# Original Application (COPY)

Life Bridges, Inc

CN1706-019

# Life Bridges, Inc.

P.O. Box 29, 764 Old Chattanooga Pike, SW, Cleveland, TN 37311 Diana Jackson, MSSW, LCSW Chief Executive Officer

Email: DLJACKSON59@hotmail.com

Office: (423) 421-6436

**Nationally Accredited Rehabilitation Center Since 1995** 



June 6, 2017

Melanie Hill, Executive Director Health Services and Development Agency 502 Deadrick Street, 9<sup>th</sup> Floor Nashville, TN 37243

Dear Ms. Hill:

Life Bridges is submitting an application to relocate Wright House, an existing ICF-IID home operated by our agency since 1995. The relocation is to move 6 people supported in the Wright house which has 4 bedrooms to another facility owned by the agency which has 10 bedrooms. This will give the residents much needed living space and more privacy. The project is economically feasible, and it will contribute to the orderly development and provision of health care for the residents.

The relocation does not change the licensed bed count, scope of services, home county, service area, accessibility, ownership, or management. For these reasons, we respectfully request that it be scheduled for consent calendar review.

The completed CON application is attached, including a check for the application fee. If you need to reach me you may call my cell number 423-421-6436 or Teresa Tuten, ICF Director/Project Manager, cell number 423-421-1608.

Thank you very much for your consideration.

Sincerely,

Diana Jackson

CEO/Life Bridges

Diana Jackson



# State of Tennessee Health Services and Development Agency

Andrew Jackson Building, 9<sup>th</sup> Floor 502 Deaderick Street Nashville, TN 37243

www.tn.gov/hsda

Phone: 615-741-2364

Fax: 615-741-9884

ZE16477 249:52

# **PUBLICATION OF INTENT**

The following shall be published in the "Legal Notices" section of the newspaper in a space no smaller than two (2) columns by two (2) inches.

## NOTIFICATION OF INTENT TO APPLY FOR A CERTIFICATE OF NEED

This is to provide official notice to the Health Services and Development Agency and all interested parties, in

accordance with T.C.A. 9 oc	o-11-1601 et seq., at	ia the Rules of	ine Health Service	s and Dev	elopment Agency,
that: Life Bridges, Inc.			, Private	Non-Profit	ICF/IID
(Name of Applicant)			(Facility Ty	pe-Existing)	9
owned by:Life Bridges, Inc	D	with an o	ownership type of	Private	Non-Profit Corporation
and to be managed by: Lif	e Bridges, Inc.	intends	to file an applicatio	on for a Ce	rtificate of Need
for [PROJECT DESCRIPTION BEGII	NS HERE]:				
This proposal requests the re 4755 Frontage Road NW, Cl				Develand, TN	to
The anticipated date of filing		June 9	, 2017		Director
The contact person for this	project is	(Contact Name)		ICITIE	(Title)
		(Oomaci Name)			(Tide)
who may be reached at: $\_$	Life Bridges, Inc.		F	P.O. Box 29	
	(Company Name)			(Address)	
Cleveland	TN		37364	423 /_	421-1608
(City)	(Stat	e)	(Zip Code)	(Area Code / F	Phone Number)

Upon written request by interested parties, a local Fact-Finding public hearing shall be conducted. Written requests for hearing should be sent to:

Health Services and Development Agency Andrew Jackson Building, 9<sup>th</sup> Floor 502 Deaderick Street Nashville, Tennessee 37243

The published Letter of Intent must contain the following statement pursuant to T.C.A. § 68-11-1607(c)(1). (A) Any health care institution wishing to oppose a Certificate of Need application must file a written notice with the Health Services and Development Agency no later than fifteen (15) days before the regularly scheduled Health Services and Development Agency meeting at which the application is originally scheduled; and (B) Any other person wishing to oppose the application must file written objection with the Health Services and Development Agency at or prior to the consideration of the application by the Agency.

HF50 (Revised 01/09/2013 – all forms prior to this date are obsolete)



# **State of Tennessee Health Services and Development Agency**

Andrew Jackson Building, 9th Floor 502 Deaderick Street Nashville, TN 37243

www.tn.gov/hsda

Phone: 615-741-2364

Fax: 615-741-9884

# LETTER OF INTENT

The Publication of Intent is	to be published in the	Cleveland Daily	Banner	which is a ne	ewspaper
of general circulation in _	Bradley (County)	(Name of Ne	wspaper) see, on or before	June 9 (Month / day)	, 20 <u>17,</u> (Year)
for one day.					
		~-~-~~~~~~			
This is to provide official accordance with T.C.A. § that:	notice to the Health S 68-11-1601 et seq., a	ervices and Dev and the Rules of	elopment Agenc the Health Service	y and all interesto ces and Developr	ed parties, in nent Agency,
Life Bridges, Inc.			Private Non	-Profit ICF/IID	
(Name of Applicant)			(Facility T	ype-Existing)	
owned by: Life Bridges, I	nc.	with an o	wnership type of_	Private Non-Profit Co	rporation
and to be managed by:	Life Bridges, Inc.	intends t	o file an applicati	on for a Certificat	e of Need
for [PROJECT DESCRIPTION BE	:GINS HERE]:				
This proposal requests the re	location of a 6 licensed bed I	CF/IID home from 26	311 Bower Lane, Clev	veland, TN to	
4755 Frontage Road NW, Cle	eveland, TN. The estimated o	ost of the project is \$	635,000		
The anticipated date of fill	ing the application is:	June 9	. 20 17	MUSIC VIEW DOV	
8	= ::	a Tuten		ICF/IID Dire	ector
The contact person for th	is project is	(Contact Name)		(Title)	
who may be reached at:_	Life Bridges, Inc. (Company Name)		P.O. Box		
	, , ,		•	•	
Cleveland (City)	TN		37364 (Zip Code)	423 / 421-160 (Area Code / Phor	
A	(5.5	•			
Januar W Steller	zature)		Date)	teresatuten@lifebridg (E-mail Addre	A STATE OF THE PERSON NAMED IN COLUMN 1
(Oigh	/ 	-, 	<u>.</u>		
The Letter of Intent must I last day for filing is a Sat	turday, Sunday or State	received between Holiday, filing r	en the first and the nust occur on the	he tenth day of the e preceding busi	emonth. If the ness day. File

**Health Services and Development Agency** Andrew Jackson Building, 9th Floor 502 Deaderick Street Nashville, Tennessee 37243

The published Letter of Intent must contain the following statement pursuant to T.C.A. § 68-11-1607(c)(1). (A) Any health care institution wishing to oppose a Certificate of Need application must file a written notice with the Health Services and Development Agency no later than fifteen (15) days before the regularly scheduled Health Services and Development Agency meeting at which the application is originally scheduled; and (B) Any other person wishing to oppose the application must file written objection with the Health Services and Development Agency at or prior to the consideration of the application by the Agency.



# **State of Tennessee Health Services and Development Agency**

Andrew Jackson Building, 9th Floor, 502 Deaderick Street, Nashville, TN 37243 www.tn.gov/hsda Phone: 615-741-2364 Fax: 615-741-9884

# CERTIFICATE OF NEED APPLICATION

# **SECTION A: APPLICANT PROFILE**

1.	Name of Facility, Agency, or Institution	(1		
	Life Bridges, Inc.			
	Name			i
	4755 Frontage Road NW		Bradley	
	Street or Route		County	1
	Cleveland	TN	37312	.
	City	State	Zip Code	- [
	Website address:			
	The Coult de management address money be	the name and addr	ress of the project and <u>mus</u>	st be
	e: The facility's name and address <b>must be</b> sistent with the Publication of Intent.	the hame and add		
cons	sistent with the Publication of Intent.		Director of ICF/IID	
cons	Sistent with the Publication of Intent.  Contact Person Available for Response			
cons	Contact Person Available for Response  Teresa W. Tuten	es to Questions	Director of ICF/IID Title teresatuten@lifebridgesonl	
cons	Contact Person Available for Response Teresa W. Tuten Name	es to Questions	Director of ICF/IID Title	
cons	Contact Person Available for Response  Teresa W. Tuten Name  Life Bridges, Inc.	es to Questions	Director of ICF/IID Title teresatuten@lifebridgesonl	
cons	Contact Person Available for Response  Teresa W. Tuten Name  Life Bridges, Inc. Company Name	es to Questions	Director of ICF/IID Title teresatuten@lifebridgesonl Email address	
cons	Contact Person Available for Response Teresa W. Tuten Name Life Bridges, Inc. Company Name P.O. Box 29	es to Questions	Director of ICF/IID Title teresatuten@lifebridgesonl Email address TN 37364	

NOTE: Section A is intended to give the applicant an opportunity to describe the project. Section B addresses how the project relates to the criteria for a Certificate of Need by addressing: Need, Economic Feasibility, Contribution to the Orderly Development of Health Care, and Quality Measures.

Please answer all questions on 8½" X 11" white paper, clearly typed and spaced, single or double-sided, in order and sequentially numbered. In answering, please type the question and the response. All questions must be answered. If an item does not apply, please indicate "N/A" (not applicable). Attach appropriate documentation as an Appendix at the end of the application and reference the applicable Item Number on the attachment, i.e., Attachment A.1, A.2, etc. The last page of the application should be a completed signed and notarized affidavit.

#### 3. SECTION A: EXECUTIVE SUMMARY

#### A. Overview

1) **Description** – Address the establishment of a health care institution, initiation of health services, bed complement changes, and/or how this project relates to any other outstanding but unimplemented certificates of need held by applicant.

Wright House (2611 Bower Lane, Cleveland, TN 37311) is a four-bedroom ICF/IID home licensed as an institutional habilitation facility for six persons. It is owned and managed by Life Bridges, Inc. Summers House is a ten-bedroom home (4755 Frontage Road NW, Cleveland, TN 37312) that is also owned and managed by Life Bridges, Inc. This application is a request to relocate the six individuals from Wright House (2,400 square feet) to Summers House (5,335 square feet). This move provides a private bedroom for each person and increases the number of bathrooms from three to six. This request does not alter in any way the number of ICF/IID beds in the agency, county or state. It simply allows six people to live in a larger home that is much more suitable to their needs.

Summers House has, for many years, been licensed as a 12 bed residential habilitation facility. Ten of these beds have been used by individuals who were part of the HCBS waiver, with two additional beds being used for respite services. In 2016, the State began phasing out the large group homes. Individuals living at Summers House were provided with options ranging from Family-based services to supported living, and medical residential services depending on their level of need. They liked what they saw and experienced as these options were presented to them. Plans began for their transition. Currently, the State has changed course in regard to phasing out the funding for the large group homes, however, the individuals at Summers House want to invest their lives in the other options that were provided to them. They do not wish to stay at Summers House. Therefore, Life Bridges is continuing in its plan to facilitate moves for this population. The individuals leaving Summers House leaves the agency with the question of how best to repurpose the facility. The decision has been made to repurpose it by allowing the six individuals at Wright House (2611 Bower Lane, Cleveland, TN37311) who desire a larger home with their own bedrooms to relocate to the Summers House (4755 Frontage Road NW, Cleveland, TN 37312).

Wright house will then be re-purposed into a setting to provide some type of services within the Home and Community Base Services (HCBS) waiver. Federal HCBS Waivers: The 1915(c) waivers are one of many options available to states to allow the provision of long term care services in home and community based settings under the Medicaid Program. Tennessee's Administration of the HCBS Waiver: The Statewide Waiver (0128.R05) serves adults with intellectual disabilities and children under age six with developmental delays, who qualify for and, absent the provision of services provided under the Statewide Waiver, would require placement in a private Intermediate Care Facility for Individuals with Intellectual Disabilities (ICF/IID). The Statewide Waiver offers a continuum of services that are selected by each person supported pursuant to a person-centered planning process and support each person's independence and full integration into the community, including opportunities to seek employment and work in competitive integrated settings and engage in community life. Services are delivered in a manner which ensures each individual's right of privacy, dignity, respect and freedom from coercion and restraint; optimizes individual initiative, autonomy, and independence in making life choices;

and are delivered in a manner that comports fully with standards applicable to HCBS settings delivered under Section 1915(c) of the Social Security Act, including those requirements applicable to provider-owned o controlled homes, except as supported by the individual's specific assessed need and set forth in the person-centered Individual Support Plan. These services include: adult dental services, behavioral respite services, behavior services, employment and day services, environmental accessibility modifications, family model residential support, individual transportation services, intensive behavior residential services, medical residential services, nursing services, nutrition services, occupational therapy services, orientation and mobility services for impaired vision, personal assistance, personal emergency response systems, physical therapy services, residential habilitation, respite, semi independent living, specialized medical equipment & supplies & assistive technology, speech, language, and hearing services, supported living, support coordination, and transitional case management.

#### 2) Ownership Structure

Summers House is owned by Bradley Cleveland Property Management which is managed by Life Bridges, Inc. Bradley Cleveland Property Management will supervise the renovation of the home to meet licensure requirements, ICF/IID requirements, and the needs of the individuals to be served in the home. Life Bridges, Inc. is applying for the Certificate of Need and will manage the property. The cost of the project will be in the renovation process and the move from one location to the other. The value of the home is included in the project cost though it is already owned by Life Bridges, Inc. This move will not affect the per diem rates for the individuals served at Wright House.

Life Bridges provides a comprehensive range of habilitation services for adults with intellectual disabilities. Life Bridges is committed to providing exceptional services to the individuals served, their families, and community to promote independence, respect, and trust while meeting its social and financial responsibilities. Life Bridges believes all people have the right to live, work, and socialize in their community. Abilities are a primary focus rather than disabilities. Life Bridges believes persons served should have the freedom to function in an open, non-restrictive environment consistent with the rights of other people their age. These beliefs are the impetus for promoting opportunities for all people to choose where they live, work and with whom they develop relationships.

Life Bridges believes the provision of quality services is strengthened by a commitment to integrity. Services are based upon a strong commitment to ethical behavior, quality services and supports, innovation, teamwork, and compassion. These core values provide the impetus that results in changed lives and quality of life for each individual served by Life Bridges.

Life Bridges' services include residential services, personal assistance services, day services, supported employment services, medical services, therapies, social services, respite services, and Intermediate Care Facility Services (ICF/IID). Residential and respite services are provided through homes throughout Bradley County. Day Services, pre-vocational services, and supported employment services are provided through the main center. Therapy services include physical therapy, speech therapy, occupational therapy, behavioral therapy, and nutritional therapy. The medical clinic hosts two physicians, a physician's assistant, and a nurse practitioner along with a staff of nurses and provides primary care physician services for individuals who choose that service. The ICF/IID serves twenty individuals in four homes located throughout the county.

The following is a list of the facilities operated by Life Bridges, Inc.

Main Office 764 Old Chattanooga Pike, Cleveland TN 37311

Hunt Opportunity Ctr. 764 Old Chattanooga Pike, Cleveland TN 37311

Residential-Annex Building 764 Old Chattanooga Pike, Cleveland TN 37311

4755 Frontage Road, Cleveland TN 37312

1100 Blythe Ferry Road, Cleveland TN 37312

3745 Adkisson Drive, Cleveland TN 37312

3004 Pleasant Grove Road, Cleveland TN 37311

2420 Hensley Road, Cleveland TN 37312

2601 Bower Lane, Cleveland TN 37311

2611 Bower Lane, Cleveland TN 37311

110 Country Club Drive, Cleveland TN 37311

131 Crossing Place, Cleveland TN 37323

2021 Glenwood Drive, Cleveland TN 37311

207 Kile Lake Road, Cleveland TN 37323

209 Kile Lake Road, Cleveland TN 37323

415 Mohawk Drive NW, Cleveland TN 37312

713 Old Chattanooga Pike, Cleveland TN 37311

729 Old Chattanooga Pike, Cleveland TN 37311

737 Old Chattanooga Pike, Cleveland TN 37311

3510 Pinecrest Avneue, Cleveland TN 37311

168 Savannah Ridge Trail, Cleveland TN 37323

2311 Wolfe Drive, Cleveland TN 37311

5101 Bradley Street, Cleveland TN 37312

4001 Dalton Pike, Apt. A, Cleveland TN 37311

4011 Dalton Pike, Apt. D, Cleveland TN 37323

4015 Dalton Pike, Apt. F, Cleveland TN 37323

2630 Lynda Circle, Cleveland TN 37323

3924 Morningside Drive, Cleveland TN 37312

3934 Morningside Drive, Cleveland TN 37312

3944 Morningside Drive, Cleveland TN 37312

3954 Morningside Drive, Cleveland TN 37312

3964 Morningside Drive, Cleveland TN 37312

3984 Morningside Drive, Cleveland TN 37312

690 Old Chattanooga Pike, Cleveland TN 37311

3915 Pryor Road, Cleveland TN 37312

3935 Pryor Road, Cleveland TN 37312

3955 Pryor Road, Cleveland TN 37312

3965 Pryor Road, Cleveland TN 37312

3975 Pryor Road, Cleveland TN 37312

3985 Pryor Road, Cleveland TN 37312

2800 Rogers Drive, Cleveland TN 37323

2206 Southfork Road, Cleveland TN 37323

3370 Waterlevel Hwy, Cleveland TN 37323

#### 3) Service Area

The intended service area of this home will be Bradley County and the surrounding counties in Tennessee, specifically Hamilton, McMinn, Meigs, Monroe, Polk, and Rhea.

See Attachment: Section B- Need C, County Level Map, p. 24

#### 4) Existing similar service providers

Orange Grove and Open Arms also provide ICF/IID services in the service area. This project does not affect them in any way nor is there any crossover in services since this proposal seeks to relocate six established ICF/IID beds rather than add beds.

# 5) Project Cost

The estimated total project cost is \$635,000. This includes the value of the house which Life Bridges owns. The real cost of the project is limited to the renovation and CON filing fee or \$145,000.

#### 6) Funding

Life Bridges will fund the project from the cash operating account.

7) Financial Feasibility including when the proposal will realize a positive financial margin The financial feasibility of this project is excellent. It is expected to realize a positive financial margin upon opening.

#### 8) Staffing

The staffing needs of the individuals who wish to relocate to Summers House are determined by the Interdisciplinary Team (IDT) and are outlined in both CMS guidelines and the comprehensive care plan developed by the Qualified Intellectual Disability Professionals. The relocation will not change the staffing needs of the home. Thus there would be no additional staffing expense. Staffing will continue to meet CMS, CARF, and licensure expectations. Following the relocation, the six individuals served at Wright House will have the same staff ratio and the same staff members. There will be no staff changes at all based on the move.

#### B. Rationale for Approval

A certificate of need can only be granted when a project is necessary to provide needed health care in the area to be served, can be economically accomplished and maintained, will provide health care that meets appropriate quality standards, and will contribute to the orderly development of adequate and effective health care in the service area. This section should provide rationale for each criterion using the data and information points provided in Section B. of this application. Please summarize in one page or less each of the criteria:

#### 1) Need

The six individuals who live at Wright House need the privacy provided by having their own bedroom. They need space to retreat to during waking hours to a quiet, personal space, a quiet retreat for sleep while others are noisy or have needs that require activity in the bedroom during the night. Their behavioral needs would be more effectively met in a home with space to retreat to when they feel anxious and/or agitated. Summers House will provide both communal living spaces and the privacy of a bedroom for those moments. Behavioral and privacy/dignity issues often stem from having to wait on the restroom as six individuals currently share two restrooms. Summers House has five bathrooms. Increased personal space in the home and increased communal spaces provide more opportunities for active treatment in household responsibilities. The nurses have limited space for medications and preparation, and administration at Wright House. Summers House provides ample space for medication storage, preparation, and administration.

See attachment: Section A- B-1, Photos of Wright House bedroom, p. 58

#### 2. Economic Feasibility

The economic feasibility of the project is excellent. The application requires that the value of the property be included, however, Bradley Cleveland Property Management (owned and operated by Life Bridges, Inc.) already owns Summers House thus limiting the real cost of the move to renovation and moving expenses.

**3) Appropriate Quality Standards** Life Bridges is knowledgeable regarding all applicable licensure requirements. The agency is in compliance with these requirements as noted through current licenses and surveys. Both the requirements and levels of compliance are reviewed routinely through the agency's quality assurance functions. This relocation will only increase adherence to quality standards.

#### 4) Orderly Development of Adequate and Effective Health Care

Access to health care will not change as a result of the proposal. The individuals served by the proposal will continue their current use of healthcare resources. Each individual receives nursing services 24/7 in their home. The proposal will assist mightily in the delivery of this service as the nurses currently function from a small med closet. The new location will have more space for medication storage, preparation, and administration. The private rooms and larger living spaces will decrease self-injurious behaviors, anxiety and stress. This decrease will lead to medical interventions needed, therefore decreasing medical expenses. It may also result in the decreased need for medications which will reduce health care cost.

The project is regulated by multiple entities that require quality health care providers. Life Bridges will continue to meet the standards set forth by CMS, CARF, and Licensure, as well as, individual health boards for all clinicians. These standards include training and continuing education expectations.

## C. Consent Calendar Justification

If Consent Calendar is requested, please provide the rationale for an expedited review.

A request for consent Calendar must be in the form of a written communication to the Agency's Executive Director at the time the application is filed.

The Consent Calendar has been requested.

The relocation proposal is to move 6 individuals supported in a four bedroom home (2400 Square feet) at 2611 Bower Lane, Cleveland, TN 37311 to a ten bedroom home (5335 square feet) home at 4755 Frontage Rd NW, Cleveland, TN 37312. Each of these homes is owned and operated by Life Bridges, Inc. The proposal will provide the residents with much needed living space and more privacy and dignity. The number of ICF/IID beds will not change. The additional bedrooms in the larger home will be used for activity space, therapy needs, and storage. The project is economically feasible, and it will contribute to the orderly development and provision of health care for the residents.

The relocation proposal does not change the licensed bed count, scope of services, Home County, service area, accessibility, ownership, or management.

# 4. SECTION A: PROJECT DETAILS

	The state of the s	·	
А	Owner of the Facility, Agency or Institution	é	
A.	Life Bridges, Inc.		423-472-5268
	Name		Phone Number
	764 Old Chattanooga Pike		Bradley
ĺ.	Street or Route	The state of the s	County
	Cleveland	TN	37311
	City	State	Zip Code
			(4)
В.	Type of Ownership of Control (Check One)  A. Sole Proprietorship	F. Government	t (State of TN or
ŀ	B. Partnership	Political Sub	odivision)
		G. Joint Ventur	e
	C. Limited Partnership		ility Company
	D. Corporation (For Profit)	0.11 (0	
	E. Corporation (Not-for-		:ify) X
	Profit)	Non-profit	
See See street the entire	ach a copy of the partnership agreement, or stence. Please provide documentation of the cretary of State's web-site at <a href="https://inbear.tn.gctionA-4A">https://inbear.tn.gctionA-4A</a> . <a href="mailto:scribe">scribe</a> the existing or proposed ownership structure organizational chart. Explain the corporate ownership structure relate to the applicant. As a fity and each member's percentage of ownership lirect) interest.	active status of the ov/ECommerce/Fill ucture of the apple structure and the applicable, identify	he entity from the Tennessee lingSearch.aspx. Attachment licant, including an ownership manner in which all entities of the members of the ownership
5.	Name of Management/Operating Entity (If	Applicable)	
	Not applicable	***	
	Name		
	Not applicable		Not applicable
	Street or Route		County
	Not applicable	N/A	Not applicable
	City	State	Zip Code
	Website address: Not applicable		
to m	or new facilities or existing facilities without a draft management agreement that at least include be provided, the anticipated term of the agreement thousand schedule. For facilities with exist ly executed final contract. Attachment Section is	es the anticipated ent, and the anticip ing management a	scope of management services ated management fee payment

GΛ	Lona	I Interest in the Site of the	a Institutio	n (Check On	e)	
UA.	Lega	i interest in the Site of ti	ie mantano	TO HOOK OIL		
	A.	Ownership	X	D.	Option to Lease	_ <del>-</del>
	B.	Option to Purchase		E.	Other (Specify)	
	C.	Lease ofYears				
		propriate line above: F				
own	the b	building/land for the proje	ect location,	attach a co	py of the title/deed. F	or applicants or
152327	0-2-0-		la a 4 a	. lanaa Alaa bi	Italian de not for the printer	Alasatian attach

Check appropriate line above: For applicants or applicant's parent company/owner that currently own the building/land for the project location, attach a copy of the title/deed. For applicants or applicant's parent company/owner that currently lease the building/land for the project location, attach a copy of the fully executed lease agreement. For projects where the location of the project has not been secured, attach a fully executed document including Option to Purchase Agreement, Option to Lease Agreement, or other appropriate documentation. Option to Purchase Agreements must include anticipated purchase price. Lease/Option to Lease Agreements must include the actual/anticipated term of the agreement and actual/anticipated lease expense. The legal interests described herein must be valid on the date of the Agency's consideration of the certificate of need application.

- 6B. Attach a copy of the site's plot plan, floor plan, and if applicable, public transportation route to and from the site on an 8 1/2" x 11" sheet of white paper, single or double-sided. <u>DO NOT SUBMIT BLUEPRINTS</u>. Simple line drawings should be submitted and need not be drawn to scale.
  - 1) Plot Plan must include:
    - a. Size of site (in acres);
    - b. Location of structure on the site;
    - c. Location of the proposed construction/renovation; and
    - d. Names of streets, roads or highway that cross or border the site.
  - 2) Attach a floor plan drawing for the facility which includes legible labeling of patient care rooms (noting private or semi-private), ancillary areas, equipment areas, etc. On an 8 ½ by 11 sheet of paper or as many as necessary to illustrate the floor plan.
  - 3) Describe the relationship of the site to public transportation routes, if any, and to any highway or major road developments in the area. Describe the accessibility of the proposed site to patients/clients.

Attachment Section A-6A, 6B-1 a-d, 6B-2, 6B-3.

# 4. SECTION A: PROJECT DETAILS

# B. Type of Ownership of Control

**Describe** the existing or proposed ownership structure of the applicant, including an ownership structure organizational chart. Explain the corporate structure and the manner in which all entities of the ownership structure relate to the applicant. As applicable, identify the members of the ownership entity and each member's percentage of ownership, for those members with 5% ownership (direct or indirect) interest.

Life Bridges, Inc. is a non-profit organization governed by a Board of Directors. Summers House (4755 Frontage Road, Cleveland, TN) is owned by Bradley Cleveland Property Management which is managed by Life Bridges, Inc. Bradley Cleveland Property Management will supervise the renovation of the home to meet licensure requirements, ICF/IID requirements, and the needs of the individuals to be served in the home. Life Bridges, Inc. is applying for the Certificate of Need and will manage the property. The cost of the project will be in the renovation process and the move from one location to the other. The value of the home is included in the project cost though it is already owned by Life Bridges, Inc. This move will not affect the Per Diem Rates for the individuals served at Wright House (2611 Bower Lane, Cleveland, TN 37311)

Bradley Cleveland Property Management is an entity of Life Bridges, Inc. (formerly Bradley/Cleveland Services, Inc.). Bradley Cleveland Property Management and Life Bridges, Inc. each have a federal tax id number. Please find attached the Department of State Articles of Amendment to the Charter (Nonprofit) documenting the name change from Care and Growth Home, Inc. to Bradley/Cleveland Property Development and Management, Inc., Bradley/Cleveland Services, Inc./Care and Growth Home, Inc. Board Resolution/Amendment to the Articles of Incorporation demonstrating the relationship between Bradley/Cleveland Services, Inc. (currently Life Bridges, Inc.) and Bradley/Cleveland Property Development and Management, Inc., and the deed to Lockhart House.

Life Bridges' Maintenance Department provides oversight of all property maintenance and repair.

See attachments: Section A-4A, Corporate Charter/Active Status, p. 59-64

6.B

Attach a copy of the site's plot plan, floor plan, and if applicable, public transportation route to and from the site on an 8 1/2" x 11" sheet of white paper, single or double-sided. DO NOT SUBMIT BLUEPRINTS. Simple line drawings should be submitted and need not be drawn to scale.

- 1) Plot Plan must include:
- a. Size of site (in acres);
- b. Location of structure on the site;
- c. Location of the proposed construction/renovation; and

- d. Names of streets, roads or highway that cross or border the site.
- 2) Attach a floor plan drawing for the facility which includes legible labeling of patient care rooms (noting private or semi-private), ancillary areas, equipment areas, etc. On an 8  $\frac{1}{2}$  by 11 sheet of paper or as many as necessary to illustrate the floor plan.
- 3) Describe the relationship of the site to public transportation routes, if any, and to any highway or major road developments in the area. Describe the accessibility of the proposed site to patients/clients.

CUAT is the public transportation in Bradley County. The route travels within .4 miles of Summers House. The routes are attached. The home is located 0.7 miles from the nearest exit on I-75. It is 0.6 miles from Paul Huff Parkway. Paul Huff Parkway is a five lane street which has a multitude of restaurants and shopping centers which include Target, Wal-Mart, and the Bradley Square Mall. While CUAT is an option at any time, Life Bridges provides transportation for the individuals as part of their ICF/IID services.

The distance between Summers House and Wright House is nine (9) miles. The distance from Summers House to the nearest similar home is .8 miles with that home being Cate House (3745 Adkisson Dr., Cleveland, TN 37312).

See attachments: Section A-6A Summers House Deed, p. 65 - 66 - 68 - 1 a-d Plot Plan, p. 67 - 68 - 2 Floor Plan, p. 68 - 68 - 3 Public Transportation, p. 69 - 73

Attachment Section A-6A, 6B-1 a-d, 6B-2, 6B-3.

7.	Type of Institution (Check as approp	oriatemore than	n one response may apply)
	A. Hospital (Specify)	H. N I. O J. R K. R L. N B	ursing Home putpatient Diagnostic Center cehabilitation Facility cesidential Hospice conresidential Substitution- cased Treatment Center for opiate Addiction Other (Specify)
Che	ck appropriate lines(s).		
8.	Purpose of Review (Check appropri		
	<ul> <li>A. New Institution</li> <li>B. Modifying an ASTC with limitation still required per CON</li> <li>C. Addition of MRI Unit</li> <li>D. Pediatric MRI</li> <li>E. Initiation of Health Care Service as defined in T.C.A. §68-11-1607(4) (Specify)</li></ul>	[ <i>I</i>	Change in Bed Complement  Please note the type of change by underlining the appropriate besponse: Increase, Decrease, Designation, Distribution, Conversion, Relocation]  Satellite Emergency Dept.  Change of Location  Other (Specify)
9.	Medicaid/TennCare, Medicare Partic	cipation	
	MCO Contracts [Check all that apply]		Diveocate Tempora Solori
			BlueCareTennCare Select
	Medicare Provider Number		The second secon
	J	Group Practice	and the Madinist Tony Care?
	If a new facility, will certification be s		
1	Medicare <u>Yes No XN/A</u> Me	dicaid/TennCare	eYesNo <u>X</u> N/A

		Current Licensed	Beds Staffed	Beds Proposed	*Beds Approved	**Beds Exempted	TOTAL Beds at Completion
1)	Medical			·			
2)	Surgical			Gine			
3)	ICU/CCU		5 - ALE STORY 5	-	223200000000000000000000000000000000000		
4)	Obstetrical						2
5)	NICU				om e	M	
6)	Pediatric			8			-
7)	Adult Psychiatric	-				***************************************	
8)	Geriatric Psychiatric	-				•	
9)	Child/Adolescent Psychiatric				÷	-	
10)	Rehabilitation			-		-	
11)	Adult Chemical Dependency	*	-		-		
12)	Child/Adolescent Chemical Dependency			-			
13)	Long-Term Care Hospital	-					
14)	Swing Beds	-	<del></del>				-
15)	Nursing Home - SNF (Medicare only)	-	-	(	-		()———
16)	Nursing Home – NF (Medicaid only)	•				******	() <del></del> (
17)	Nursing Home – SNF/NF (dually certified Medicare/Medicaid)		<del></del> ,				( <del></del>
18)	Nursing Home – Licensed (non-certified)					,	()
19)	ICF/IID	6	6	0	0	0	6
20)	Residential Hospice						
	TAL	6	6	0	0	0	6
	eds approved but not yet in service	=	npted under 10	-			
e . F	Describe the reasons for change in bed existing services. Attachment Section Please identify all the applicant's	n A-10. outstanding					
	component. If applicable, complete  CON Expir  CON Number(s)  Date	ration Tota	al Licensed Bo Approved	eds 			
-				_			
	**************************************		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
_							

11. Home Health Care Organizations – Home Health Agency, Hospice Agency (excluding Residential Hospice), identify the following by checking all that apply:

	Existing Licensed	Parent Office County	Proposed Licensed		Existing Licensed County	Parent Office County	Proposed Licensed County
20 17 3	County		County	Laudandala			
Anderson				Lauderdale			<u> </u>
Bedford				Lawrence		ㅁ	<u> </u>
Benton				Lewis		<u> </u>	<u> </u>
Bledsoe				Lincoln			
Blount				Loudon			
Bradley				McMinn			
Campbell				McNairy			
Cannon				Macon			
Carroll				Madison			
Carter				Marion			
Cheatham				Marshall			
Chester				Maury			
Claiborne				Meigs			
Clay				Monroe			
Cocke				Montgomery			
Coffee				Moore			
Crockett				Morgan			
Cumberland				Obion			
Davidson				Overton			
Decatur				Perry			
DeKalb				Pickett			
Dickson				Polk			
Dyer				Putnam			
Fayette				Rhea			
Fentress				Roane			
Franklin				Robertson			
Gibson				Rutherford			
Giles				Scott			
Grainger				Sequatchie			
Greene				Sevier			
Grundy				Shelby			
Hamblen				Smith			1 -
Hamilton				Stewart			
Hancock				Sullivan			
Hardeman				Sumner		<u> </u>	
Hardin				Tipton			
Hawkins			<del>                                     </del>	Trousdale		-	
Haywood			<del>                                     </del>	Unicoi			+ -
Henderson				Union			1
				Van Buren			+ -
Henry				Warren			
Hickman							
Houston				Washington			
Humphreys		<u> </u>		Wayne			
Jackson				Weakley			<u> </u>
Jefferson				White			
Johnson				Williamson			
Knox				Wilson			

12. Square Footage and Cost Per Square Footage Chart

		per 1 (1		Proposed	Proposed	Final Square	Footage
Unit/Department	Existing Location	Existing SF	Temporary Location	Final Location	Renovated	New	Total
Frontage	4755 Frontage RD	5335	N/A	N/A	5335		\$130,000
and a few many and a section of							
- 4-4			100 - 110 -				
	71						
				7			
Unit/Department GSF Sub-Total							24)
Other GSF Total							
Total GSF							
*Total Cost		ALIVE ST			£4.20,000		2400.000
**Cost Per					\$130,000		\$130,000
Square Foot					\$24.36		\$24.36
					□ Below 1 <sup>st</sup> Quartile	☐ Below 1 <sup>st</sup> Quartile	☐ Below 1 Quartile
			n Which Range		□ Between 1 <sup>st</sup> and 2 <sup>nd</sup> Quartile	☐ Between 1 <sup>st</sup> and 2 <sup>nd</sup> Quartile	☐ Betwee 1 <sup>st</sup> and 2 <sup>n</sup> Quartile
(ror qua <b>n</b> ile n		reter to the h.gov/hsda	Applicant's To	polbox on	□ Between 2 <sup>nd</sup> and 3 <sup>rd</sup> Quartile	☐ Between 2 <sup>nd</sup> and 3 <sup>rd</sup> Quartile	☐ Betwee 2 <sup>nd</sup> and 3 <sup>n</sup> Quartile
		***************************************			□ Above 3 <sup>rd</sup> Quartile	□ Above 3 <sup>rd</sup> Quartile	☐ Above 3 Quartile

<sup>\*</sup> The Total Construction Cost should equal the Construction Cost reported on line A5 of the Project Cost Chart.

<sup>\*\*</sup> Cost per Square Foot is the construction cost divided by the square feet. Please do not include contingency costs.

# 13. MRI, PET, and/or Linear Accelerator

- 1. Describe the acquisition of any Magnetic Resonance Imaging (MRI) scanner that is adding a MRI scanner in counties with population less than 250,000 or initiation of pediatric MRI in counties with population greater than 250,000 and/or
- 2. Describe the acquisition of any Positron Emission Tomographer (PET) or Linear Accelerator if initiating the service by responding to the following:
- A. Complete the chart below for acquired equipment.

ſ					
le		Linear Accelerator	Mev Total Cost*: □ New	Types:	□ SRS □ IMRT □ IGRT □ Other □ By Purchase □ By Lease Expected Useful Life (yrs) □ If not new, how old? (yrs)
0				□ Breas	st a Extremity
Ġ.		MRI	Tesla:		n 🛮 Short Bore 🗈 Other
8					By Purchase
a	`		Total Cost*:		By Lease Expected Useful Life (yrs)
			□ New	<ul> <li>Returbished</li> </ul>	□ If not new, how old? (yrs)
7	_		DET	DET/OT	DET/MDI
Ö		PET	□ PET only	□ PET/CT □	□ PET/MRI □ By Purchase
			Total Cost*:		By Lease Expected Useful Life (yrs)
				□ Refurbished	If not new, how old? (yrs)
			□ New	- Kelulbished	II HOTHEW, HOW Old: (310)
- 1			- L 0700 0	0.1(10)	

\* As defined by Agency Rule 0720-9-.01(13)

- B. In the case of equipment purchase, include a quote and/or proposal from an equipment vendor. In the case of equipment lease, provide a draft lease or contract that at least includes the term of the lease and the anticipated lease payments along with the fair market value of the equipment.
- C. Compare lease cost of the equipment to its fair market value. Note: Per Agency Rule, the higher cost must be identified in the project cost chart.
- D. Schedule of Operations:

Location	Days of Operation (Sunday through Saturday)	Hours of Operation (example: 8 am – 3 pm)
Fixed Site (Applicant)	w	
Mobile Locations (Applicant)		
(Name of Other Location) (Name of Other Location)		

- E. Identify the clinical applications to be provided that apply to the project.
- F. If the equipment has been approved by the FDA within the last five years provide documentation of the same.

# SECTION B: GENERAL CRITERIA FOR CERTIFICATE OF NEED

In accordance with T.C.A. § 68-11-1609(b), "no Certificate of Need shall be granted unless the action proposed in the application for such Certificate is necessary to provide needed health care in the area to be served, can be economically accomplished and maintained, will provide health care that meets appropriate quality standards, and will contribute to the orderly development of health care." Further standards for guidance are provided in the State Health Plan developed pursuant to T.C.A. § 68-11-1625.

The following questions are listed according to the four criteria: (1) Need, (2) Economic Feasibility, (3) Applicable Quality Standards, and (4) Contribution to the Orderly Development of Health Care. Please respond to each question and provide underlying assumptions, data sources, and methodologies when appropriate. Please type each question and its response on an 8 1/2" x 11" white paper, single-sided or double sided. All exhibits and tables must be attached to the end of the application in correct sequence identifying the question(s) to which they refer, unless specified otherwise. If a question does not apply to your project, indicate "Not Applicable (NA)."

# **QUESTIONS**

# SECTION B: NEED

- A. Provide a response to each criterion and standard in Certificate of Need Categories in the State Health Plan that are applicable to the proposed project. Criteria and standards can be obtained from the Tennessee Health Services and Development Agency or found on the Agency's website at http://www.tn.gov/hsda/article/hsda-criteria-and-standards.
- B. Describe the relationship of this project to the applicant facility's long-range development plans, if any, and how it relates to related previously approved projects of the applicant.
- C. Identify the proposed service area and justify the reasonableness of that proposed area. Submit a county level map for the Tennessee portion of the service area using the map on the following page, clearly marked to reflect the service area as it relates to meeting the requirements for CON criteria and standards that may apply to the project. Please include a discussion of the inclusion of counties in the border states, if applicable. Attachment Section B Need-C. P 7 4

Please complete the following tables, if applicable:

Service Area   Counties	Historical Utilization-County Residents	% of total procedures
County #1	*	
County #2		
Etc.		
Total		100%

Service Area Counties	Projected Utilization-County Residents	% of total procedures
County #1		
County #2		
Etc.	The state of the s	
Total		100%

# Section B: General Criteria for Certificate of Need

In accordance with T.C.A. § 68-11-1609 (b), "no Certificate of Need shall be granted unless the action proposed in the application for such Certificate is necessary to provide needed health care in the area to be served, can be economically accomplished and maintained, will provide health care that meets appropriate quality standards, and will contribute to the orderly development of health care." Further standards for guidance are provided in the State Health Plan developed pursuant to T.C.A. § 68-11-1625.

The following questions are listed according to the four criteria: (1) Need, (2) Economic Feasibility, (3) Applicable quality Standards, and (4) Contribution to the Orderly Development of Health Care. Please respond to each question and provide underlying assumptions, data sources, and methodologies when appropriate. Please type each question and its response on an 3 ½" x 11" white paper, single-sided or double sided. All exhibits and tables must be attached to the end of the application in correct sequence identifying the question(s) to which they refer, unless specified otherwise. If a question does not apply to your project, indicate "Not Applicable (NA)."

## Questions

## **SECTION B: NEED**

A. Provide a response to each criterion and standard in Certificate of Need Categories in the State Health Plan that is applicable to the proposed project. Criteria and standards can be obtained from the Tennessee Health Services and Development Agency or found on the Agency's website at <a href="http://www.tn.gov/hsda/article/hsda-criteria-and-standards">http://www.tn.gov/hsda/article/hsda-criteria-and-standards</a>.

This project is a relocation of individuals within the same agency, city, and county. There will be no change in the number of ICF/IID beds in the agency, city, or county. The proposal does not affect any individuals not currently served in ICF/IID. This move will provide growth opportunities for the individuals served. It will enhance their emotional health and well-being. It will not otherwise impact the implementation of the State Health Plan and Guidelines for Growth.

B. Describe the relationship of this project to the applicant facility's long-range development plans, if any, and how it relates to related previously approved projects of the applicant.

Summers House (4755 Frontage Road NW) is currently a residential habilitation facility funded through the HCBS waiver. Referrals for these homes were stopped as part of the HCBS new settings rule. This left Life Bridges with the choice to sell or re-purpose the property. The choice was made to parlay this change into a benefit for the residents of Wright House. Currently, the State has changed course in regard to phasing out the funding for the large group homes, however, the individuals at Summers House want to invest their lives in the options that were provided to them based on their level of need. Therefore, Life Bridges has continued in its plan to facilitate moves for this population. Following the move of ICF/IID home to 4755 Frontage Road, 2611 Bower Lane will be re-purposed as a medical residential home. The proposed relocation mirrors a very successful relocation project completed in March 2017 in which six ICF/IID individuals relocated from 2601 Bower Lane, Cleveland, TN to 3745 Adkisson Drive,

Cleveland, TN (CON 1605-017) with 2601 Bower Lane being licensed as a medical residential home in May 2017.

#### **Federal HCBS Waivers**

The 1915(c) waivers are one of many options available to states to allow the provision of long term care services in home and community based settings under the Medicaid Program. States can offer a variety of services under an HCBS Waiver program. Programs can provide a combination of standard medical services and non-medical services. Standard services include but are not limited to: case management (i.e. supports and service coordination), homemaker, home health aide, personal care, adult day health services, habilitation (both day and residential), and respite care. States can also propose "other" types of services that may assist in diverting and/or transitioning individuals from institutional settings into their homes and community.

#### Tennessee's Administration of the HCBS waiver

The Statewide Waiver (0128.R05) serves adults with intellectual disabilities and children under age six with developmental delays who qualify for and, absent the provision of services provided under the Statewide Waiver, would require placement in a private Intermediate Care Facility for Individuals with Intellectual Disabilities (ICF/IID).

The Statewide Waiver offers a continuum of services that are selected by each person supported pursuant to a person-centered planning process and support each person's independence and full integration into the community, including opportunities to seek employment and work in competitive integrated settings and engage in community life. Services are delivered in a manner which ensures each individual's rights of privacy, dignity, respect and freedom from coercion and restraint; optimizes individual initiative, autonomy, and independence in making life choices; and are delivered in a manner that comports fully with standards applicable to HCBS settings delivered under Section 1915(c) of the Social Security Act, including those requirements applicable to provider-owned or controlled homes, except as supported by the individual's specific assessed need and set forth in the person-centered Individual Support Plan.

The Department of Intellectual and Developmental Disabilities (DIDD) serves as the Operational Administrative Agency for this waiver, which is administered under the oversight of the Bureau of TennCare.

# Services offered by the Tennessee HCBS Statewide Waiver

- Adult Dental Services
- Behavioral Respite Services
- Behavior Services
- Employment and Day Services
- Environmental Accessibility Modifications
- Family Model Residential Support

- Individual Transportation Services
- Intensive Behavior Residential Services
- Medical Residential Services
- Nursing Services
- Nutrition Services
- Occupational Therapy Services
- Orientation and Mobility Services for Impaired Vision
- Personal Assistance
- Personal Emergency Response Systems
- Physical Therapy Services
- Residential Habilitation
- Respite
- Semi Independent Living
- Specialized Medical Equipment & Supplies & Assistive Technology
- Speech, Language, & Hearing Services
- Supported Living
- Support Coordination
- Transitional Case Management

C. Identify the proposed service area and justify the reasonableness of that proposed area. Submit a county level map for the Tennessee portion of the service area using the map on the following page, clearly marked to reflect the service area as it relates to meeting the requirements for CON criteria and standards that may apply to the project. Please include a discussion of the inclusion of counties in border states, if applicable. Attachment Section B-Need-C p74 County Level Map

The service area includes Bradley, Hamilton, McMinn, Meigs, Monroe, Polk, and Rhea Counties. Wright House – 2611 Bower Lane (current ICF/IID home) and Summers House-4755 Frontage Road (proposed ICF/IID home) are both located in Bradley County. There are currently only four ICF/IID homes in Bradley County. The proposed change will not affect the number of ICF/IID beds or homes in the county. It is reasonable to anticipate that future residents could come from the surrounding counties.

See attachment: Section B-Need-C, County Level Map, p. 74

D. 1). a) Describe the demographics of the population to be served by the proposal. b) Using current and projected population data from the Department of Health, the most recent enrollee data from the Bureau of TennCare, and demographic information from the US Census Bureau, complete the following table and include data for each county in your proposed service area.

Projected Population Data: http://www.tn.gov/health/article/statistics-population TennCare Enrollment Data: http://www.tn.gov/tenncare/topic/enrollment-data

Census Bureau Fact Finder:

http://factfinder.census.gov/faces/nav/jsf/pages/index.xhtml

	Dep	partment o	of Hea	alth/Hea	lth Stati	stics		Bureau of the Census				Tenn Care		
Demographic Variable/ Geographic Area	Total Population- Current Year (CY)	Total Population- Projected Year (PY)	Total Pop.% Change	*Target Pop. (CY)	*Target Pop. (PY)	*Target Pop%	Target Pop. (PY) - % of Total	Median Age	Median Household Income	Person Below Poverty Level	Person Below Poverty Level as % of	TennCare Enrollees	TennCare Enrollees as % of Total	
Bradley County	106,600	110,730	4%	341	354	4%	1.5%	38	\$42,114	21,320	20%	22,107	21%	
Hamilton County	359,331	371713	3%	1150	1190	4%	5%	39	\$48,248	57,493	16%	67,175	19%	
McMinn County	54,783	56,019	2%	175	179	2%	.8%	43	\$38,535	8,765	16%	12,551	23%	
Meigs County	12,285	12,518	2%	39	40	3%	.2%	44	\$34,424	2,580	21%	3,197	26%	
Monroe County	48,511	50,551	4%	155	162	5%	.7%	43	\$35,291	9,217	19%	11,562	24%	
Polk County	17,538	17,899	2%	56	57	2%	.3%	44	\$38,925	3,332	19%	4,101	23%	
Rhea County	34,262	35,529	4%	110	114	4%	.5%	41	\$36,146	8,565	25%	8,976	26%	
Service Area Total	633,310	654,959	3%	2027	2096	3%	9%	42	\$39,098	120,329	19%	129,669	21%	
State of TN Total *Current year = 2017	6,887,572	7,179,512	4%	22,040	22,974	4%	100 %	38	\$45,219	1,239,763	18%	1,461,966	21%	
**projected year =2021														

<sup>\*</sup> Target Population is population that project will primarily serve. For example, nursing home, home health agency, hospice agency projects typically primarily serve the Age 65+ population; projects for child and adolescent psychiatric services will serve the Population Ages 0-19. Projected Year is defined in select service-specific criteria and standards. If Projected Year is not defined, default should be four years from current year, e.g., if Current Year is 2016, then default Projected Year is 2020.

2) Describe the special needs of the service area population, including health disparities, the accessibility to consumers, particularly the elderly, women, racial and ethnic minorities, and low-income groups. Document how the business plans of the facility will take into consideration the special needs of the service area population.

All of the individuals served by the proposal are current ICF/IID recipients. They continue to meet the criteria to receive ICF/IID funding. All will require extraordinary supports to be able to manage daily living activities and community access.

E. Describe the existing and approved but unimplemented services of similar healthcare providers in the service area. Include utilization and/or occupancy trends for each of the most recent three years of data available for this type of project. List each provider and its utilization and/or occupancy individually. Inpatient bed projects must include the following data: Admissions or discharges, patient days, average length of stay, and occupancy. Other projects should use the most appropriate measures, e.g., cases, procedures, visits, admissions, etc. This doesn't apply to projects that are solely relocating a service.

# Not applicable

F. Provide applicable utilization and/or occupancy statistics for your institution for each of the past three years and the projected annual utilization for each of the two years following completion of the project. Additionally, provide the details regarding the methodology used to project utilization. The methodology **must include** detailed calculations or documentation from referral sources, and identification of all assumptions.

		2014	2014	2014	2015	2015	2015	2016	2016	2016
County	Facility/Address	Lic. Beds	ADC	% Occ.	Lic. Beds	ADC	% Occ.	Lic. Beds	ADC	% Occ.
Bradley	LBI/Cate/2601									
	Bower Ln SE,	6	6	100	6	6	100	6	6	100
	Cleveland, TN									
	37311									
Bradley	LBI/Edgemon/209									
	Kile Lake Rd SE,	4	4	100	4	4	100	4	4	100
	Cleveland, TN									
	37323								ļ	
Bradley	LBI/McIntire/207									
	Kile Lake Rd SE,	4	4	100	4	4	100	4	4	100
	Cleveland, TN			5						
	37323									
Bradley	LBI/Wright/2611									
	Bower Ln SE,	6	6	100	6	6	100	6	6	91
	Cleveland, TN									
	37323									

Wright House experienced the loss of one person in 2016. That bed was filled in 31 days. Resident bed days are 365 days per year times the number of persons in the home (6) for a total of 2,190 resident days per year. No changes in occupancy are expected in year one or year two, therefore, the resident bed days for each year are 2,190. If there were to be a loss, the bed is expected to fill quickly based on the data from the last three years.

# **SECTION B: ECONOMIC FEASIBILITY**

A. Provide the cost of the project by completing the Project Costs Chart on the following page. Justify the cost of the project.

1) All projects should have a project cost of at least \$15,000 (the minimum CON Filing Fee). (See Application Instructions for Filing Fee)

Estimated project cost is \$635,000.

See following page: Project Costs Chart

See attachment: Section B: Economic Feasibility A1, Comparative Market Analysis, p. 75 - %6

2) The cost of any lease (building, land, and/or equipment) should be based on fair market value or the total amount of the lease payments over the initial term of the lease, whichever is greater. Note: This applies to all equipment leases including by procedure or "per click" arrangements. The methodology used to determine the total lease cost for a "per click" arrangement must include, at a minimum, the projected procedures, the "per click" rate and the term of the lease.

# Not applicable

3) The cost for fixed and moveable equipment includes, but is not necessarily limited to, maintenance agreements covering the expected useful life of the equipment; federal, state, and local taxes and other government assessments; and installation charges, excluding capital expenditures for physical plant renovation or in-wall shielding, which should be included under construction costs or incorporated in a facility lease.

# Not Applicable

4) Complete the Square Footage Chart on page 8 and provide the documentation. Please note the Total Construction Cost reported on line 5 of the Project Cost Chart should equal the Total Construction Cost reported on the Square Footage Chart.

The square footage for 2611 Bower Lane is 2400 square feet; 4755 Frontage Road is 5335 square feet.

# Wright House (existing home)

Bedroom 1: 166 square feet (1 person) Bedroom 2: 178 square feet (2 persons) Bedroom 3: 166 square feet (2 persons) Bedroom 4: 190 square feet (1 person)

## Summers House (proposed home)

Bedroom 1: 122 square feet (1person)
Bedroom 2: 110 square feet (1person)
Bedroom 3: 122 square feet (1 person)
Bedroom 4: 140 square feet (1 person)
Bedroom 5: 122 square feet (1 person)
Bedroom 6: 122 square feet (1 person)

Wright House is 21 years old. Summers House is 33 years old.

The driving distance between the two homes is 8.0 miles (see attachment)

See page 19 for Square Footage Chart. See attachment: Section 6-B-2 Floor Plan, p. 68

- 5) For projects that include new construction, modification, and/or renovation— **documentation must be** provided from a licensed architect or construction professional that support the estimated construction costs. Provide a letter that includes the following:
- a) A general description of the project;
- b) An estimate of the cost to construct the project;
- c) A description of the status of the site's suitability for the proposed project; and
- d) Attesting the physical environment will conform to applicable federal standards, manufacturer's specifications and licensing agencies' requirements including the AIA Guidelines for Design and Construction of Hospital and Health Care Facilities in current use by the licensing authority.

See attachments: Section B: Economic Feasibility A5-a-d, Project Description, On-Site Review and Architect's Attestation, p. 47-97

C. Complete Historical Data Charts on the following two pages—*Do not modify the Charts provided or submit Chart substitutions!* 

Historical Data Chart represents revenue and expense information for the last *three (3)* years for which complete data is available. Provide a Chart for the total facility and Chart just for the services being presented in the proposed project, if applicable. **Only complete one chart if it suffices.** 

Note that "Management Fees to Affiliates" should include management fees paid by agreement to the parent company, another subsidiary of the parent company, or a third party with common ownership as the applicant entity. "Management Fees to Non-Affiliates" should include any management fees paid by agreement to third party entities not having common ownership with the applicant.

See following pages for Historical Data Chart. p31

D. Complete Projected Data Charts on the following two pages – **Do not modify the Charts provided or submit Chart substitutions!** 

The Projected Data Chart requests information for the two years following the completion of the proposed services that apply to the project. Please complete two Projected Data Charts. One Projected Data Chart should reflect revenue and expense projections for the *Proposal Only* (i.e., if the application is for additional beds, include anticipated revenue from the proposed beds only, not from all beds in the facility). The second Chart should reflect information for the total facility. **Only complete one chart if it suffices.** 

Note that "Management Fees to Affiliates" should include management fees paid by agreement to the parent company, another subsidiary of the parent company, or a third party with common ownership as the applicant entity. "Management Fees to Non-Affiliates" should include any management fees paid by agreement to third party entities not having common ownership with the applicant.

See following pages for the Projected Data Charts. p 35

# **PROJECT COST CHART**

Α.	Construction and equipment acquired by purchase:								
	1.	Architectural and Engineering Fees							
	2.	Legal, Administrative (Excluding CON Fi Consultant Fees	ling Fee),	por specific and the second se					
	3.	Acquisition of Site							
	4.	Preparation of Site							
	5.	Total Construction Costs		\$130,000	_				
	6.	Contingency Fund							
	7.	Fixed Equipment (Not included in Construction Co	ontract)						
	8.	Moveable Equipment (List all equipment over separate attachments)	[4]	_					
	9.	Other (Specify)value of owned property be	eing renov.	\$490,000					
B.	Acq	uisition by gift, donation, or lease:							
	1.	Facility (inclusive of building and land)	X	_					
	2.	Building only			_				
	3.	Land only							
	4.	Equipment (Specify)							
	5.	Other (Specify)		·	_				
C.	Fina	ancing Costs and Fees:							
	1.	Interim Financing							
	2.	Underwriting Costs							
	3.	Reserve for One Year's Debt Service							
	4.	Other (Specify)							
D,		mated Project Cost		\$ 620,000					
	(A+	B+C)							
E.	C	ON Filing Fee		15,000	_				
F.	T	otal Estimated Project Cost							
	(1	D+E)	\$635,000	_					

# B. Identify the funding sources for this project.

Check the applicable item(s) below and briefly summarize how the project will be financed. (Documentation for the type of funding MUST be inserted at the end of the application, in the correct alpha/numeric order and identified as Attachment Section B-Economic Feasibility-B.)

- \_\_\_ 1) Commercial loan Letter from lending institution or guarantor stating favorable initial contact, proposed loan amount, expected interest rates, anticipated term of the loan, and any restrictions or conditions;
- 2) Tax-exempt bonds Copy of preliminary resolution or a letter from the issuing authority stating favorable initial contact and a conditional agreement from an underwriter or investment banker to proceed with the issuance;
- General obligation bonds Copy of resolution from issuing authority or minutes from the appropriate meeting;
- \_\_\_ 4) Grants Notification of intent form for grant application or notice of grant award;
- S) Cash Reserves Appropriate documentation from Chief Financial Officer of the organization providing the funding for the project and audited financial statements of the organization; and/or see Attachment: Section B: Economic Feasibility B5, Type of Funding Letter, p. 9
- Other Identify and document funding from all other sources.

# C. Complete Historical Data Charts on the following two pages—<u>Do not modify the Charts provided</u> or submit Chart substitutions!

Historical Data Chart represents revenue and expense information for the last *three (3)* years for which complete data is available. Provide a Chart for the total facility and Chart just for the services being presented in the proposed project, if applicable. **Only complete one chart if it suffices.** 

Note that "Management Fees to Affiliates" should include management fees paid by agreement to the parent company, another subsidiary of the parent company, or a third party with common ownership as the applicant entity. "Management Fees to Non-Affiliates" should include any management fees paid by agreement to third party entities not having common ownership with the applicant.

# ՃTotal Facility □ Project Only

# HISTORICAL DATA CHART

Give	information for the last three (3) years for which complete data are and in July (Month).	available for the fa	acility or agency.	The fiscal year
DOS.	(Monary,	Year 2014	Year 2015	Year 2016
A. B.	Utilization Data (Specify unit of measure, e.g., 1,000 patient days, 500 visits) Revenue from Services to Patients	2,190 days	2,190 days	2,190 days
В.	Inpatient Services	\$	\$	æ
	Outpatient Services	Ψ	Ψ	Ψ
	3. Emergency Services		-	***
	4. Other Operating Revenue (Specify) Per Diem Rate	1,180,942	1,238,929	1,391,272
	Gross Operating Revenue	\$ 1,180,942	\$_1,238,929	\$ 1,391,272
C.	Deductions from Gross Operating Revenue			
	Contractual Adjustments	\$	\$	\$
	2. Provision for Charity Care	·		
	3. Provisions for Bad Debt			
	Total Deductions	\$ 0	\$ 0	\$_0
NET	OPERATING REVENUE	\$ 1,180,942	s 1,238,929	<sub>e</sub> 1,391,272
D.	Operating Expenses	1	Φ	<b>a</b>
	Salaries and Wages & Benefits			
	a. Direct Patient Care	653,840	765,871	817,691
	b. Non-Patient Care	178,015	198,522	200,413
	2. Physician's Salaries and Wages	Section 1		
	3. Supplies	33,057	30,834	47,087
	4. Rent			
	a. Paid to Affiliates		**************************************	
	<ul><li>b. Paid to Non-Affiliates</li><li>5. Management Fees:</li></ul>			-
	Management Fees:     a. Paid to Affiliates			
	b. Paid to Non-Affiliates	R <del>emode</del>		
	6. Other Operating Expenses	201,249	195,889	195,606
	Total Operating Expenses	\$ 1,066,161	\$ 1,191,116	\$1,260,797
E.	Earnings Before Interest, Taxes and Depreciation	\$ 114,781	\$ 47,813	\$ 130,475
F.	Non-Operating Expenses			
	1. Taxes	\$	\$	\$
	2. Depreciation	26,003	26,972	26,651
	3. Interest	750		***************************************
	4. Other Non-Operating Expenses	750	0	0
	Total Non-Operating Expenses	\$ 26,753	\$ 26,972	\$ <u>26,651</u>
NET	INCOME (LOSS)	\$_88,028_	\$_20,842_	\$_103,824_
Chai	t Continues Onto Next Page			

NET	INC	OME (LOSS)	e	r.	r.
G.		er Deductions	<b>P</b>	\$	\$
	1.	Annual Principal Debt Repayment	\$	\$	\$
	2.		ANCE \$ 114,781 ATION \$ 26,003	\$0 \$_47,813 \$_26,972 \$_74,785	\$ 0 \$ 130,475 \$ 26,651 \$ 157,126
		HISTORICAL DATA CHA	RT-OTHER E)	(PENSES	Ď Total Facili □ Project On
	OT 1. 2. 3. 4. 5.	Professional Services Contract Contract Labor Imaging Interpretation Fees See following page	Year_2014 \$	Year_2015 \$	Year_2016 \$
	7.	Total Other Expenses	\$	\$	\$

# **HISTORICAL DATA CHART - OTHER EXPENSES**

		FY2014	FY2015	FY2016
Bed Tax	\$	63,147	\$ 66,321	\$ 74,052
Maint	\$	6,856	\$ 7,789	\$ 7,140
Comm	\$	7,161	\$ 6,831	\$ 8,536
WC	\$	19,286	\$ 19,873	\$ 19,687
Utilities	\$	10,795	\$ 11,048	\$ 10,276
Food	\$	24,698	\$ 22,958	\$ 20,365
Insurance	\$	15,230	\$ 15,007	\$ 15,189
Prof Exp	\$	22,640	\$ 20,667	\$ 20,461
Trans Exp	\$	24,827	\$ 19,746	\$ 14,975
Travel	\$	453	\$ 834	\$ 1,166
Misc	\$	6,156	\$ 4,815	\$ 3,759
TOTALS	\$	201,249	\$ 195,889	\$ 195,606

<sup>\*</sup>Misc - Memberships, Advertising, Rental Expense

E. 1) Please identify the project's average gross charge, average deduction from operating revenue, and average net charge using information from the Projected Data Chart for Year 1 and Year 2 of the proposed project. Please complete the following table.

	Previous Year	Current Year	Year One	Year Two	% Change (Current Year to Year 2)
Gross Charge (Gross					
Operating	644.11	666.17	636.30	668.12	.3
Revenue/Utilization					
Data					
<b>Deduction from</b>					
Revenue (Total	0	0	0	0	0
Deductions/Utilization					
Data					
Average Net Charge					
(Net Operating	47.41	86.81	16.34	14.72	-83.04
Revenue/Utilization					
Data)					

<sup>\*</sup>Percentage of SSI funds dedicated for care expense = ZERO

SSI is NOT used for rent or personal care services; no individual receives food stamps.

PROJECTED DATA CHART

JIN 9 17 #9:52

□ Total Facility
□XProject Only

			rmation for the two (2) years following the completion of this propos	sal. The fiscal year begin	ns in July
(	ioM)	nth).		Year_2018	Year 2019
	Α.		zation Data (Specify unit of measure, e.g., 1,000 patient days, visits)	2,190 days	2,190 days
1	В.	Rev	enue from Services to Patients		a5
		1.	Inpatient Services	\$	\$
		2.	Outpatient Services		2
			Emergency Services		
		4.	Other Operating Revenue (Specify) Per Diem Rate	1,393,497	1,463,183
			Gross Operating Revenue	\$_1,393,497	\$_1,463,183
	С	Ded	uctions from Gross Operating Revenue		
	<b>3</b> 0;			•	•
			Contractual Adjustments	\$	<b>\$</b>
			Provision for Charity Care	5 <del>=========</del> 8	-
		3.	Provisions for Bad Debt  Total Deductions	\$ 0	\$ 0
	NET	ODE	RATING REVENUE	\$ 1,393,497	\$ 1,463,183
	D.		erating Expenses	\$ 1,000,107	ψ_1,100,100
	D.	1.	Salaries and Wages		
		••	a. Direct Patient Care	854,191	893,716
			b. Non-Patient Care	228,673	243,291
		2.	Physician's Salaries and Wages		
		3.	Supplies	48,848	53,244
		4.	Rent		
			a. Paid to Affiliates	2	( Arrival and Arri
			b. Paid to Non-Affiliates		
		5.	Management Fees:		**
			a. Paid to Affiliates	****	
			b. Paid to Non-Affiliates		
		6.	Other Operating Expenses	204,306	218,352
			Total Operating Expenses	\$_1,336,018	\$_1,408,603
	E.	Ea	rnings Before Interest, Taxes and Depreciation	\$_57,479	\$ 54,580
	F.	No	n-Operating Expenses		
		1.	Taxes	\$	\$
		2.	Depreciation	21,686	22,338
		3.	Interest		
		4.	Other Non-Operating Expenses		
			Total Non-Operating Expenses	<u>\$</u> 21,686	\$_22,338
	NE:	TINC	OME (LOSS)	\$ 35,793	\$ 32,242

Chart Continues Onto Next Page

36

NET	INCC	ME (LOSS)	\$	\$	
G.	Othe	r Deductions			
	1.	Estimated Annual Principal Debt Repayment	\$	\$	
	2.	Annual Capital Expenditure	(A		
		Total Other Deductions	\$0	\$_	0
		NET BALANCE	\$_35,793	\$_3	32,242
		DEPRECIATION	\$_21,686	\$ 2	22,338
		FREE CASH FLOW (Net Balance + Depreciation)	\$ 54,479	\$ 5	54,580
				_	

☐ Total Facility

☐ Project Only

### PROJECTED DATA CHART-OTHER EXPENSES

OTH	HER EXPENSES CATEGORIES	Year_ 2018	Year_2019
1,	Professional Services Contract	\$	\$
2.	Contract Labor		
3.	Imaging Interpretation Fees		3
4.			
5.	See following page		% <del>====</del> 0
6.			X
7			
	Total Other Expenses	\$	\$

#### PROJECTED DATA CHART - OTHER EXPENSES

	•	FY2018	1	FY2019
Bed Tax	\$	76,642	\$	80,475
Maint	\$	6,087	\$	6,574
Comm	\$	7,280	\$	7,863
WC	\$	25,964	\$	28,041
Utilities	\$	11,391	\$	12,302
Food	\$	24,401	\$	26,353
Insurance	\$	17,921	\$	19,355
Prof Exp	\$	15,225	\$	16,443
Trans Exp	\$	12,834	\$	13,861
Travel	\$	1,444	\$	1,559
Misc	\$	5,118	\$	5,527
TOTALS	\$	204,306	\$	218,352

<sup>\*</sup>Misc - Memberships, Advertising, Rental Expense

2) Provide the proposed charges for the project and discuss any adjustment to current charges that will result from the implementation of the proposal. Additionally, describe the anticipated revenue from the project and the impact on existing patient charges.

There will be no changes in charges due to the proposal. Any changes would be due to inflation and bed rates. The project will not affect the Per Diem Rate. No additional beds will be created. The proposal is solely to relocate individuals who are already receiving ICF/IID services.

See Attachments: Section B: Economic Feasibility E2 & E3, Comparison Charts, p. 99

3) Compare the proposed charges to those of similar facilities in the service area/adjoining service areas, or to proposed charges of projects recently approved by the Health Services and Development Agency. If applicable, compare the proposed charges of the project to the current Medicare allowable fee schedule by common procedure terminology (CPT) code(s).

These charges are commiserate with similar projects. The project cost for a mirror relocation of ICF/IID residents by Life Bridges, Inc. (CON # 1605-017) was projected to be \$622,065. The final cost was \$598,689. The increased projected cost for this project takes into consideration inflation and issues incurred in the former project process. Different vendors bid for the work and some who were the same gave increased bids due to issues encountered in the renovation of the home at 3745 Adkisson Drive.

Life Bridges has 4 ICF/IID homes. The other 3 homes per diem rates are as follows:

Cate (6 beds) \$653.79

McIntire (4 beds) \$847.56

Edgemon (4 beds) \$824.20

Similar projects by other agencies:

- Michael Dunn Center, CN1602-006
   A 10 bedroom home was renovated to become a four bedroom ICF/IID home.
   The projected renovation cost per square foot for this approved project was \$54.60.
- Michael Dunn Center, CN1509-038
   A 10 bedroom home was renovated to become a four bedroom ICF/IID home.
   The projected renovation cost per square foot for this approved project was \$37.50.

Summary: The projected renovation cost per square foot for the renovation of Summers House is \$24.36 thus making it less than either of the comparable projects.

See Attachments: Section B: Economic Feasibility E2 & E3, Comparison Charts, p. 1/7

F. 1) Discuss how projected utilization rates will be sufficient to support the financial performance.

Indicate when the project's financial breakeven is expected and demonstrate the availability of sufficient cash flow until financial viability is achieved. Provide copies of the balance sheet and income statement from the most recent reporting period of the institution and the most recent audited financial statements with accompanying notes, if applicable. For all projects, provide financial information for the corporation, partnership, or principal parties that will be a source of funding for the project. Copies must be inserted at the end of the application, in the correct alpha-numeric order and labeled as **Attachment Section B-Economic Feasibility-F1**. **NOTE: Publicly held entities only need to reference their SEC filings**.

Wright House has had only one opening in the past five years and it was filled in 31 days. This utilization rate provides excellent support for financial performance. While DIDD no longer has a waiting list, their referral list of individuals whose needs are greater than the current cap will be a source of individuals for future openings. Community and agency referrals of individuals who are appropriate for ICF/IID services are another source for openings.

Life Bridges will continue to run these homes efficiently, providing quality care while maintaining cost-effectiveness. The relocation of the individuals will not lead to higher costs. Life Bridges will fund this project with cash reserves. We will continue to maintain financial viability; this project will not cause a negative financial impact.

See Attachments: Section B: Economic Feasibility-F1, Balance Sheet in Independent Audit p 100-124

2) Net Operating Margin Ratio – Demonstrates how much revenue is left over after all the variable or operating costs have been paid. The formula for this ratio is: (Earnings before interest, Taxes, and Depreciation/Net Operating Revenue). Utilizing information from the Historical and Projected Data Charts please report the net operating margin ratio trends in the following table:

Year	2 <sup>nd</sup> Year previous to Current Year	1 <sup>st</sup> Year previous to Current Year	Current Year	Projected Year 1	Projected Year 2
Net Operating Margin Ratio	4%	9%	11%-13%	4%	4%

3) Capitalization Ratio (Long-term debt to capitalization) – Measures the proportion of debt financing in a business's permanent (Long-term) financing mix. This ratio best measures a

business's true capital structure because it is not affected by short-term financing decisions. The formula for this ratio is: (Long-term debt/(Long-term debt+Total Equity (Net assets)) x 100).

#### Not applicable

For the entity (applicant and/or parent company) that is funding the proposed project please provide the capitalization ratio using the most recent year available from the funding entity's audited balance sheet, if applicable. The Capitalization Ratios are not expected from outside the company lenders that provide funding.

The capitalization ratio is 5.6%

G. Discuss the project's participation in state and federal revenue programs including a description of the extent to which Medicare, TennCare/Medicaid and medically indigent patients will be served by the project. Additionally, report the estimated gross operating revenue dollar amount and percentage of projected gross operating revenue anticipated by payor classification for the first year of the project by completing the table below.

Payor Source	Projected Gross Operating Revenue	As a % of total
Medicare/Medicare Managed Care	0	0
TennCare/Medicaid	1,393,497	100%
Commercial/Other Managed Care	0	0
Self-Pay	0	0
Charity Care	0	0
Other (Specify)	0	0
Total	1,393,497	100%

H. Provide the projected staffing for the project in Year 1 and compare to the current staffing for the most recent 12-month period, as appropriate. This can be reported using full-time equivalent (FTEs) positions for these positions. Additionally, please identify projected salary amounts by position classifications and compare the clinical staff salaries to prevailing wage patterns in the proposed service area as published by the Department of Labor & Workforce

Development and/or other documented sources. Area Wide/Statewide Existing Projected Average Position Average Wage **FTEs** Wage Classification FTEs (Contractual (2017)Year 1 Rate) a) Direct Patient **Care Positions** 6 \$17.00 -27.69 5 Nurses 19.00 \$10.50 -\$8.13 - 12.85 21 21 Direct Support 11.50 Workers **Total Direct Patient** 27 **Care Positions** 26 b)Non-Patient Care **Positions** Avg. \$14.01 \$14.5-16.83 6 Supervisors 6 1 \$27.40 Avg. \$49,389 Director 7 7 **Total Non-Patient Care Positions Total Employees** 33 33 (A+B) 0 0 0 0 c) Contractual Staff **Total Staff** 33 34 (a+b+c)

See attachments: Section B: Economic Feasibility H, Average Wage Documentation, p. 125-128

- I. Describe all alternatives to this project which were considered and discuss the advantages and disadvantages of each alternative including but not limited to:
- 1) Discuss the availability of less costly, more effective and/or more efficient alternative methods of providing the benefits intended by the proposal. If development of such alternatives is not practicable, justify why not, including reasons as to why they were rejected.
- 2) Document that consideration has been given to alternatives to new construction, e.g., modernization or sharing arrangements.

#### Plan for Renovation of Wright House

#### Cost:

- \$87,032.00 Add-on two bedrooms with closets (178sq' each) with access corridor, exit doors and sprinkler expansion. (150sq'). 506sq'x \$172.00/sq'.
- \$8,550.00 Relocate two closets and create corridor in existing structure to access one existing bedroom and two new bedrooms. 95sq'x \$90.00/sq'.
- \$7,500.00 Upgrade and expand existing HVAC system to handle additional square footage.
- \$2,500.00 Relocate House Generator
- \$35,000.00 Site Preparation Back fill dirt approx. 225cu yards, compact and excavate.
- \$140,582.00 Estimated total cost 601sq'x \$275.00/sq'

\*Cost/square foot input used from CON approved applications 2013 – 2015 for Nursing Home Construction per Square Foot (Median Range)

#### Weaknesses:

- The home is landlocked on the front and two sides and would not be conducive to an addition according to the existing house plan. The backside of the house where the house plan would be conducive to an addition would require excessive backfilling since the grade elevation drops 7 feet.
- The home is greatly needed AS IS with no renovation required to use as a Med Res 4 person home ASAP.
- Proposed Summers home, which will be empty through attrition and declines in health of the individuals, will require costly renovation to convert to a duplex supported living home or be sold.
- The individuals living in the current home will be affected adversely by the new construction and alteration of the home.
- The cost of transitional housing for the individuals during the renovation would have to be considered.

- The living room space (360 square feet) is inadequate for a 6 person home with staff.
- Renovation cost is estimated at \$140,000.00. The proposed construction portion of the project cost is estimated to be \$130,000.00.

#### Strengths:

- There are no real strengths to a plan involving renovating Wright House rather than relocating to Summers House.

#### Plan for Relocating to Summers House

#### Cost:

See Project Costs Chart Total estimated project cost: \$635,000.

#### Weaknesses:

- There are no appreciable weaknesses.

#### Strengths

- There are minimal renovation needs to prepare the home.
- There is a generous living and dining area which will help with behavior challenges.
- Cate House will be available to meet a need for a medical residential home.
- The individuals served will have a private bedroom and double the number of bathrooms available for their use.
- Transitional living issues during renovation will be avoided by not renovating Cate House.
- This plan is more cost effective.

#### SECTION B: CONTRIBUTION TO THE ORDERLY DEVELOPMENT OF HEALTH CARE

A. List all existing health care providers (i.e., hospitals, nursing homes, home care organizations, etc.), managed care organizations, alliances, and/or networks with which the applicant currently has or plans to have contractual and/or working relationships, that may directly or indirectly apply to the project, such as, transfer agreements, contractual agreements for health services.

Life Bridges healthcare group is on the provider list for each of the following:

Medicare

Medicaid

Humana

Blue Care

TN Care

Americhoice

TN Behavioral Health

TN Care Select

Health Spring

Blue Cross Blue Shield

United Health Care

Wellcare

**CIGNA** 

Cariten

National Association of Letter Carriers

AETNA

United Healthcare Community Plan

Humana Gold

Magellan/TN Health

Health Scope

At present time Life Bridges, Inc. has no Out-of-Network relationships.

- B. Describe the effects of competition and/or duplication of the proposal on the health care system, including the impact to consumers and existing providers in the service area. Discuss any instances of competition and/or duplication arising from your proposal including a description of the effect the proposal will have on the utilization rates of existing providers in the service area of the project.
- 1) Positive Effects not applicable
- 2) Negative Effects -- not applicable

Access to health care will not change as a result of the proposal. There will be no competition or duplication of the proposal on the health care system. The individuals served by the proposal will continue their current use of healthcare resources. Each individual receives nursing services 24/7 in their home. The proposal will assist mightily in the delivery of this service as the nurses currently function from a small med closet. The new location will have more space for medication storage, preparation, and administration.

C. 1) Discuss the availability of and accessibility to human resources required by the proposal, including clinical leadership and adequate professional staff, as per the State of Tennessee licensing requirements and/or requirements of accrediting agencies, such as the Joint Commission and Commission on Accreditation of Rehabilitation Facilities.

Life Bridges' Human Resources Department has established systems and procedures to recruit and train the necessary personnel for the existing homes and services. The proposal will not change the needs for professional staff. These professionals are currently in place with ongoing plans for the individuals affected by the proposal. The current plans and services will continue. The proposal simply changes the venue where services provided in the home are located.

2) Verify that the applicant has reviewed and understands all licensing and/or certification as required by the State of Tennessee and/or accrediting agencies such as the Joint Commission for medical/clinical staff. These include, without limitation, regulations concerning clinical leadership, physician supervision, quality assurance policies and programs, utilization review policies and programs, record keeping, clinical staffing requirements, and staff education.

Life Bridges is well versed in the proper credentialing of all medical and clinical staff and keeps detailed status reports on license renewal for all effected staff, whether part time or full time.

See Attachments: Section B: Contribution to the Orderly Development of Healthcare C2, Professional Licenses p 124-144

3) Discuss the applicant's participation in the training of students in the areas of medicine, nursing, social work, etc. (e.g., internships, residencies, etc.).

Life Bridges partners with local universities such as Lee University, Cleveland State University, and Southern Adventist University to provide service learning and internship opportunities. These are primarily in the areas of nursing, social work, and counseling.

D. Identify the type of licensure and certification requirements applicable and verify the applicant has reviewed and understands them. Discuss any additional requirements, if applicable. Provide the name of the entity from which the applicant has received or will receive licensure, certification, and/or accreditation.

Life Bridges is knowledgeable regarding all applicable licensure requirements. The agency is in compliance with these requirements as noted through current licenses and surveys. Both the requirements and levels of compliance are reviewed routinely through the agency's quality assurance functions.

Both homes are licensed through the Department of Intellectual and Developmental Disabilities, Tennessee Department of Health, Tennessee Department of Health and Substance Abuse, Tennessee Department of Mental Health and Developmental Disabilities. Summers House, 4755 Frontage Road, Cleveland, TN 37312, is Certification Type: ID & DD Residential Habilitation Facility. This license will end when the last resident moves which is scheduled for June 2017. Wright House is Certification Type: Institutional Habilitation. The renovation/construction costs in this proposal will bridge the gap between Certification Types. At the completion of the project, 4755 Frontage Road will be licensed as Institutional Habilitation.

**Licensure:** Department of Intellectual and Developmental Disabilities, Tennessee Department of Health, Tennessee Department of Health and Substance Abuse, Tennessee Department of Mental Health and Developmental Disabilities

Certification Type (e.g. Medicare SNF, Medicare LTAC, etc.):

Wright House (2611 Bower Lane, Cleveland, TN 37311) Institutional Habilitation Summers House (4755 Frontage Road, Cleveland, TN 37312) ID & DD Residential Habilitation Facility

Accreditation (i.e., Joint Commission, CARF, etc.): Council of Accreditation Rehabilitation Facilities (CARF)

See Attachments: Section B: Contribution to the Orderly Development of Healthcare D, Licensed Facilities, p. 145-158.

1) If an existing institution, describe the current standing with any licensing, certifying, or accrediting agency. Provide a copy of the current license of the facility and accreditation designation.

See Attachments: Section B: Contribution to the Orderly Development of Healthcare D1, CARF Accreditation, p. 159-161

2) For existing providers, please provide a copy of the most recent statement of deficiencies/plan of correction and document that all deficiencies/findings have been corrected by providing a letter from the appropriate agency.

See Attachments: Section B: Contribution to the Orderly Development of Healthcare D2, Survey, p. 162-174

- 3) Document and explain inspections within the last three survey cycles which have resulted in any of the following state, federal, or accrediting body actions: suspension of admissions, civil monetary penalties, notice of 23-day or 90-day termination proceedings from Medicare/Medicaid/TennCare, revocation/denial of accreditation, or other similar actions.
- a) Discuss what measures the applicant has or will put in place to avoid similar findings in the future.

There have been no final orders or judgements entered in any state or country by a licensing agency or court against Life Bridges, Inc.

E. Respond to all of the following and for such occurrences, identify, explain and provide documentation:

- 1) Has any of the following:
- a) Any person(s) or entity with more than 5% ownership (direct or indirect) in the applicant (to include any entity in the chain of ownership for applicant);
- b) Any entity in which any person(s) or entity with more than 5% ownership (direct or indirect) in the applicant (to include any entity in the chain of ownership for applicant) has an ownership interest of more than 5%; and/or
- c) Any physician or other provider of health care, or administrator employed by any entity in which any person(s) or entity with more than 5% ownership in the applicant (to include any entity in the chain of ownership for applicant) has an ownership interest of more than 5%.
- 2) Been subjected to any of the following:
- a) Final Order or Judgment in a state licensure action;
- b) Criminal fines in cases involving a Federal or State health care offense;
- c) Civil monetary penalties in cases involving a Federal or State health care offense;
- d) Administrative monetary penalties in cases involving a Federal or State health care offense;
- e) Agreement to pay civil or administrative monetary penalties to the federal government

Not applicable

- c) Civil monetary penalties in cases involving a Federal or State health care offense;
- d) Administrative monetary penalties in cases involving a Federal or State health care offense;
- e) Agreement to pay civil or administrative monetary penalties to the federal government or any state in cases involving claims related to the provision of health care items and services; and/or
- f) Suspension or termination of participation in Medicare or Medicaid/TennCare programs.
- g) Is presently subject of/to an investigation, regulatory action, or party in any civil or criminal action of which you are aware.
- h) Is presently subject to a corporate integrity agreement.

#### F. Outstanding Projects:

1) Complete the following chart by entering information for each applicable outstanding CON by applicant or share common ownership; and

Outstanding Projects					
	2 2 256	<u>Date</u>	Date *Annual Progres	gress Report(s)	Expiration
CON Number	Project Name	Approved	<u>Due Date</u>	Date Filed	Date
Not applicable					
11.00					
			92		
	ļ				

<sup>\*</sup> Annual Progress Reports – HSDA Rules require that an Annual Progress Report (APR) be submitted each year. The APR is due annually until the Final Project Report (FPR) is submitted (FPR is due within 90 ninety days of the completion and/or implementation of the project). Brief progress status updates are requested as needed. The project remains outstanding until the FPR is received.



Provide a brief description of the current progress, and status of each applicable outstanding CON.

Not applicable

1) Com	tanding Projects: plete the following chart by entering information for each applicable outstanding CON by nt or share common ownership; and
2) Prov	ide a brief description of the current progress, and status of each applicable outstanding CON.
Not ap	plicable
	uipment Registry – For the applicant and all entities in common ownership with plicant.
1)	Do you own, lease, operate, and/or contract with a mobile vendor for a Computed Tomography scanner (CT), Linear Accelerator, Magnetic Resonance Imaging (MRI), and/or Positron Emission Tomographer (PET)?
Not ap	pplicable
2)	If yes, have you submitted their registration to HSDA? If you have, what was the date of submission?
Not an	pplicable

3) If yes, have you submitted your utilization to Health Services and Development Agency? If you have, what was the date of submission? \_\_\_\_\_

#### **SECTION B: QUALITY MEASURES**

Please verify that the applicant will report annually using forms prescribed by the Agency concerning continued need and appropriate quality measures as determined by the Agency pertaining to the certificate of need, if approved.

Life Bridges will provide any requested information to any authorized entity/authority. Applicant will report annually using forms prescribed by the Agency concerning continued need and appropriate quality measures as determined by the Agency pertaining to the certificate of need, if approved.

#### SECTION C: STATE HEALTH PLAN QUESTIONS

T.C.A. §68-11-1625 requires the Tennessee Department of Health's Division of Health Planning to develop and annually update the State Health Plan (found at http://www.tn.gov/health/topic/health-planning). The State Health Plan guides the State in the development of health care programs and policies and in the allocation of health care resources in the State, including the Certificate of Need program. The 5 Principles for Achieving Better Health are from the State Health Plan's framework and inform the Certificate of Need program and its standards and criteria. Discuss how the proposed project will relate to the 5 Principles for Achieving Better Health found in the State Health Plan.

A. The purpose of the State Health Plan is to improve the health of the people of Tennessee.

Each person's health is the result of the interaction of individual behaviors, social factors, the environment, health care, and our genetic endowment. The State Health Plan serves to facilitate the collaboration of state agencies and stakeholders to improve health with respect to these factors, focusing particularly on **behaviors**, **social factors**, and the **environment**.

<u>Environmental</u>: The proposed project will enlarge the living space of the individuals affected by the proposal. Lockhart House has ten bedrooms; six will be used for bedrooms providing each individual their own personal space. The remaining bedrooms will be repurposed for therapy uses, sensory/activity rooms, and sitting areas. Lockhart House offers space to retreat to a quieter environment to destress while, at the same time, providing roomy areas for socialization. A private bedroom offers the individual served the opportunity of choice of social or private time. Having two living areas in the home offers the choice of socialization within small groups or a larger group.

<u>Behavioral</u>: Each person served will have a private room to retreat to when they are feeling anxious or when another house mate is feeling anxious and having extreme behaviors. A place to avoid undesired stimulus will decrease anxiety in the persons served which improves the overall health of the individual. With this move we should see a decrease in anxiety, behaviors, and self-injurious behaviors (SIB's). A reduction in these behavioral issues could result in the reduction of medications prescribed for these challenges.

<u>Social factors</u>: The outcomes impacted will be behaviors and socialization of the person served. A reduction in behaviors due to anxiety will be looked as success. A decrease in anxiety in the persons will increase opportunities for socialization with persons served.

ICF/IID event management is conducted weekly. Behavioral trends are monitored through event documentation and will indicate the success/challenges of the move. All six individuals affected by this project receive ongoing behavioral therapy and are followed by their Primary Care Physician and Psychiatrist for mental health issues. These professionals will also be tracking the success/challenges of the move through the event documentation and observation/interview with the individuals.

# B. People in Tennessee should have access to health care and the conditions to achieve optimal health.

Geographical: There will not be an appreciable change in access as Summers House is 3.8 miles from the closest emergency room and Wright House is 4.1 miles from that same emergency room.

Insurance: There will be no changes in insurance coverage.

Technology: The larger space allows for more advanced equipment and needed equipment to be located onsite.

Disparity in types of services: At present time there is a need for Medical Residential and Supportive Living homes in the HCBS waiver. This proposal will open up a home that may be used as a Medical Residential home. This will provide more opportunities for individuals to receive needed medical services in the home.

## C. Health resources in Tennessee, including health care, should be developed to address the health of people in Tennessee while encouraging economic efficiencies.

The private rooms and larger space will decrease self-injurious behaviors, anxiety and stress. This decrease will reduce medical interventions needed, therefore reducing medical expenses. It may also result in the decreased need for medications which will reduce health care cost.

This proposal will make available a home that may be used as Medical Residential home. This opportunity encourages economic efficiency by creating a more cost efficient way to provide accessible services to a greater number of people. Many of the people served in the medical residential model qualify for an ICF\IID or nursing home but are able to be served at a lower more efficient cost in a community setting.

The state and national move toward greater choice of health care services provides more accessibility to health care providers and opportunity for competition in health care services. Advertisement and description of services in brochures, website, and annual Quality Assurance Analysis that Life Bridges will present to the general public will allow us to compete in the in the health care market.

# D. People in Tennessee should have confidence that the quality of health care is continually monitored and standards are adhered to by providers.

The final project is regulated by multiple entities that require quality health care providers. As in the past, Life Bridges will continue to meet the standards put forth by CMS, CARF, Licensure, and individual health boards for all clinicians such as Nurses, Physician Assistants, Medical Doctors, Physical Therapist, Behavior Analyst, Speech and Language Therapist and all other licensed clinicians.

The final project is regulated by multiple entities that require health care providers to obtain training and official continuing education credits and hours. As in the past, Life Bridges will continue to meet the standards put forth by CMS, CARF, Licensure, and individual health boards for all clinicians such as Nurses, Physician Assistants, Medical Doctors, Physical Therapist, Behavior Analyst, Speech and Language Therapist and all other licensed clinicians.

# E. The state should support the development, recruitment, and retention of a sufficient and quality health workforce.

This project will move staff from Wright House to Summers House but will not alter the number of employees.

It will provide an improved environment for the existing workforce in both ICF/IID and Medical Residential services.

#### **PROOF OF PUBLICATION**

Attach the full page of the newspaper in which the notice of intent appeared with the mast and dateline intact or submit a publication affidavit from the newspaper that includes a copy of the publication as proof of the publication of the letter of intent.

See attachment: Proof of Publication

#### NOTIFICATION REQUIREMENTS

# (Applies only to Nonresidential Substitution-Based Treatment Centers for Opiate Addiction)

Note that T.C.A. §68-11-1607(c)(9)(A) states that "... Within ten (10) days of the filing of an application for a nonresidential substitution-based treatment center for opiate addiction with the agency, the applicant shall send a notice to the county mayor of the county in which the facility is proposed to be located, the state representative and senator representing the house district and senate district in which the facility is proposed to be located, and to the mayor of the municipality, if the facility is proposed to be located within the corporate boundaries of a municipality, by certified mail, return receipt requested, informing such officials that an application for a nonresidential substitution-based treatment center for opiate addiction has been filed with the agency by the applicant."

Failure to provide the notifications described above within the required statutory timeframe will result in the voiding of the CON application.

Please provide documentation of these notifications.

Not applicable

#### **DEVELOPMENT SCHEDULE**

T.C.A. §68-11-1609(c) provides that a Certificate of Need is valid for a period not to exceed three (3) years (for hospital projects) or two (2) years (for all other projects) from the date of its issuance and after such time shall expire; provided, that the Agency may, in granting the Certificate of Need, allow longer periods of validity for Certificates of Need for good cause shown. Subsequent to granting the Certificate of Need, the Agency may extend a Certificate of Need for a period upon application and good cause shown, accompanied by a non-refundable reasonable filing fee, as prescribed by rule. A Certificate of Need which has been extended shall expire at the end of the extended time period. The decision whether to grant such an extension is within the sole discretion of the Agency, and is not subject to review, reconsideration, or appeal.

- 1. Complete the Project Completion Forecast Chart on the next page. If the project will be completed in multiple phases, please identify the anticipated completion date for each phase.
- 2. If the response to the preceding question indicates that the applicant does not anticipate completing the project within the period of validity as defined in the preceding paragraph, please state below any request for an extended schedule and document the "good cause" for such an extension.

#### PROJECT COMPLETION FORECAST CHART

Assuming the Certificate of Need (CON) approval becomes the final HSDA action on the date listed in Item 1. below, indicate the number of days from the HSDA decision date to each phase of the completion forecast.

Phase	<u>Days</u> Required	Anticipated Date [Month/Year]
Initial HSDA decision date		8/2017
2. Architectural and engineering contract signed		
Construction documents approved by the Tennessee     Department of Health		
Construction contract signed		
5. Building permit secured		
6. Site preparation completed		
7. Building construction commenced	60	10/17
8. Construction 40% complete	120	12/17
9. Construction 80% complete	180	2/18
10. Construction 100% complete (approved for occupancy	210	4/18
11. *Issuance of License	210	4/18
12. *Issuance of Service	210	4/18
13. Final Architectural Certification of Payment		
14. Final Project Report Form submitted (Form HR0055)	240	5/18

<sup>\*</sup>For projects that <u>DO NOT</u> involve construction or renovation, complete Items 11 & 12 only.

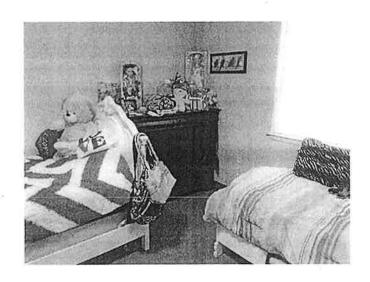
NOTE: If litigation occurs, the completion forecast will be adjusted at the time of the final determination to reflect the actual issue date

# 

#### **AFFIDAVIT**

STATE OF Tennessee
COUNTY OF Bradley
applicant named in this application or his/her/its lawful agent, that this project will be completed in
accordance with the application, that the applicant has read the directions to this application, the
Rules of the Health Services and Development Agency, and T.C.A. §68-11-1601, et seq., and that
the responses to this application or any other questions deemed appropriate by the Health
Services and Development Agency are true and complete.
SIGNATURE/TITLE
Sworn to and subscribed before me this day of,,a Notary
Public in and for the County/State of Bradley County, TN.
NOTARY PUBLIC
My commission expires February 10, 2021.  (Month/Day) (Year)









ARTICLES OF AMENDMENT TO THE CHARTER (Nonpose) For Office Use Only

Corporate Filings
312 Eighth Avenue North

Floor, William R. Snodgrass Tower

6th Floor, William R. Snodgrad Nashville, TN 37243	ss Tower	and the second s	w 2000 - 10 - 10 - 10 - 10 - 10 - 10 - 10
PURSUANT TO THE PR CORPORATION ACT, THE OF AMENDMENT TO IT		TION ADOPTS THE FOLLO	William Control of the Control of th
1. PLEASE INSERT THE  Care and Gro	E NAME OF THE CORPORA WITH HOME, THE NAME, INSERT THE NEW T	TION AS IT APPEARS OF I	RECORD:
Bradley/Cley	reland Property Develo	peent_and_Management	Joc.
	E BLOCK THAT APPLIES:	Productive Cold Control Contro	
AMENDMENT IS TO AMENDMENT IS TO AMENDMENT IS TO AMENDMENT WILL.	O BE EFFECTIVE WHEN FITO BE EFFECTIVE, 7/2 THE 90TH DAYAFTER THE DATE BE EFFECTIVE AT THE TIME OF	THIS DOCUMENT IS FILED.) IF FILING.	(month in the interior
<ol> <li>PLEASE INSERT A</li> </ol>	NY CHANGES THAT APPL	Y:	
	764 01d Chartenooga		37317
Gleveland_		/ Bradley	ŹIP BOKIE
<ul><li>B. REGISTEREDAGENT!</li><li>C. REGISTEREDADDRESS:</li></ul>	Walter C. Thunk 764 Old Chattanooge	Pike, SW	
O: Temple   Di Inter man			(22) (#4)
Cleveland,	NT PINYE	STREET ADDRESS 3.731.1 ZIP CODE	Bradley
Cleveland, cirv.  O. OTHER CHANGES:  4. THE CORPORATION	None NonPROFIT COR	37311 zip code PORATION,	
O. OTHER CHANGES:  4. THE CORPORATION OF THE MANNER (IF CHANGE, RECLA No. members	Mone None ON IS A NONPROFIT COR NOT SET FORTH IN THE SSIFICATION, OR CANCEL	37311 2PCODE PORATION, AMENDMENT) FOR IMPL LATION OF MEMBERSHI	EMENTATION OF ANY EX- PS IS AS FOLLOWS:
Cleveland, city o. other changes: 4. THE CORPORATION 5. THE MANNER (IF CHANGE, RECLA No members) 6. THE AMENDMEN BY (Please mark the	Mone None ON IS A NONPROFIT COR NOT SET FORTH IN THE SSIFICATION, OR CANCEL Chilps OT WAS DULY ADOPTED ( se block that applies):	37311 2PCODE PORATION, AMENDMENT) FOR IMPL LATION OF MEMBERSHI	EMENITATION OF ANY EX- PS IS AS FOLLOWS: (MONTH, DAY, YEAR)
Cleveland, city  O. OTHER CHANGES:  4. THE CORPORATION  5. THE MANNER (IF CHANGE, RECLA NO members  6. THE AMENDMEN BY (Please mark the BY (Please mark the THE BOARD OF THE BOARD OF THE MEMBERS	Mone None ON IS A NONPROFIT CORE NOT SET FORTH IN THE SSIFICATION, OR CANCEL Ships OT WAS DULY ADOPTED ( se block that applies): ATORS WITHOUT MEMBER DIRECTORS WITHOUT ME	37311 200000000000000000000000000000000000	EMENTATION OF ANY EX- PS IS AS FOLLOWS:  (MONTH, DAY, YEAR)  WAS NOT REQUIRED.  UCH WAS MOT REQUIRED.
Cleveland, city  O. OTHER CHANGES:  4. THE CORPORATION  5. THE MANNER (IF CHANGE, RECLA NO members  6. THE AMENDMEN BY (Please mark the BY (Please mark the BY THE BOARD OF THE MEMBERS  7. INDICATE WHICE BLOCK:	Mone None ON IS A NONPROFIT CORE NOT SET FORTH IN THE SSIFICATION, OR CANCEL Ships T WAS DULY ADOPTED ( the block that applies): ATORS WITHOUT MEMBER DIRECTORS WITHOUT ME	37311 200000000000000000000000000000000000	EMENTATION OF ANY EX- PS IS AS FOLLOWS:  (MONTH, DAY, YEAR)  WAS NOT REQUIRED.  UCH WAS NOT REQUIRED.  MARKING THE APPLICABLE
Cleveland, city  O. OTHER CHANGES:  4. THE CORPORATION  5. THE MANNER (IF CHANGE, RECLANO Members  6. THE AMENDMEN BY (Please mark the INCORPORATION THE BOARD OF THE MEMBERS  7. INDICATE WHICE BLOCK:  MADDITIONAL APTENNESSEE NOT	None None None ON IS A NONPROFIT COR NOT SET FORTH IN THE SSIFICATION, OR CANCEL ISINDS OF WAS DULY ADOPTED ( The block that applies): OTHER WITHOUT MEMBER OF THE FOLLOWING SOPROVAL FOR THE AMEND OPROFIT CORPORATION A	APPROVAL, AS SUCH Y EMBER APPROVAL AS SUCH Y EMBER	EMENTATION OF ANY EX- PS IS AS FOLLOWS:  (MONTH, DAY, TEAR)  WAS NOT REQUIRED.  JCH WAS NOT REQUIRED.  MARKING THE APPLICABLE  Y \$48-60-301 OF THE
Cleveland, city  O. OTHER CHANGES:  4. THE CORPORATION  5. THE MANNER (IF CHANGE, RECLANO Members  6. THE AMENDMEN BY (Please mark the INCORPORATION THE BOARD OF THE MEMBERS  7. INDICATE WHICE BLOCK:  MADDITIONAL APTENNESSEE NOT	None None ON IS A NONPROFIT COR NOT SET FORTH IN THE SSIFICATION, OR CANCEL Ships OT WAS DULY ADOPTED ( se block that applies): ATORS WITHOUT MEMBER DIRECTORS WITHOUT ME	APPROVAL, AS SUCH Y EMBER APPROVAL AS SUCH Y EMBER	EMENTATION OF ANY EX- PS IS AS FOLLOWS:  (MONTH, DAY, TEAR)  WAS NOT REQUIRED.  JCH WAS NOT REQUIRED.  MARKING THE APPLICABLE  Y \$48-60-301 OF THE
Cleveland, city  O. OTHER CHANGES:  4. THE CORPORATION  5. THE MANNER (IF CHANGE, RECLANO Members  6. THE AMENDMENT (Please mark the INCORPORATION THE BOARD OF THE MEMBERS  7. INDICATE WHICH PLOCK:  ADDITIONAL APTENNESSEE NOT	None None ON IS A NONPROFIT COR NOT SET FORTH IN THE SSIFICATION, OR CANCEL ISINDS OF WAS DULY ADOPTED ( The block that applies): ATORS WITHOUT MEMBER OF THE FOLLOWING SOPROVAL FOR THE AMEND OPROVAL FOR THE AMEND OPROVAL FOR THE AMEND OPROVAL FOR THE AMEND	APPROVAL, AS SUCH Y EMBER APPROVAL AS SUCH Y EMBER	EMENTATION OF ANY EX- PS IS AS FOLLOWS:  (MONTH, DAY, TEAR)  WAS NOT REQUIRED.  JCH WAS NOT REQUIRED.  MARKING THE APPLICABLE  Y \$48-60-301 OF THE  YTHE CHARTER AND WAS

# Bradley/Cleveland Services, Inc./ Care and Growth Home, Inc. Board Resolution/Amendment to the Articles of Incorporation

During the regular scheduled meeting of the Board of Directors' of Bradley/Cleveland Services, Inc. and Care and Growth Homes, Inc. on:

Admittage 28, 200 2. A quorum was present.

During a the regular scheduled meeting of the Board of Directors' of Bradley/Cleveland Services, Inc. and Care and Growth Home, Inc. which serves as one in the same. The Board of Directors' approved to change the name of Care and Growth Home, Inc. to Bradley/Cleveland Property Development and Management, Inc. The name change will allow the function and purpose of the corporation to be clearly defined in the community.

This new corporation will be called: <u>Bradley/Cleveland Property</u> <u>Development and Management</u>, Inc.

After the proposed name change was presented and a motion was made for its' approval and seconded, the following was approved by unanimous consent:

Walter C. Hunt, Executive Director, is hereby authorized to execute any and all documents necessary for the change the name of Care and Growth Home, Inc. to change the name of Care and Growth Home, Inc. to:

Bradley/Cleveland Property Development and Management, inc.

Approved this 28th day of January, 2002

Bradley/Cleveland Services, Inc. Care and Growth Home, Inc.

By: Breath Dungle 1.

Articles of Amendment to the Charter of Bradley Cleveland Services, Inc.

Corporate Control Number 000075283.

Ken Webb-Director

Cleveland Services.doc

Pursuant to the provisions of section 48-60-105 of The Tennessee Nonprofit Corporation Act, the undersigned corporation adopts the following articles of amendment to its charter:

The name of the corporation as it appears of record is Bradley Cleveland Service, Inc.
The new name is Life Bridges, Inc.

- 1. Amendment is to be effective \2-20-20\0.
- 2. There are no changes to the Principal address, Registered agent, or Registered address.
- 3. The corporation is a nonprofit corporation.
- 4. The amendment is a name change only.
- 5. The amendment was duly adopted on December 20, 2010 by the board of directors. The corporation has no members. Therefore no approval by members is required. All required notice per T.C.A 48-60-102(b) was given.
- 6. Additional approval for the amendment (as permitted by T.C.A. 48-60-301 of the Tennessee non profit corporation act) was not required.

Diana Jackson-Director

U:\Users\1 McCoin Paralegal\Corporate\Life Bridges Inc-Bradley Cleveland Services In Colleges of Amendment to the Charter of Bradley

tion broth corbotation act was	not required.
Jule Jusen-Director	Dr. Raymond Brown-Director
Eddie Carty / 1	Peggy Pesterfield-Director
Kalph Summers Director	Dr. L.E. Wooten-Director
Robert/McInting Director	Martha McDowell-Director
David Fair-Uirector	Janua A. S. Samo
Drew Robinson-Director	Pat Ensley-Director
Kan Whl. I	Diaga Socker



# Division of Business Services Department of State

State of Tennessee 312 Rosa L. Parks AVE, 6th FL Nashville, TN 37243-1102

Formation Locale: TENNESSEE

08/01/1973

#### Filing Information

Name:

Life Bridges, Inc.

#### **General Information**

**SOS Control #** 

Filing Type:

000075281

Nonprofit Corporation - Domestic

08/01/1973 4:30 PM

Status:

Active

Duration Term:

Perpetual

Public/Mutual Benefit: P

Public

#### **Registered Agent Address**

DIANA JACKSON

674 OLD CHATTANOOGA PIKE SW

CLEVELAND, TN 37311-8517

**Principal Address** 

764 OLD CHATTANOOGA PIKE SW

Date Formed:

Fiscal Year Close 6

CLEVELAND, TN 37311-8566

The following document(s) was/were filed in this office on the date(s) indicated below:

Date Filed Filing Description

Image #

07/18/2016 2016 Annual Report

B0274-7717

Principal Address 1 Changed From: 674 OLD CHATTANOOGA PIKE SW To: 764 OLD CHATTANOOGA PIKE SW

Principal Postal Code Changed From: 37311-8517 To: 37311-8566

06/16/2015 2015 Annual Report

B0112-8534

07/03/2014 2014 Annual Report

A0253-2679

07/11/2013 2013 Annual Report

A0192-0250

Registered Agent First Name Changed From: DR To: DIANA

Registered Agent Middle Name Changed From: LUCAS To: No Value

Registered Agent Last Name Changed From: QUEEN To: JACKSON

06/12/2012 2012 Annual Report

A0132-3249

Principal Address 1 Changed From: 764 OLD CHATTANOOGA PIKE SW To: 674 OLD CHATTANOOGA PIKE SW

Principal Postal Code Changed From: 37311 To: 37311-8517

08/25/2011 2011 Annual Report

A0093-2166

Principal Postal Code Changed From: 373640029 To: 37311

Principal County Changed From: No value To: Bradley County

02/16/2011 Articles of Amendment

6833-2487

Filing Name Changed From: BRADLEY/CLEVELAND SERVICES, INC. To: Life Bridges, Inc.

## Filing Information

New Assumed Name Changed From: No Value To: Life Bridge Center	Name:	Life Bridges, Inc.	
01/13/2011         Assumed Name Changed From: No Value To: Life Bridges Center           11/18/2010         2010 Annual Report         A0048-3184           03/15/2010         Assumed Name         6673-2280           New Assumed Name Changed From: No Value To: Gabriel Center, Inc.         6673-2280           New Assumed Name Changed From: No Value To: Hermes, Inc.         6653-0018           New Assumed Name Changed From: No Value To: Hermes, Inc.         6595-2792           08/12/2008         2009 Annual Report         6367-2760           06/12/2007         2007 Annual Report         6073-1103           Registered Agent Changed         6073-1103           06/13/2006         2006 Annual Report         5807-0941           06/22/2005         2005 Annual Report         5807-0941           06/22/2005         2005 Annual Report         5489-0367           10/01/2004         2004 Annual Report         5247-0258           06/30/2003         2003 Annual Report         4852-0592           06/28/2001         2001 Annual Report         4537-0205           06/28/2001         2001 Annual Report         4537-0205           06/28/2001         2001 Annual Report         3950-0358           10/23/1989         Articles of Amendment         2636-1624           Fiscal Year Clo	01/13/201	1 Assumed Name	6821-0966
New Assumed Name Changed From: No Value To: Life Bridges Center  11/18/2010 2010 Annual Report A0048-3184  03/15/2010 Assumed Name Assumed Name 6673-2280  New Assumed Name Changed From: No Value To: Gabriel Center, Inc.  02/10/2010 Assumed Name Changed From: No Value To: Hermes, Inc.  09/11/2009 2009 Annual Report 6595-2792  08/22/2008 2008 Annual Report 6367-2760  06/12/2007 2007 Annual Report 6673-1103  Registered Agent Changed  06/13/2006 2006 Annual Report 5807-0941  06/22/2005 2005 Annual Report 5807-0941  06/23/2002 2004 Annual Report 5827-0258  06/30/2003 2003 Annual Report 4832-0592  06/25/2002 2002 Annual Report 4338-0568  07/13/2000 2000 Annual Report 4238-0568  07/13/2000 2000 Annual Report 3950-0358  10/23/1998 Articles of Amendment 3578-0345  Name Changed  01/29/1993 Administrative Amendment Friscal Year Close Changed  03/02/1992 CMS Annual Report Update  Principal Address Changed  08/16/1990 Administrative Amendment Friscal Year Close Changed  01/28/1998 Articles of Amendment 590 02248  Name Changed  01/28/1998 Articles of Amendment 590 02248  Name Changed  01/28/1998 Articles of Amendment 590 02248  Name Changed  01/28/1998 Articles of Amendment 590 02248  Mail Address Changed  01/28/1998 Articles of Amendment 590 02249  Principal Address Changed  01/28/1998 Articles of Amendment 590 02249  Principal Address Changed  01/28/1998 Articles of Amendment 590 02249  Principal Address Changed  01/28/1998 Articles of Amendment 590 02249  Principal Address Changed  01/28/1998 Registered Agent Change (by Entity) 590 02250	New Assu	med Name Changed From: No Value To: Life Bridge Center	*
11/18/2010 2010 Annual Report 6673-2280  New Assumed Name Changed From: No Value To: Gabriel Center, Inc. 02/10/2010 Assumed Name Changed From: No Value To: Hermes, Inc. 02/10/2010 Assumed Name Changed From: No Value To: Hermes, Inc. 09/11/2009 2009 Annual Report 6595-2792 08/22/2008 2008 Annual Report 6367-2760 08/12/2007 2007 Annual Report 6073-1103 Registered Agent Changed 06/13/2006 2006 Annual Report 5807-0941 08/22/2005 2005 Annual Report 5807-0941 08/22/2005 2005 Annual Report 5489-0367 10/01/2004 2004 Annual Report 5489-0367 10/01/2004 2004 Annual Report 4852-0592 08/25/2002 2002 Annual Repo	01/13/201	1 Assumed Name	6821-0968
03/15/2010       Assumed Name       6673-2280         New Assumed Name Changed From: No Value To: Gabriel Center, Inc.       6653-0018         New Assumed Name Changed From: No Value To: Hermes, Inc.       6653-0018         New Assumed Name Changed From: No Value To: Hermes, Inc.       6595-2792         08/12/2009       2009 Annual Report       6595-2792         08/22/2008       2008 Annual Report       6073-1103         Registered Agent Changed       6073-1103         06/12/2007       2007 Annual Report       5807-0941         06/22/2005       2008 Annual Report       5889-0367         06/22/2005       2005 Annual Report       5849-0367         10/01/2004       2004 Annual Report       4852-0592         06/25/2002       2002 Annual Report       4852-0592         06/25/2002       2002 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       2636-1624         Name Changed       10/129/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786       Principal Address Changed         01/28/1986       Articles of Amendment       590 02248         Principal Address Changed       590 02248 </td <td>New Assu</td> <td>med Name Changed From: No Value To: Life Bridges Center</td> <td></td>	New Assu	med Name Changed From: No Value To: Life Bridges Center	
New Assumed Name Changed From: No Value To: Gabriel Center, Inc.  02/10/2010 Assumed Name  New Assumed Name Changed From: No Value To: Hermes, Inc.  09/11/2009 2009 Annual Report  6595-2792  08/22/2008 2008 Annual Report  6073-2760  06/12/2007 2007 Annual Report  6073-1103  Registered Agent Changed  06/13/2006 2006 Annual Report  60/13/2006 2006 Annual Report  60/13/2006 2006 Annual Report  60/13/2006 2006 Annual Report  60/13/2006 2006 Annual Report  60/13/2000 2000 Annual Report  60/13/2000 2000 Annual Report  60/30/2000 2000 Annual Report  60/30/2000 2000 Annual Report  60/30/2000 2000 Annual Report  60/28/2001 2001 2001 Annual Report  60/28/2001 2001 2001 2001 2001 2001 2001 2001	11/18/201	2010 Annual Report	A0048-3184
02/10/2010       Assumed Name Changed From: No Value To: Hermes, Inc.         09/11/2009       2009 Annual Report       6595-2792         08/22/2008       2008 Annual Report       6595-2792         08/22/2007       2007 Annual Report       6073-1103         Registered Agent Changed       6073-1103         06/13/2006       2006 Annual Report       5807-0941         06/22/2005       2005 Annual Report       5489-0367         10/01/2004       2004 Annual Report       5247-0258         06/25/2002       2002 Annual Report       4852-0592         06/25/2002       2002 Annual Report       4537-0205         06/28/2001       2001 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3578-0345         Name Changed       2636-1624         01/28/1993       Administrative Amendment       2390-1786         Principal Address Changed       FYC/REVENU         67/28/1986       Articles of Amendment       590 02248         Name Changed       01/28/1986       Articles of Amendment       590 02249         Principal Address Changed       01/28/1986       Articles of Amendment       590 02249         Principal Add	03/15/2010	Assumed Name	6673-2280
New Assumed Name Changed From: No Value To: Hermes, Inc.  09/11/2009 2009 Annual Report 6595-2792  08/22/2008 2008 Annual Report 60367-2760  06/12/2007 2007 Annual Report 6073-1103  Registered Agent Changed  06/13/2006 2006 Annual Report 5807-0941  06/22/2005 2005 Annual Report 5807-0941  06/22/2005 2005 Annual Report 5848-0367  10/01/2004 2004 Annual Report 5247-0258  06/30/2003 2003 Annual Report 4552-0592  06/25/2002 2002 Annual Report 4537-0205  06/28/2001 2001 Annual Report 4238-0568  07/13/2000 2000 Annual Report 3950-0358  10/23/1998 Articles of Amendment 3578-0345  Name Changed  01/29/1993 Administrative Amendment 2636-1624  Fiscal Year Close Changed  03/02/1992 CMS Annual Report Update  Principal Address Changed  Registered Agent Physical Address Changed  06/16/1990 Administrative Amendment 590 02248  Name Changed  01/28/1986 Articles of Amendment 590 02249  Principal Address Changed  01/28/1986 Articles of Amendment 590 02249  Principal Address Changed  01/28/1986 Articles of Amendment 590 02249  Principal Address Changed  01/28/1986 Registered Agent Change (by Entity)			
09/11/2009       2009 Annual Report       6595-2792         08/22/2008       2008 Annual Report       6367-2760         06/12/2007       2007 Annual Report       6073-1103         Registered Agent Changed       5807-0941         06/13/2006       2006 Annual Report       5807-0941         06/22/2005       2005 Annual Report       5489-0367         10/01/2004       2004 Annual Report       5247-0258         06/30/2003       2003 Annual Report       4852-0592         06/25/2002       2002 Annual Report       4537-0205         06/26/2001       2001 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3578-0345         Name Changed       201/29/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786         03/02/1992       CMS Annual Report Update       2390-1786         Principal Address Changed       FYC/REVENU         01/28/1986       Articles of Amendment       590 02248         Name Changed       590 02249         01/28/1986       Articles of Amendment       590 02249         Principal Address Changed       590 02249	02/10/2010	Assumed Name	6653-0018
08/22/2008       2008 Annual Report       6367-2760         06/12/2007       2007 Annual Report       6073-1103         Registered Agent Changed       6073-1103         06/13/2006       2006 Annual Report       5807-0941         06/22/2005       2005 Annual Report       5489-0367         10/01/2004       2004 Annual Report       5247-0258         06/30/2003       2003 Annual Report       4852-0592         06/25/2002       2002 Annual Report       4537-0205         06/28/2001       2001 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3678-0345         Name Changed       401/29/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786         03/02/1992       CMS Annual Report Update       2390-1786         Principal Address Changed       270/1786         01/28/1986       Articles of Amendment       590 02248         Name Changed       590 02249         01/28/1986       Articles of Amendment       590 02249         Namic Langed       590 02249         01/28/1986       Articles of Amendment       590 02250			
06/12/2007       2007 Annual Report       6073-1103         Registered Agent Changed       6073-1103         06/13/2006       2006 Annual Report       5807-0941         06/22/2005       2005 Annual Report       5489-0367         10/01/2004       2004 Annual Report       5247-0258         06/30/2003       2003 Annual Report       4852-0592         06/25/2002       2002 Annual Report       4537-0205         06/28/2001       2001 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3578-0345         Name Changed       201/29/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786         03/02/1992       CMS Annual Report Update       2390-1786         Principal Address Changed       206/16/1990       Administrative Amendment       FYC/REVENU         E       Fiscal Year Close Changed       590 02248         01/28/1986       Articles of Amendment       590 02249         Principal Address Changed       401/28/1986       Articles of Amendment       590 02250		·	6595-2792
Registered Agent Changed  06/13/2006 2006 Annual Report 5807-0941  06/22/2005 2005 Annual Report 5489-0367  10/01/2004 2004 Annual Report 5247-0258  06/30/2003 2003 Annual Report 4852-0592  06/25/2002 2002 Annual Report 4537-0205  06/28/2001 2001 Annual Report 4238-0568  07/13/2000 2000 Annual Report 3950-0358  10/23/1998 Articles of Amendment 3578-0345  Name Changed  01/29/1993 Administrative Amendment 2636-1624  Fiscal Year Close Changed  03/02/1992 CMS Annual Report Update 2390-1786  Principal Address Changed  Registered Agent Physical Address Changed  06/16/1990 Administrative Amendment 590 02248  Name Changed  01/28/1986 Articles of Amendment 590 02249  Principal Address Changed  01/28/1986 Articles of Amendment 590 02249  Principal Address Changed  01/28/1986 Registered Agent Changed 590 02250		•	6367-2760
06/13/2006       2006 Annual Report       5807-0941         06/22/2005       2005 Annual Report       5489-0367         10/01/2004       2004 Annual Report       5247-0258         06/30/2003       2003 Annual Report       4852-0592         06/25/2002       2002 Annual Report       4537-0205         06/28/2001       2001 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3578-0345         Name Changed       01/29/1993         01/29/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786         Principal Address Changed       200/2/1992         06/16/1990       Administrative Amendment       FYC/REVENU E         Fiscal Year Close Changed       FYC/REVENU E         01/28/1986       Articles of Amendment       590 02248         Name Changed       01/28/1986       Articles of Amendment       590 02249         Principal Address Changed       Mail Address Changed       Mail Address Changed         Mail Address Changed       Registered Agent Change (by Entity)       590 02250		•	6073-1103
06/22/2005       2005 Annual Report       5489-0367         10/01/2004       2004 Annual Report       5247-0258         06/30/2003       2003 Annual Report       4852-0592         06/25/2002       2002 Annual Report       4537-0205         06/26/2001       2001 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3578-0345         Name Changed       01/29/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786       Principal Address Changed         03/02/1992       CMS Annual Report Update       2390-1786         Principal Address Changed       FYC/REVENU       E         Fiscal Year Close Changed       590 02248         01/28/1986       Articles of Amendment       590 02248         Name Changed       01/28/1986       Articles of Amendment       590 02249         Principal Address Changed       Mail Address Changed       590 02250         Mail Address Changed       590 02250	_		
10/01/2004 2004 Annual Report 5247-0258 06/30/2003 2003 Annual Report 4852-0592 06/25/2002 2002 Annual Report 4537-0205 06/28/2001 2001 Annual Report 4238-0568 07/13/2000 2000 Annual Report 3950-0358 10/23/1998 Articles of Amendment 3578-0345 Name Changed 01/29/1993 Administrative Amendment 2636-1624 Fiscal Year Close Changed 03/02/1992 CMS Annual Report Update 2390-1786 Principal Address Changed Registered Agent Physical Address Changed 06/16/1990 Administrative Amendment FYC/REVENU E Fiscal Year Close Changed 01/28/1986 Articles of Amendment 590 02248 Name Changed 01/28/1986 Articles of Amendment 590 02249 Principal Address Changed 01/28/1986 Articles of Amendment 590 02249 Principal Address Changed 01/28/1986 Registered Agent Changed 590 02250			5807-0941
06/30/2003       2003 Annual Report       4852-0592         06/25/2002       2002 Annual Report       4537-0205         06/28/2001       2001 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3578-0345         Name Changed       01/29/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786       2390-1786         Principal Address Changed       FYC/REVENU       E         Registered Agent Physical Address Changed       590 02248         06/16/1990       Administrative Amendment       590 02248         Name Changed       590 02249         01/28/1986       Articles of Amendment       590 02249         Principal Address Changed       590 02250         Mail Address Changed       590 02250		·	5489-0367
06/25/2002       2002 Annual Report       4537-0205         06/28/2001       2001 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3578-0345         Name Changed       01/29/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786         Principal Address Changed       2390-1786         Registered Agent Physical Address Changed       590-1786         06/16/1990       Administrative Amendment       FYC/REVENU         E       Fiscal Year Close Changed         01/28/1986       Articles of Amendment       590-02248         Name Changed       01/28/1986       Articles of Amendment       590-02249         Principal Address Changed       Mail Address Changed         Mail Address Changed       590-02250          88/2017 0.4044 AM       590-02250			5247-0258
06/28/2001       2001 Annual Report       4238-0568         07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3578-0345         Name Changed       01/29/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786         Principal Address Changed       2390-1786         Registered Agent Physical Address Changed       590-1786         06/16/1990       Administrative Amendment       FYC/REVENU E         Fiscal Year Close Changed       590-02248         01/28/1986       Articles of Amendment       590-02249         Name Changed       01/28/1986       Articles of Amendment       590-02249         Principal Address Changed       Mail Address Changed       590-02250         Mail Address Changed       590-02250		·	4852-0592
07/13/2000       2000 Annual Report       3950-0358         10/23/1998       Articles of Amendment       3578-0345         Name Changed       01/29/1993       Administrative Amendment       2636-1624         Fiscal Year Close Changed       2390-1786         03/02/1992       CMS Annual Report Update       2390-1786         Principal Address Changed       FYC/REVENU         Registered Agent Physical Address Changed       FYC/REVENU         06/16/1990       Administrative Amendment       FYC/REVENU         Fiscal Year Close Changed       590 02248         01/28/1986       Articles of Amendment       590 02249         Principal Address Changed       FYC/REVENU       590 02250         Mail Address Changed       69/2017 04044 AM       590 02250			4537-0205
10/23/1998 Articles of Amendment 3578-0345  Name Changed 01/29/1993 Administrative Amendment 2636-1624  Fiscal Year Close Changed 03/02/1992 CMS Annual Report Update 2390-1786  Principal Address Changed Registered Agent Physical Address Changed 06/16/1990 Administrative Amendment FYC/REVENU E  Fiscal Year Close Changed 01/28/1986 Articles of Amendment 590 02248  Name Changed 01/28/1986 Articles of Amendment 590 02249  Principal Address Changed Mail Address Changed 01/28/1986 Registered Agent Change (by Entity) 590 02250			4238-0568
Name Changed 01/29/1993 Administrative Amendment 2636-1624 Fiscal Year Close Changed 03/02/1992 CMS Annual Report Update 2390-1786 Principal Address Changed Registered Agent Physical Address Changed 06/16/1990 Administrative Amendment FYC/REVENU E Fiscal Year Close Changed 01/28/1986 Articles of Amendment 590 02248 Name Changed 01/28/1986 Articles of Amendment 590 02249 Principal Address Changed Mail Address Changed 01/28/1986 Registered Agent Change (by Entity) 590 02250	07/13/2000	2000 Annual Report	3950-0358
01/29/1993 Administrative Amendment 2636-1624  Fiscal Year Close Changed 03/02/1992 CMS Annual Report Update 2390-1786  Principal Address Changed Registered Agent Physical Address Changed 06/16/1990 Administrative Amendment FYC/REVENU E  Fiscal Year Close Changed 01/28/1986 Articles of Amendment 590 02248  Name Changed 01/28/1986 Articles of Amendment 590 02249  Principal Address Changed Mail Address Changed 01/28/1986 Registered Agent Change (by Entity) 590 02250	10/23/1998	Articles of Amendment	3578-0345
Fiscal Year Close Changed  03/02/1992 CMS Annual Report Update  2390-1786  Principal Address Changed  Registered Agent Physical Address Changed  06/16/1990 Administrative Amendment  FYC/REVENU  E  Fiscal Year Close Changed  01/28/1986 Articles of Amendment  Name Changed  01/28/1986 Articles of Amendment  590 02248  Principal Address Changed  Mail Address Changed  01/28/1986 Registered Agent Change (by Entity)  590 02250			
03/02/1992 CMS Annual Report Update  Principal Address Changed  Registered Agent Physical Address Changed  06/16/1990 Administrative Amendment  FYC/REVENU  E  Fiscal Year Close Changed  01/28/1986 Articles of Amendment  Name Changed  01/28/1986 Articles of Amendment  590 02248  Principal Address Changed  Mail Address Changed  01/28/1986 Registered Agent Change (by Entity)  590 02250	01/29/1993	Administrative Amendment	2636-1624
Principal Address Changed Registered Agent Physical Address Changed 06/16/1990 Administrative Amendment FYC/REVENU E Fiscal Year Close Changed 01/28/1986 Articles of Amendment Name Changed 01/28/1986 Articles of Amendment 590 02248 Principal Address Changed Mail Address Changed 01/28/1986 Registered Agent Change (by Entity) 590 02250	Fiscal Year	Close Changed	
Registered Agent Physical Address Changed 06/16/1990 Administrative Amendment  FYC/REVENU E  Fiscal Year Close Changed 01/28/1986 Articles of Amendment 590 02248  Name Changed 01/28/1986 Articles of Amendment 590 02249  Principal Address Changed Mail Address Changed 01/28/1986 Registered Agent Change (by Entity) 590 02250	91	·	2390-1786
06/16/1990 Administrative Amendment  FYC/REVENU E  Fiscal Year Close Changed  01/28/1986 Articles of Amendment  Name Changed  01/28/1986 Articles of Amendment  590 02248  Principal Address Changed  Mail Address Changed  01/28/1986 Registered Agent Change (by Entity)  590 02250		_	
Fiscal Year Close Changed  01/28/1986 Articles of Amendment  590 02248  Name Changed  01/28/1986 Articles of Amendment  590 02249  Principal Address Changed  Mail Address Changed  01/28/1986 Registered Agent Change (by Entity)  590 02250		A Company of the Comp	
Fiscal Year Close Changed  01/28/1986 Articles of Amendment  590 02248  Name Changed  01/28/1986 Articles of Amendment  590 02249  Principal Address Changed  Mail Address Changed  01/28/1986 Registered Agent Change (by Entity)  590 02250	06/16/1990	Administrative Amendment	
01/28/1986 Articles of Amendment 590 02248  Name Changed 01/28/1986 Articles of Amendment 590 02249  Principal Address Changed  Mail Address Changed 01/28/1986 Registered Agent Change (by Entity) 590 02250	Fiscal Year	Close Changed	lore.
Name Changed  01/28/1986 Articles of Amendment  590 02249  Principal Address Changed  Mail Address Changed  01/28/1986 Registered Agent Change (by Entity)  590 02250			500 02249
01/28/1986 Articles of Amendment 590 02249 Principal Address Changed Mail Address Changed 01/28/1986 Registered Agent Change (by Entity) 590 02250			390 02246
Principal Address Changed  Mail Address Changed  01/28/1986 Registered Agent Change (by Entity)  590 02250			500 02240
01/28/1986 Registered Agent Change (by Entity) 590 02250	Principal Ad	ldress Changed	000 02249
01/28/1986 Registered Agent Change (by Entity) 590 02250	·	5	
6/0/2017 0:40:44 084	01/28/1986	Registered Agent Change (by Entity)	590 02250
	6/8/2017 9:4	0:14 AM	

### **Filing Information**

Name:	Life Bridges, Inc.		
Registered Agent Physical Address Changed			
Registered Agent Changed			
10/11/1985	Articles of Amendment	5	70 00768
Principal Address Changed			
10/11/1985	Registered Agent Change (by Entity)	5	70 00769
Registered Agent Physical Address Changed			
Registered	Agent Changed		
08/21/1985	Application for Reinstatement	5	61 01780
06/13/1985	Dissolution/Revocation - Administrative	5	49 02055
09/28/1976	Articles of Amendment	B	P56P2942
Name Char	nged		
03/07/1975	Articles of Amendment	E	P55P5085
Name Char	nged <sup>©</sup>		
08/01/1973	Initial Filing	В	029P5204
Active Ass	sumed Names (if any)	Date	Expires

# A Hachment Section A - UA: Deed to Summers

This instrument prepared by L. Harlen Painter, Attorney Cleveland, Tennessee

Tax No. D.3 m-93 P-9-

FOR AND IN CONSIDERATION of the sum of Five Dollars (\$5.00) cash in hand paid and other good and valuable consideration the receipt of which is hereby acknowledged, I, JACK LONAS, Trustee and Individually, have this day bargained and sold and by these presents do hereby sell, transfer and convey unto CARE AND GROWTH HOME, INC., its successors and assigns, the following described real estate situated in the Third Civil District of Bradley County, Tennessee, to-wit:

BEGINNING at a point in the Northwest line of Frontage Road; said point of beginning being South 59° 39' West, 51.1 feet from the most Southerly corner of Lot 1 of Rustic Villa Subdivision as shown by Plat of record in Plat Book 4, page 143, in the Register's Office, Bradley County, Tennessee; thence South 59° 39' West along the Northwest line of Frontage Road, 210 feet to a point marking the most Southerly corner of the land herein conveyed; thence North 42° 26' West, 210 feet to a point marking the most Westerly corner of the land herein conveyed; thence North 59° 39' East, 210 feet to a point marking the most Northerly corner of the land herein conveyed; thence South 42° 26' East, 210 feet to a point, the place of beginning.

Being part of the same real estate conveyed to the Grantor by deed from Nat M. Eldredge, et ux, et al, dated February 1, 1971 and recorded in Deed Book 173, page 121, in the Register's Office of Bradley County, Tennessee.

See also Premarital Agreement with the present wife recorded in Misc. Book 123, page 799, in the Register's Office of Bradley County, Tennessee.

The person or agency responsible for payment of the real property taxes is:

TO HAVE AND TO HOLD said real estate unto the said CARE AND GROWTH HOME, INC., its successors and assigns, forever in fee simple.

I COVENANT that I am lawfully seized and possessed of said real estate; that I have a good and lawful right thus to sell and convey the same; that the title thereto is clear, free and unencumbered and that I will forever warrant

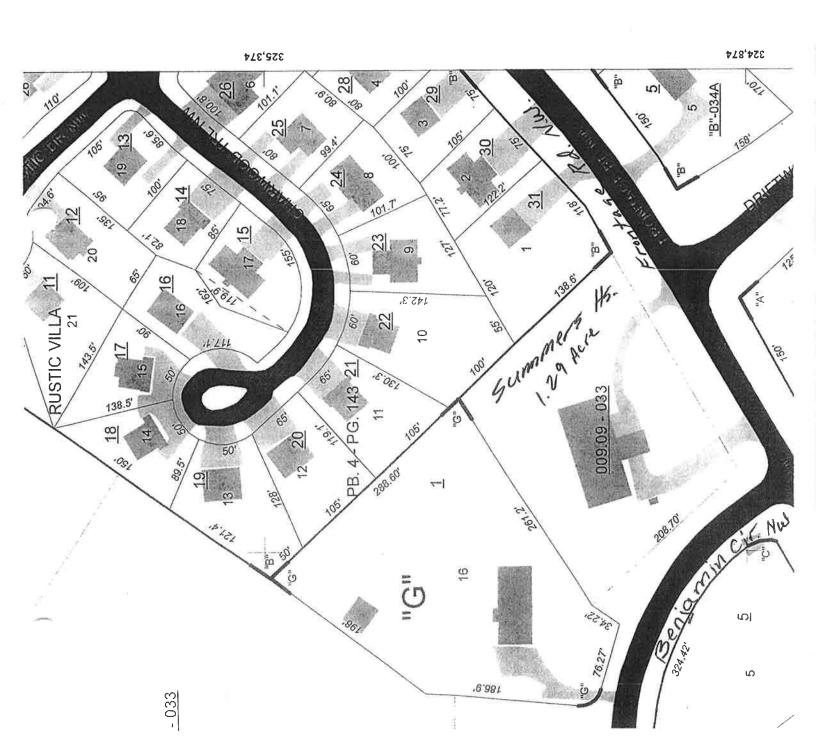
and defend the same against the lawful claims of all persons.

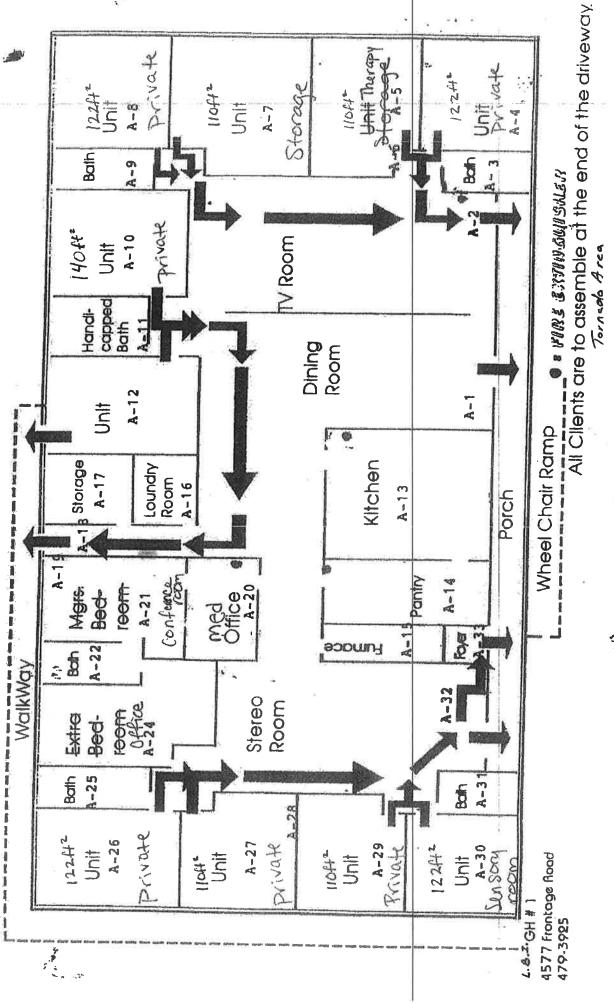
IN TESTIMONY WHEREOF, witness my hand and name on this the 14 day of February, 1984 STATE OF TENNESSEE COUNTY OF BRADLEY On this the 14.76 day of February, 1984, before me personally appeared JACK LONAS, Trustee and Individually, to me known (or proved to me on the basis of satisfactory evidence) to be the person described in, and who executed the foregoing instrument and acknowledged that he executed the same as his free act and deed. My Commission expires: WITNESS my hand and seal at office on this the day and year above written. I hereby swear or affirm that the actual consideration for this transfer or value of the property transferred, whichever is greater, is \$20.000, which amount is equal to or greater than the amount which the , which . property transferred would command at a fair and voluntary Subscribed and sworn to before, me this the day of February, 1984. CONTENS 8/8/25 My Commission expires:

> STATE OF TENNESSEE, BRADLEY COUNTY ECEIPT NO

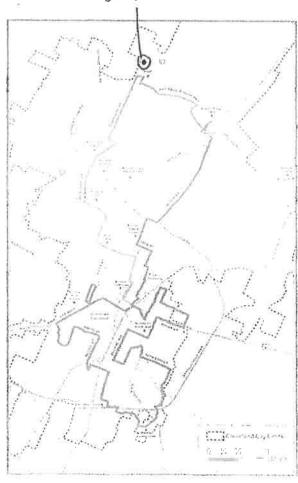
CARE & GROWTH HOME II – GH1 Square Footages

Walkways – 935sq' Patio – 384sq' Driveway – 6910sq' Parking – 781sq'





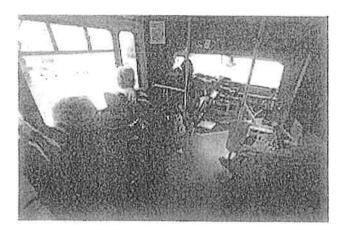
4



#### Timetable

The timetable shows estimated arrival times at different key locations along a route. To estimate what time the bus will arrive at your location, add one minute for each quarter-mile distance to the nearest bus stop. For additional assistance on route time schedules, please call CUATS at 423.478.1396.

#### Deviated Fixed-Route Service



If you cannot get to a designated bus stop, due to a handicap, the bus may be able to come to you. Deviated service is offered within one-half mile of all regular routes. Here's how it works: call CUATS 48 hours in advance to make Deviated Fixed Route reservation. The bus will deviate off the regular route, pick you up (or drop you off), and return immediately to the next scheduled stop. (Only two Deviated Fixed Routes are allowed per route, so be sure to place

70

Roules | Cleveland Transit Atlachment Section A

your reservation for pick-up and drop-off.

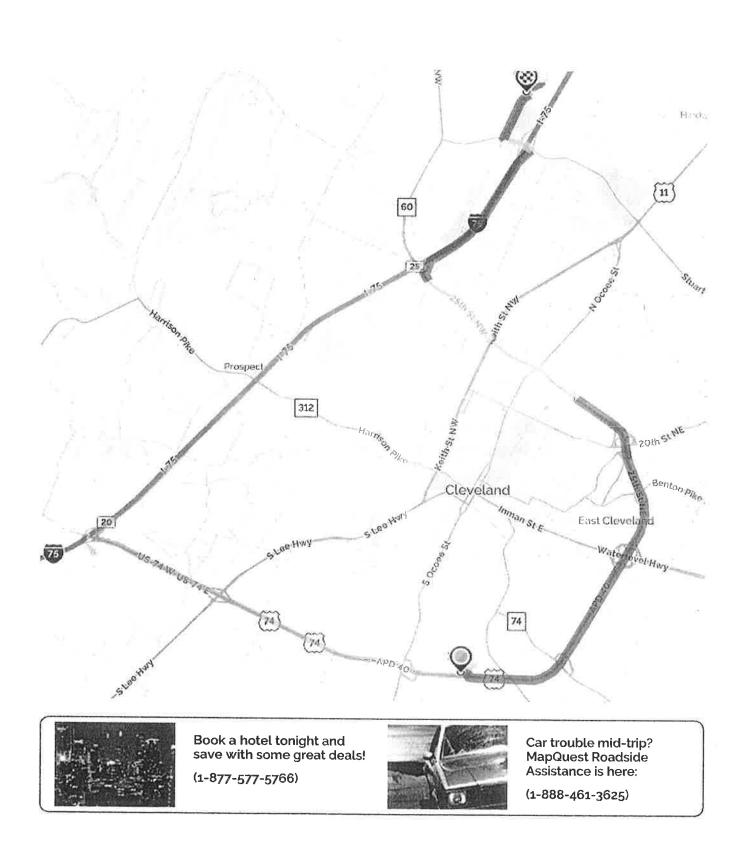
Download the Map and Schedule

/images/CUATS brochure website.pdf

Cleveland Urban Area Transit Agency | 165 Edwards Street | Cleveland, TN 37312 Tel: 423.478.1396 | © CUATS 2016 - All Rights Reserved - Powered by Studio 31A

Attachment Section A: 68-3

mapqresi:



72

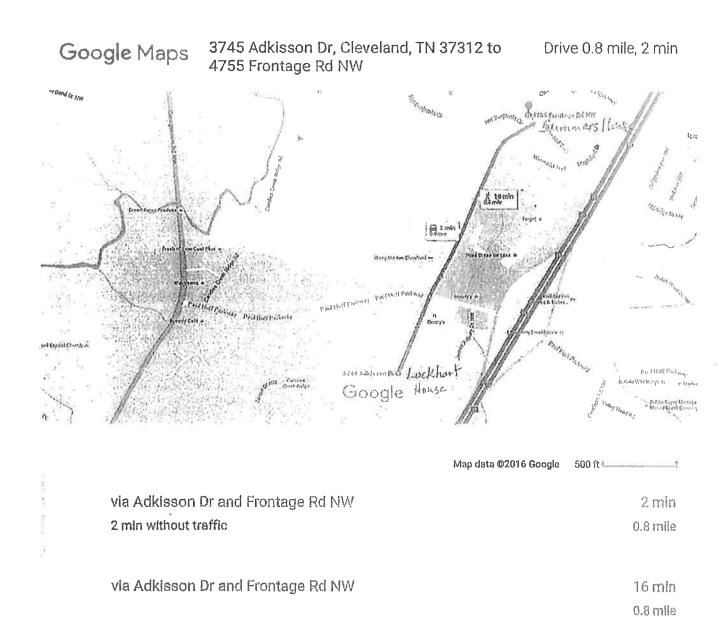
2611 Bower Ln SE, Cleveland, TN 37311-0946 to 4755 Frontage Rd NW Directions - ... Page 1 of 2

Attachment Section A: 68-3

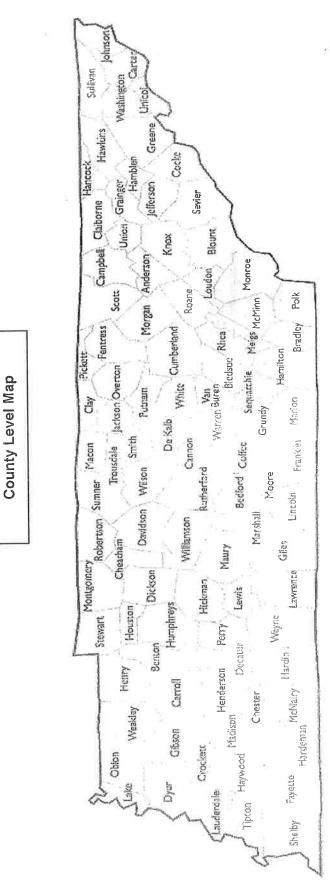
YOUR TRIP TO:

4755 Frontage Rd NW

7 min   5.2 mil
Est. fuel cost: \$0.73
Trip time based on traffic conditions as of 3:16 PM on June 6, 2017. Current Traffic: Heavy
Start of next leg of route
1. Start out going east on Bower Ln SE toward Blackburn Rd SE.
Then 0,06 miles 0,06 total miles
2. Turn right onto Blackburn Rd SE.
Then 0.04 miles
3. Turn left onto APD 40/US-74 E/US-64 Byp E. Continue to follow APD 40/US-64 Byp E,
If you reach Fritz St SE you've gone a little too far.
Then 2.43 miles 2.53 total miles
4. Stay straight to go onto TN-60
Then 4.05 miles 6.57 total miles
5. Merge onto I-75 N toward Knoxville.
Then 1.53 miles8.10 total miles
6. Take the Paul Huff Pkwy exit, EXIT 27,
Then-0:27 miles
7. Turn left onto Paul Huff Pkwy NW.
If you reach I-75 N you've gone about 0.3 miles too far.
Then 0.32 miles
8. Turn right onto Frontage Rd NW.  Frontage Rd NW is just past Bernham Dr NW.
If you reach Candies Creek Ridge Rd NW you've gone about 0.6 miles too far.
7. Then 0.55 miles 9.24 total miles
9. 4755 Frontage Rd NW, Cleveland, TN 37312-2910, 4755 FRONTAGE RD NW is on the left.
Your destination is just past Benjamin Cir NW.
If you reach Driftwood Tri NW you've gone a little too far.
Use of directions and maps is subject to our <u>Terms of Use.</u> We don't guarantee accuracy, route conditions or usability. You assume all risk of use.



Google Maps



HF-0004 Revised 12/2016 - All forms prior to this time are obsolete.



COMPARATIVE MARKET ANALYSIS

**CMA Presentation** 

Prepared for: Teresa Tuten 4755 Frontage Road Cleveland, TN 3712

Tuesday, June 06, 2017

Prepared By: Lee A Tate Century 21 1st Choice Realtors 2075 North Ocoee Street Cleveland, TN 37311

Cell: 423-364-2085 leetate2709@yahoo.com

#### COVER LETTER

Tuesday, June 06, 2017

Dear Ms. Tuten,

Thank you for giving me the opportunity to provide you with a market analysis of your property. Please keep in mind that I am not a licensed appraiser, but a licensed Realtor. My personal and professional opinions are drawn from public records and the local multiple listing service.

As previoulsy mentioned, at the present time there are no known true comparables to the subject property considering it's current use. Therefore I have generated a list of Active and Sold comparables using single family residential, multi-family, commercial and professional properties which are similar in age, size, amenities and location.

Considering size only, I the estimate \$/p/sq/ft value to approximately \$83.-89.

Based on my findings, I would suggest a current market value to be within the \$450,000-\$475,000 range.

Sincerely,

Lee Tate













Address Status Original Price Price Sold Price Bedrooms Full Baths Approx. # Acres Basement Est Fin Total SqFt Closing Date Public Remarks

4755 Frontage Road	1850 Executive Park NVv	2500 Executive Park Dr NW	1860 Executive Park Drive
SUBJECT PROPERTY	ACTIVE	ACTIVE	ACTIVE
	\$595,000	\$409,900	5469,900
11 H = 11 10 1 1 1 1 1 1 1 1 1	\$595.000	\$409,900	\$469,900
7 (or more)			one of the state o
5 (or More)			

restrooms and 2 large decks suites with over 4300 sq ft off the rear of building. Lower with security systems, 100 level has 7 offices, large conference room, computer room, conference rooms, server room, large open work, private offices, plenty of room and 2 restrooms. Beautiful views and very convenient to I-75.

Class A office space, Main floorExcellent condition! This has 11 offices, large kitchen, 2 impressive building boasts 5. Sale... the building consists of MEG internet, kitchen, waiting reception areas. Several parking, and if you don't need office. Private office with full the entire building you can bathroom. Several private léase space! The back suite has a separate meter. The location is conveienant to 175 meeting room. Perfect for with easy access! Call for your Health Care Facility. Two private showing! Leases: Suite decks, 3 Basement rentai-2=\$1250 Suite 3=\$275 Suite units! Storage, All with 4=\$900 Suite 3 & 4=\$1200 handicap access. Call listing Basement=3650

Professional Office Building for 7 exam rooms w/sinks. General office for filing and bathrooms, Nurse office, Break room, Waiting room, Staff offices Kitchen Operating room, Education/extra agent for floor plan and details.

Adjusted Price

\$0

\$595,000

\$409,900

\$469,900













Address Status Original Price Price Sold Price Bedrooms Full Baths Approx. # Acres Basement Est Fin Total SqFt Closing Date Public Remarks

4755 Frontage Road	4526 Mouse Creek Road
SUBJECT PROPERTY	SOLD
	\$250,000
	\$220,000
	\$220,000
7 (or more)	
5 (or More)	Water and the same of the same of
1,25	The state of the s
COLUMN TO SERVICE SERV	The state of the s
5,335	NAME OF THE OWNERS OF THE OWNER, THE PARTY OF THE PARTY O

8/17/2015 Eight or more offices, large meeting room, full kitchen, 2. House heated & cooled, bathrooms, 2 entrances, 23 seperate garage/work shop parking spaces, great high traffic location.

5751 North Lee Highway	1186 Perimeter Dr
SOLD	SOLD
\$484,900	\$549,000
\$462,500	\$460,000
\$462,50D	\$460,000
and an arrangement of the second	
3	
2 42	
None	
5,427	
7/8/2016	1/5/2016
Fabulous find in the city, Pt	of Beautifully built 49

heated & cooled.

ifully built 4800 square feet. Commercial building great location and traffic. count! Make it a must see today! "List price is \$545,000 w/an opening bid of \$395,000. Properly may be sold any time prior to event. For ALL showings call 866-344-2108. Buyers Fee equal to 2% or \$2,000, whichever is greater. to be added to high bid to determine final sale price, EM of 5% of the final sale price due from high bidder on day of auction/offer. Offers are subject to Saller's approvat-Property is bank owned and being sold as-is, where-is. See Bidder's Facket on Micoley.com for additional disclosures and details. Broker trame and

License#:\_ Auctioneer Name and

Adjusted Price

\$0

\$220,000

\$462,500

\$460,000















Address Status Original Price Price Sold Price Bedrooms Full Baths Approx. # Acres Basement Est Fin Total SqFt Closing Date Public Remarks

4755 Frontage Road	3405 Westside Drive NV
SUBJECT PROPERTY	SOLD
	\$449,000
144 52 546 746 746 746 746 746 746 746 746 746 7	\$435,000
Vicinity of the second state of the local factors	\$435,000
7 (or more)	
5 (or More)	
1.25	minimum and the sense of the sense
HEALTH VIOLENCE	tigan til gegen på andet med spår et till sekret til til til til til til til til til ti
5.335	de modern i restronterm
50 B151 0 B17 0 B1	12/10/2015
the entire that a service was assumed the ter-	Investors Dream! One 5 un

and one 4 unit apartment building with two bedrooms units have been recently updated with new plumbing and electrical fixtures, flooring, paint, new or Stocked Fonds, Creek and refinished cabinets and new appliances Produces an annual ONLY \$589,900!!! Home income of \$59,000 Convenient location close to Cleveland State.

2211 Woodcreek Drive NW	3041 Adkisson Drive NVv
SOLD	soro
\$589,900	\$261,500
\$564,000	\$261,500
\$564,000	\$261,500
3	
3	
8.24	
CrawlSpace	
3,800	And the Parker of the Control of the
5/30/2017	2/29/2016
RARE FIND IN THE CITY OF	Fully Occupied Triplex, Great

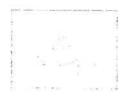
CLEVELANDI! Prestigious and Location in Cleveland NW. Immaculate, Brick Home with and 1.5 baths each unit. 7 of 9an estimated 3,800+/- Sq. Ft. of Living Space on 8,24 Lush Acres Situated in the Privacy of a Cul-de-sac, with Two Custom Designed Gezebo for features: Covered Front Porch, Grand Foyer Entrance, Guest Powder Room, Formal Dining Room with Trey Celling, Living Room with Fireplace, Surrounded by Marble, The Ultimate Kitchen Recently Remodeled to include Stainless Knobs and Pulis, Whirlpool Gold Electric Cooktop with Dual Zone Bements, Stainless Cooktop Range Hood, Stainless Kitchen-Aid Built in Double Oven with Convection, Solid Surface Countertops, Pantry, Tons of Cabinet Space and a Breakfast Nook that Provides a Breathtaking View of Nature, Sunroom with New Wood Flooring and Built-Ins Unbelievable, Luxurious Master Suite, Includes, Seating Area, Vaulted Celling with a **Orystal Chandelier that Creates** a Color Show with the Setting Sun, Antique Wood Mantie Fireplace and Walk-In Closet Adjoining Spa Like, Master Bath with Jetted Tub, Double



www.leetate.com



Sink Vanity Senarate Marhie









3552 Ramblewood Circle

\$OLD \$400,000 \$400,000

3.79+/-Full

Address
Status
Original Price
Price
Sold Price
Bedrooms
Full Baths
Approx. # Acres
Basement
Est Fin Total SqF
Closing Date
Public Remarks

4755 Frontage Road	333-343 19th Street	1705-1709 Cleminer Street
SUBJECT PROPERTY	SOLD	SOLO
hard species was come or the said superior.	\$375,000	\$395,000
	\$375,000	\$395,000
	\$375,000	\$395,000
7 (or more) 5 (or More) 1.25		
5,335		TOTAL DESIGN OF SERVICE
	5/24/2016	4/27/2016
	Pre-Sold	INVESTORS TAKE A LOOKI

INVESTORS TAKE A LOOK!
Great income property close in. Two buildings with a total of 12 units. Each has 1 bedroom/1 bath, all on one level. Convenient to Lee University. All brick, newer roof on both buildings. Total monthly income when full \$4450. Averaging 94% occupancy rate

Unbelievable opportunity!!! The quality here is totally top shelf; mostly wood and tile floors, crown moulding throughout, custom built-ins and millwork in every room, 2 gorgeous and large fireplaces. Pella windows and doors, granite kitchen countertops and lots of cabinets, butter's pentry, 4 CH&A systems, 2 septic systems, and lots more Mester suite has a huge maser bath. Each bdrm, has its own full bathroom, and lots of windows to view of the stocked lake behind the home. New Carpet upstairs & fresh paint throughout. And not to mention the wonderful covered patio & deck on the overlooking to take as well. Buyer to verify square footage

Adjusted Price \$0

\$375,000

\$395,000

\$400,000



∍.com



4755 Frontage Road

SUBJECT PROPERTY

7 (or more) 5 (or More)







Address
Status
Original Price
Price
Sold Price
Bedrooms
Full Baths
Approx. # Acres
Basement
Est Fin Total SqFt
Closing Date
Public Remarks

The state of			
		WW.	and the
	1100		

2835-2837 Michigan Avenue 1215 Collegeview Drive NVV 3411 Old Tasso Road Road ACTIVE ACTIVE \$329,500 \$349,900 \$499,900 \$329,500 \$349,900

Unknows

Two, Duplex Town Houses. A 1216 Collegeview Drive NW, Rents range from \$500 to total of 4 units, all rent for Cleveland, TN 12 Unit \$550 total of 4 units, all rent for

Apartment Building Built in 1968 - Very Close To College, Interstate, Industry, Shopping, Dining, And Entertainment, 10

One Bedroom Units Rent For \$395, 1 Efficiency Rents For \$215, And 1 Two Bedroom Rents For \$460

Adjusted Price

\$329,500

\$349,900

\$499,900

	N/U	ti-Class Summary Stati	stics	
	HIGH	LOW	AVERAGE	MEDIAN
Price:	\$595,000	\$250,000	\$427,226	\$409,900
Selling Price:	\$564,000	\$220,000	\$397,000	\$400,000
Adj Price:	\$595,000	\$220,000	\$415,140	\$409,900





#### CMA SUMMARY REPORT

2211 Woodcreek Drive NW

Total Listings

3

		RESIDENT	Al Summary S	latistics			
	HIGH		LOW	AVER	AGE	P	MEDIAN
Price:	\$589,900		\$400,000	\$491	,600	5	6484,900
Selling Price:	\$564,000		\$400,000	\$475	500	5	462,500
Adj Price:	\$584,000		\$400,000	\$475	,500		6462,500
RESIDENTIAL - SOLD					Val. X		
ADDRESS	Bd Rms	Full Baths	Close Date	App # Acre	DOM	LP	SP
3552 Ramblewood Circle	4	4	7/24/2015	3.79+/-	57	\$400,000	\$400,000
5751 North Lee Highway	4	3	7/8/2016	2.42	38	\$484,900	\$462,500

5/30/2017

8.24

152

Avg

82

\$589,900

\$491,600

Avg

\$564,000

\$475,500

Avg





#### CMA SUMMARY REPORT

			M	61110	FAMILY	Summitty	Sie	lliáiltes		100 miles	il ent		
		HI	GH			LOW		-	AVERAGE		MÉ	DIA	N
Price:		\$499	9,900		\$2	61,500			\$368,466		\$3	62,4	50
Selling Price	<b>:</b> :	\$395	000,		\$2	61,500			\$343,833		\$3	75,00	00
Adj Price:		\$499	9,900		\$2	61,500			\$368,466		\$30	62,4	50
MULTI FAMILY	Active	A PLANT			County of S	Maria Land			Elle Marie	HARRY		V-III	
ADDRESS		No Bed		No. Bed		EstYrBuilt	Clo	ose te	SqFt/ Ac	r DOM	LÞ		PrcSqft
2835-2837 Michiga Road	an Avenue				2	2000				53	\$329,5	00	
1215 Collegeview Drive NW		10		1	1	968				127	\$349,9	00	
3411 Old Tasso Road				8		1998		419		\$499,90	00		
Total Listings										Avg	Avg		Avg
3										199	\$393,1	00	
MULTI-FAMILY-	SOLD				be Allugat	Walter Co.	e fran		是被放映地				C. W.
ADDRESS	No. 1 Bed	No. 2 Bedr	EstYrB	uilt	Close Date	SqFt/ A	cr	DOM	LP	PrcSqft	SP		PrcSqft
3041 Adkisson Drive NVV			2004		2/29/2016	3		0	\$261,500		\$261,50	00	
333-343 19th Street		6	1989		6/24/2016	3		43	\$375,000		\$375,0	00	
1705-1709 Clemmer Street	12		1964		4/27/2016	<b>i</b>		365	\$395,000		\$395,00	00	
Total Listings 3	E							Avg 136	Avg \$343,833	Avg	Avg \$343,8	33	Avg





### CMA SUMMARY REPORT

		GOM	MERCI	AL INDUSTR	RIAL Summ	ary St	atlettes			
		HIGH		LC	WC		AVERAG	E	MEDI	AN
Price:		\$595,000		\$250	0,000		\$453,800	}	\$459,	450
Selling Price:		\$460,000		\$220	0,000		\$371,666	}	\$435,	000
Adj Price:		\$595,000		\$220	0,000		\$431,633	3	\$447,	500
COMMERCIAL INDUS	TRI AL - A	clive							TO COMPANY OF THE	E ASSAULT
ADDRESS		MLS#	Sta	tus Area	Sale/ Ren	it E	stSq.Ft.	DOM	LP	PrcSqft
1850 Executive Park NV	V :	20170658	ACT	NW1	For Sale	5.	824	117	\$595.000	\$102.16
2500 Executive Park Dr	NW :	20171488	ACT	NW1	For Sale	- 4.	342	78	\$409,900	\$94.40
1860 Executive Park Drive		20165784	ACT	NE1	For Sale	7,	434	250	\$469,900	\$63.21
Total Listings								Avg	Avg	Avg
3								148	\$491,600	\$86.59
COMMERCIAL INDUS	TRIAL S	01.0	AND THE		16			1955		
ADDRESS	MLS#	Status	Area	Sale/ Rent	Est Sq.Ft.	DOM	LP	PrcSq	ft SP	PrcSqft
4526 Mouse Creek Road	20151785	SLD	NW1	For Sale	3,648	135	\$250,000	\$68.53	\$220,000	\$60.31
3405 Westside Drive NW	20155121	SLD	NW1	For Sale	7,488	87	\$449,000	\$59.96	\$435,000	\$58.09
1186 Perimeter Drive	20141760	SLD	SE1	For Sale	4,800	634	\$549,000	\$114.3	8 \$460,000	\$95.83
Total Listings						Avg	Avg	Avg	Avg	Avg
3						285	\$416,000	\$80.9	6 \$371,666	\$71.41







Lee Tate Affilliate Broker 423-478-2332 leetate2709@yahoo.com



Owner Name	Subdivision	Lot	Acres	Building Sq. Feet	Last Sale Date	Last Sale Price	Year Built
305 6th St NE Cleveland, TN 37311-5207							
Comercia Bank & Trust National Association Trustee				4,640	10/14/2016	\$400,000	1988
100 Amherst Way NW Cleveland, TN 37312-3142 🎓							
Hamilton Barton T Hamilton Valerie M	Amherst Estates	15	2.33	3,975	11/21/2016	\$444,000	2001
1100 Benton Dr NW Cleveland, TN 37312-3362							
Burris Robert Dee Thomas Cla				6,598	09/14/2015	\$525,000	1991
4020 Bow St NE Cleveland, TN 37312-4907 ﴿							
Bear Taylor Clay Bear Tara Morrell	Bowman Forest	25		3,989	03/17/2017	\$460,000	1984
3258 Cumberland Hills Cir NV Cleveland, TN 37312-2449	<i>1</i>			5			
Munck Markjetta	Cumberland Hills	31		3,934	03/11/2016	\$525,000	2005
1631 Guthrie Dr NW Cleveland, TN 37311-3647			,				
Patel Dipak H Patel Varsha D	Guthrie Second-Georg	10Pt73/8		7,760	04/08/2016	\$540,000	1978
316 Mallard Trl NW Cleveland, TN 37312-7540 🎓							
Fino Bridget S Fino Joseph M	Mallard Cove Phase I	27	0.76	4,634	12/15/2016	\$415,000	2004
3098 Mountain Pointe Dr NW Cleveland, TN 37312-2150	di,						
Boovarahamoorthy Vijay Ramakrishnan Aarthi	Mountain Pointe	15	0.75	4,228	07/20/2016	\$446,000	2005
5751 N Lee Hwy Cleveland, TN 37312-4531 ∯							
Gilliland Charley R Gilliland Kari H	D A Jones	4	2.42	4,387	07/08/2016	\$462,500	1989
1186 Perimeter Dr SE Cleveland, TN 37323-6007							
Hometown Folks LLC	Southfork Add Rev	2		4,800	01/05/2016	\$460,000	2002
3552 Ramblewood Cir NW Cleveland, TN 37312-1722							
West Kenneth F Jessica West	Ridgewood	11/Pt10	2.63	4,746	07/15/2015	\$400,000	1992

2917 Vance Dr NW Cleveland, TN 37312-1983 🎡

Taylor Thomas Clarke

Villa Hgts Subdivisi

3,977

03/30/2017

\$434,000

1972

**3405 Westside Dr NW** Cleveland, TN 37312-3472

Ownbey Randy Susan

0.65 7,488

12/10/2015

\$420,000

1979

© 2017 Courthouse Retrieval System, All Rights Reserved. Information Deemed Reliable But Not Guaranteed.

107

Attachment Section B. Economic

A5- a-d



#### Life Bridges, Inc.

P.O. Box 29 \* 764 Old Chattanooga Pike SW Cleveland, TN 37364-0029 \* (423) 472-5268 \* Fax (423) 479-1492

Nationally Accredited Rehabilitation Services: CARF

June 7, 2017

State of Tennessee Health Services and Development Agency Andrew Jackson Building, 9<sup>th</sup> Floor 502 Deaderick Street Nashville, TN, 37243

To whom it may concern:

This project is intended to relocate six individuals served in an ICF/IID home (2,400 square feet) to a larger location (5,335 square feet) which will be better suited to their needs. Renovation of the existing (Summers House) will involve installing a fire sprinkler system throughout the facility meeting all State and local fire codes (estimated cost \$84,700.00). The existing fire panel will be upgraded to accommodate existing smoke detectors (estimated cost \$1,053.00), any supervisory alarms related to the sprinkler system and notification of local fire authorities. Electrical upgrades (estimated cost \$1,747.00) will be completed as necessary to accommodate the new fire systems and heat for the riser room and Hot Box housing the backflow check valve and FDC located in the front yard to prevent freezing. Renovation of the interior to include but not limited to the widening and installation of 17 doors, widening access to the handicap bath room, install fire rated attic access doors and painting throughout, re-landscape the areas disturbed by the installation of the underground for the sprinkler system(estimated cost \$30,700.00). Miscellaneous costs are estimated at \$11,800.00. This leaves a total renovation cost of \$130,000.00 which is \$24.36 per square foot.

The physical environment will conform to applicable federal standards, manufacturer's specifications and licensing agencies' requirements including the AIA Guidelines for Design and Construction of Hospital and Health Care Facilities in current use by the licensing authority.

Sincerely,

Larry Mileur

Director of Maintenance and Property Management

Life Bridges, Inc.

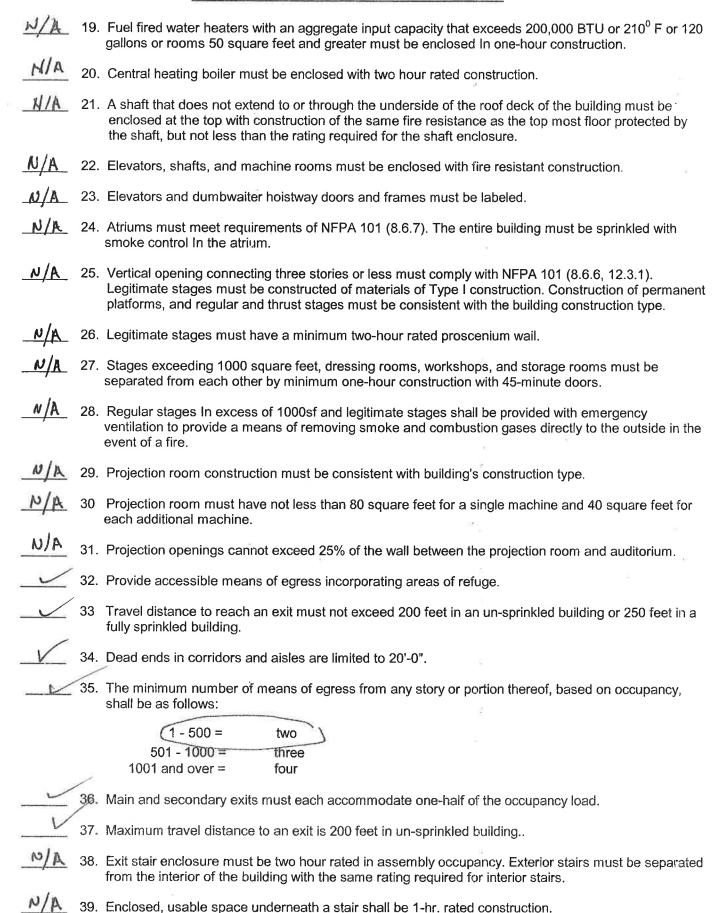
## Attachment B: Economic Feasibility A5: a-d

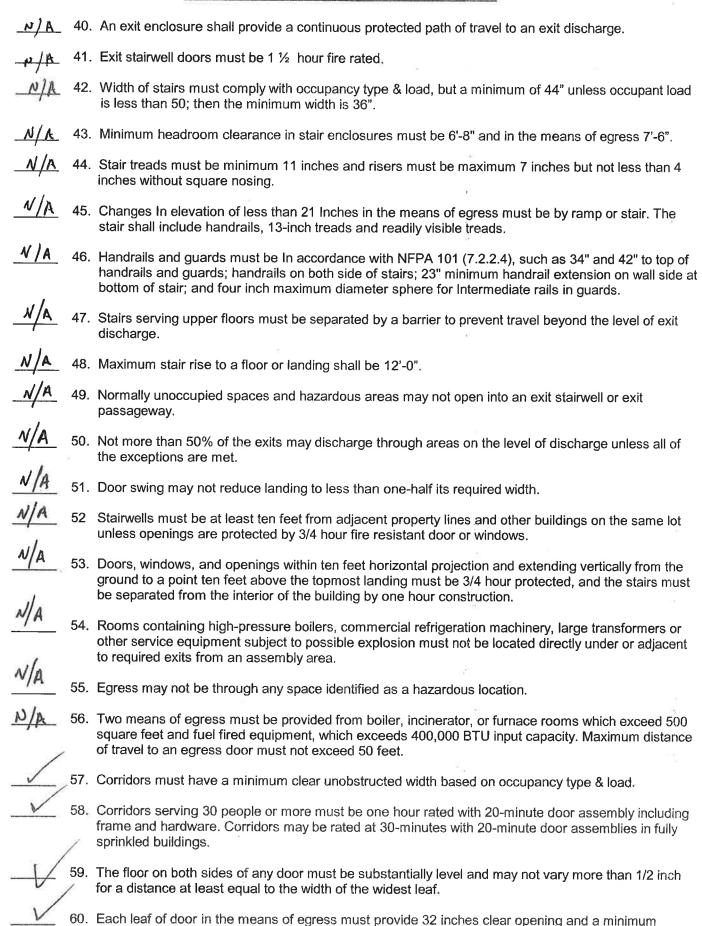
#### BUILDING CODE ON-SITE-REVIEW CHECKLIST

	Date: 8 June 17 Name of Project: SUMMERS
	Name of Owner: BRADLEY/CLEVELAND PROPERTY DEVELOPMENT
	Property Address: 4755 FRONTAGE ROAD
	CLEVELAND, TO.
	Occupancy Classification: NSTITUTIONAL Occupant Load Calculation: 25
	Construction Type (Circle One):
	I-A I-B II-A III-B III-B IV V-A V-B
	Square Footage: 5335 Largest Floor Square Footage: 5335 Total # Floors: 1
	Sprinkler SystemYESNO Alarm System:YESNO
	EVTEDIOD:
V	EXTERIOR:  1. Fire Department access 20 ft. wide with 13'-6" vertical clearance.
	A fire department access road shall be provided so as to extend to within 50 feet of a single exterior
/	door providing access to the interior of the building.
	3. Fire hydrants must be provided so that any portion of the building's exterior is within 500 feet hose lay of a hydrant measured along vehicle access route.
NO	4. Fire hydrant locations for average conditions must be Installed at least 40 feet from the building to be protected.
NA	5. Proper distance required between buildings and provide protection of facing walls and openings.
	6. At least one accessible route, minimum 48" wide.
	7. The slope of a walk may not exceed 8.33% (ramp) and must have a continuous common surface not interrupted by steps or abrupt changes in grade level greater than ½". Handrails required on both sides, unless slope is 1 in 20 (5%) or less.
$\underline{\hspace{1em}}$	8. Ramps & stairs serving as means of egress shall have one open side.
NA	9. Walks or floors 30" or more above a floor or grade require a guardrail on open sides.
	10. Walks terminating at doors must have a 5'-0" x 5'-0" level platform that extends a minimum of 18" to the latch side.
~	11. Provide handicap parking spaces at the rate of 1 to 25 spaces.
ND	12. Handicapped parking space shall have a ground sign of proper design.
V	13. Handicap parking spaces must be within 200 feet of accessible entrance.
V	14. Building shall have address numbers plainly & legibly displayed on street side.
V	15. Roof, canopy or mechanical condensate water shall not flow over a public walking surface.

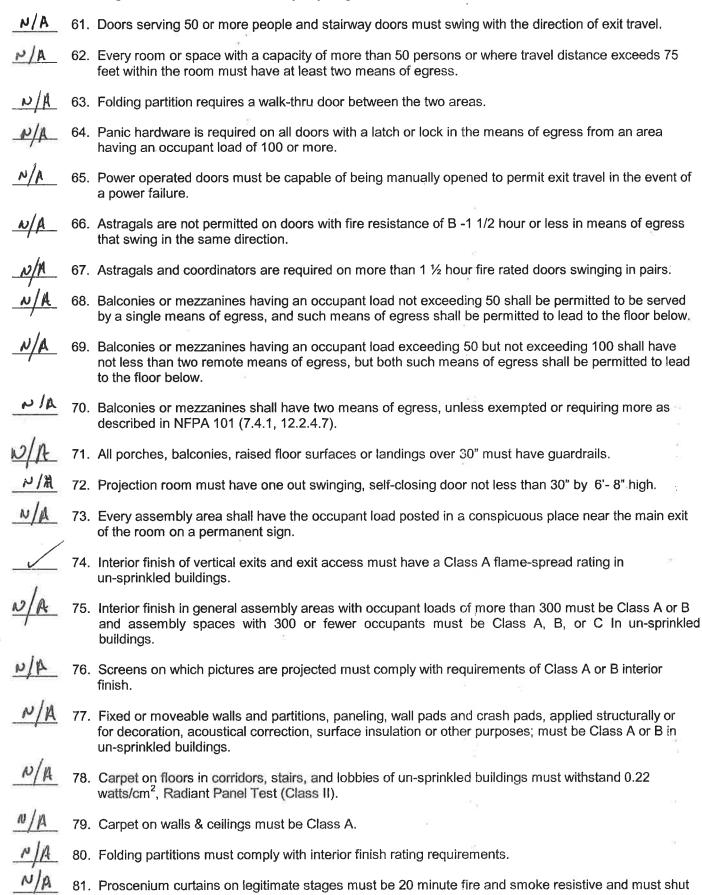
	IN	<u>TERIOR</u>
NO	1.	Building exceeds allowable area / number of stories / height for this type of occupancy and construction.
N/A	2.	Firewall must be four-hour rated and must be constructed in such a way that the wall will remain standing after the collapse of the structure on either side. Wall must extend minimum three feet above combustible roof. The firewall must extend not less than 18 inches past any combustible projection or extension.
N/A	3.	Columns, floors, roofs, exterior and interior walls and girders must be protected.
N/A	4	Provide a one hour fire resistant floor over any crawl space or basement in Type V unprotected construction.
p/4	5.	Openings within 15 feet of a property line must be equipped with opening protection devices.
NO	6.	Provide attic access openings (minimum 22 inches by 36 inches) and attic ventilation within each draft-stop area.
N/A	7.	Provide hour fire rated separation between &
N/A	8.	One-hour fire rated tenant separation is required horizontally and vertically. Such separation must extend through usable crawl space to the ground below.
	9.	Fire rated walls must extend tight against the underside of a roof or floor deck or to the underside of a rated smoke tight ceiling which has the same rating as the wall (e.g., two layers of 5/8 inch, rated gypsum panels at the ceiling for tenant separation, one hour storage or janitor spaces, and one or two hour rated walls turned horizontally and anchored to the walls for corridors, elevator, stair, and breezeway ceilings).
NA	10	. Equipment recessed in a rated wall must not decrease the rating of that wall.
	11	. Glazing in non-rated doors, sliding doors, storm doors, within 24 inches of doors, 18 inches above finished floor, and exceeding 9 square feet within 36 inches of walking surface must be safety glazed, tempered.
NA	12	. Glazing in fire rated doors must be wired glass or other tested glazing material, and must be limited in size according to door rating.
N/A	13	. A chair rail or other visual barrier is required at glass panels that may be mistaken for door.
	14	. Fire rated doors must have fire rated frames, hardware, closers, and other rated accessories.
	15	. Closers and positive latching are required on fire rated doors and doors in smoke tight partitions or barriers.
N/A	16	. Concession stands must maintain corridor wall rating. Roll-up doors must be activated by smoke detectors.
	17	. Rooms 50 square feet or greater that are used for storage, any size janitor closets, all rooms used for storage of hazardous materials, and gas furnace rooms must be one hour enclosed with 45-minute rated doors or must be protected by automatic sprinklers with smoke tight partitions and solid doors with self closers.
NO	18	. Laundry rooms, maintenance shops including woodworking and painting areas, spaces where combustible supplies are used or processed, and spaces where hazardous materials or flammable or combustible liquids are used or processed must be one hour enclosed with 45-minute rated doors

and must be protected by automatic sprinklers with smoke tight partitions and doors with closers.

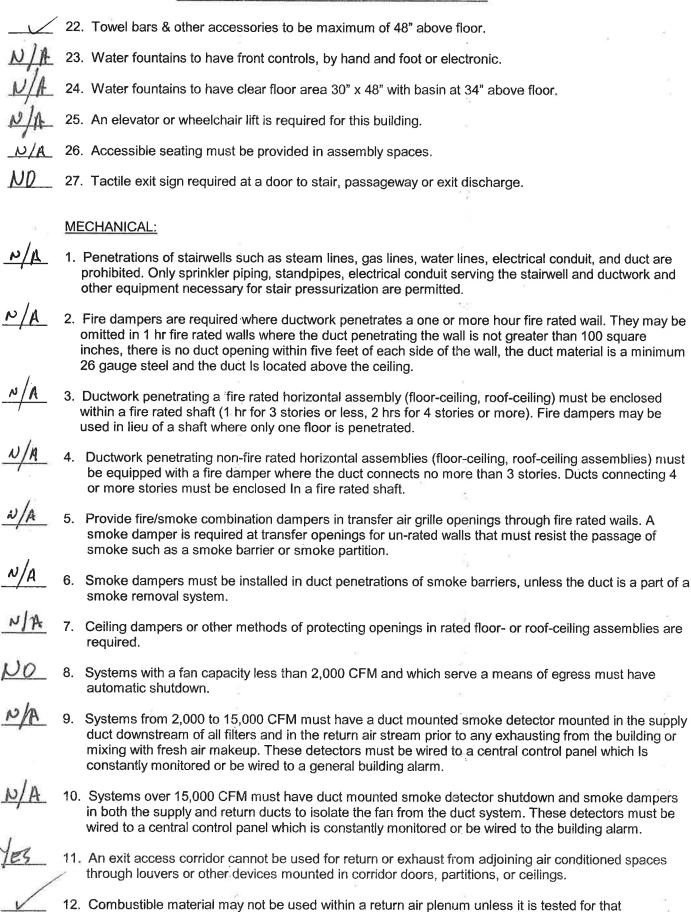




height of 6'-8", but in no case may any single door exceed 48 inches.



/		automatically upon the detection of smoke.
	82.	Exits cannot pass through a hazardous area (kitchen, storage, mechanical, etc.).
NA	83.	Minimum clearance between rows of seating shall be 12", up to 14 seats & then shall increase per additional seat.
N/A	84.	Maximum seats on a dead-end aisle shall be 7.
N/A	85.	Minimum aisle width shall be determined by total occupant load & number of aisles.
V	86.	Portable fire extinguishers must be provided & be within 75 feet travel distance.
Ē	НА	NDICAP ACCESSIBILITY:
		A ramp slope must be no greater than 1 in 12 and have handrails both sides.
. /		
	2.	Exterior ramps must have a clear width of 48" and interior ramps must have a clear width of 36". Ramps in a means of egress shall be the same minimum width as corridors.
	3.	Landings at top & bottom of ramps and at changes in direction must be minimum of 60" x 60".
NA	A.	Ramp handrails must be 34" above surface, 1 ¼ to 1 ½" round & extend 12" at top and bottom.
<i></i>	5.	Doors must have a clear opening of 32" at full open position.
	6.	Glass doors must have a 7 ½" bottom rail.
N)R	7.	The distance between two sets of doors must be minimum of 7'-0".
-	8.	A partition at the strike side of an interior or exterior door must be 12" or 18" clear, respectively.
ho	9.	A textured surface required on door handles to hazardous areas.
NA	10.	Vision panels in corridor doors must be 40" off floor & minimum of 30" high.
NA	11.	Steps in stairs must not have square nosing.
~	12.	Floors on a story must be on a common level or connected by ramps.
	13.	On every floor where toilets are provided for men & women, 1 of each fixture type to be accessible.
	14.	Toilet stalls shall provide minimum depth of 72" & a 60" diameter clear area.
	15.	The swing of a toilet room door may overlap clear areas by 12" maximum.
	16.	Adult water closet seat to be between 16 ½" & 19 ½".
$\angle$	17.	Grab bars required at each accessible fixture.
~	18.	Lavatories to have a clear floor space of 30" x 48" & under piping to be protected.
1	19.	Lavatory counter top between 34" & 36" with 29" clear knee space.
-	20.	Lavatory water activation by lever, blades or electronic.
N/A	21.	Urinals to have a clear floor space 30" x 48" with rim maximum of 17" above floor.



application.

. 1		a a contract of the contract o
DA	13.	. Combustion air and ventilation are provided for the room containing fuel fired equipment. Location of vents within 12" above finished floor and 12" below ceiling, and 1/4" corrosion resistant screen.
N/A	14.	. Kitchen commercial cooking exhaust hood and duct systems for removal of grease-laden vapor must comply with 2001 NFPA 96.
N/R	15	. Gas lines may not penetrate a four-hour firewall.
NA	16.	. Gas piping is not permitted to be installed in concealed spaces.
N/A	17.	. Gas piping valves must not be located in non accessible spaces or more than six feet away from the appliance being served.
N/A	18.	A separate and individual ventilation system, not part of any other system, must be provided for ventilation of each room or space containing flammable vapors, combustion vapors, noxious gases, and flammable dusts.
	19.	Minimum required plumbing fixtures: Water Closets, Lavatories, Drinking Fountains
	<u>SP</u>	RINKLER SYSTEM:
Y23	1.	Occupancy classification and/or size of this building requires a full sprinkler system.
10	2.	An existing sprinkler system in the building requires a registered sprinkler contractor to Inspect, test, and provide a letter of acceptance for the existing system.
N/A	3.	Provide a sprinkler system for all stages 1000 square feet or more. Provide coverage at all adjacent storerooms, workshops, permanent dressing rooms and other spaces contiguous to the stage.
н/A	4.	Provide a Class I wet standpipe for all buildings In which the highest floor is 30 feet or less above the lowest level of fire department vehicle access and exceeding 10,000 square feet per story or when any portion of the building's interior area is more than 200 feet of travel from the nearest point of fire department vehicle access.
N/A	5.	Provide a Class II wet standpipe in public assembly halls greater than 5000 square feet used for exhibition or display purposes.
N/A	6.	Provide a Class I wet standpipe In un-sprinkled buildings exceeding 1000 persons.
N/A	7.	Provide Class III wet standpipes on each side of regular stages greater than 1000 square feet or any legitimate stage.
	ELI	ECTRICAL:
	1.	Provide emergency lighting for assembly areas, stairs, aisles, corridors, and exitways. Emergency Lighting must have stand-by power source.
	2.	Exit signs must be visible from all directions of travel.
-	3.	Exit signs must have an emergency power source or be a listed self-illuminating type sign.
$\sqrt{}$	4.	Provide a fire alarm system for assembly, education, day care, health care, detention, lodging, mercantile and industrial occupancies.
	5.	Working space in front of electrical equipment to be a minimum of three-foot horizontal, six and a half foot vertical and thirty inches minimum width. Working space may not be used for storage and may

not contain ductwork, piping, etc.

N/A	6.	Electrical outlet boxes located on opposite sides of rated walls must be separated by a horizontal distance of 24 inches.
		distance of 24 inches.

7. Provide ground fault interrupter for wet locations, and outside.

8. Smoke detectors controlling hold open devices must be located in accordance with NFPA 72 and must be tied into the fire alarm system.

9. Automatic detection devices must be provided In all hazardous areas that are unoccupied and un-sprinkled.

10. Nonmetallic-sheathed cable (types NM and NMC) may not be used In fire resistive components of a building with assembly occupancy, in a four or more story building, or in Type I or II construction.

11. Connections to the kitchen hood fire extinguishing system that activates the fire alarm system and other required shutdowns in the event the extinguishing system is activated.

12. Shunt trip circuit breakers and gas solenoid valves required - unless a mechanical gas line shut-off is provided.

13. Flow switch or alarm check valve connection to the building alarm and central station or fire dept.

14. Supervisory alarm connection from tamper switches on sprinkler system.

15. Electrical equipment rated for 1200 amperes or more and over 6 ft wide, containing over-current devices, switching devices, or control devices, there shall be one entrance not less than 32 in. wide and 6 1/2 ft high at each end of the working space. Both entrances shall open in the direction of the egress and be equipped with panic bars, pressure plates, or other devices that are normally latched but open under simple pressure.

16. Dry-type transformers Installed indoors and rated 112 1/2 KVA or less shall have a separation of at least 12 In. from combustible material unless separated from the combustible material by a fire-resistant, heat-Insulated barrier.

17. Individual dry-type transformers of more than 112 1/2 KVA rating shall be installed in a transformer room of minimum 1 hour fire-resistant construction.

15861 & Juni 2017

EST (MATER RONOVATION COST 835,000- PLUS SPRINKLEN SYSTEM.

associated architectural

Thomas L. Crye - Architect

301 Keith Street, SW-Suite 215 Village Office Building Cleveland, Tennessee 37311-5843 Phone (423) 476-5612



#### Life Bridges, Inc.

P.O. Box 29 \* 764 Old Chattanooga Pike SW Cleveland, TN 37364-0029 \* (423) 472-5268 \* Fax (423) 479-1492

June 5, 2017

State of Tennessee Health Services and Development Agency Andrew Jackson Building, 9<sup>th</sup> Floor 502 Deaderick Street Nashville, TN 37243

RE: Economic Feasibility - Type of Funding

To whom it may concern:

Life Bridges, Inc. will be financing the project costs from our cash operating account to convert a group home to an ICF home. The estimated project costs are approximately \$130,000.

Sincerely,

Ginger Davis

CFO

Life Bridges, Inc.



E2

E3

#### Charge Schedules Comparison - Current vs. Proposed

		Wright		Wright
	6-р	erson home	6-p	erson home
		CURRENT	F	PROPOSED
		Charges		Charges
per person daily rate	\$	700.82	\$	668.12
Annualized (based on 365 days)	\$	1,534,796	\$	1,463,183
Bed Tax (Payment back to State)	\$	84,414	\$	80,475
Net Revenue	\$	1,450,382	\$	1,382,708

#### Charge Comparison to Similar Facilities in Service Area

	PI	Cate erson home ROPOSED Charges	Wright 6-person home EXISTING Charges	4-	McIntire person home EXISTING Charges	Edgemon 4-person home EXISTING Charges
per person daily rate	\$	653.79	( <del></del>	\$	847.56	\$ 824.20
Annualized (based on 365 days)	\$	954,533		\$	1,237,438	\$ 1,203,332
Bed Tax (Payment back to State)	\$	52,499		\$	68,059	\$ 66,183
Net Revenue	\$	902,034		\$	1,169,379	\$ 1,137,149

Peric	Period: 10 Year: 2017										•			
032	Wright House	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	Ytd Tot
	Income ICF Cate & Wright	110,706	112,008	117,422	121,125	135,375	130,353	130,359	117,193	130,146	126,148	0	0	1,230,833
	Total Income	110,706	112,008	117,422	121,125	135,375	130,353	130,359	117,193	130,146	126,148	0	0	1,230,833
	Expense													
	Salaries / Wages	(58,885)	(54, 122)	(90,269)	(62,439)	(64,120)	(29,965)	(62,326)	(59,991)	(68,181)	(62,249)	0	0	(640,546)
	Fringe Benefits	(14,191)	(13,097)	(17,769)	(12,433)	(18,627)	(16,877)	(17, 159)	(15,413)	(14,796)	(18,820)	0	0	(159,182)
	Professional Services	(1,292)	(1,764)	(2,213)	(527)	(845)	(942)	(1,221)	(710)	(872)	(358)	0	0	(10,745)
	Travel	(67)	(92)	(147)	(57)	(62)	(32)	(54)	(80)	(290)	(136)	0	0	(1,019)
	Communications	(495)	(623)	(662)	(327)	(425)	(435)	(206)	(534)	(573)	(557)	0	0	(5,138)
	Utilities	(1,011)	(932)	(967)	(799)	(492)	(202)	(736)	(736)	(657)	(725)	0	0	(8,039)
	Memberships	0	0	(691)	0	0	0	(3)	0	0	က	0	0	(691)
	Maintenance and Repair	(531)	(386)	(350)	(329)	(286)	(334)	(439)	(724)	(429)	(489)	0	0	(4,296)
	Supplies	(2,979)	(2,615)	(1,917)	(1,916)	(2,152)	(2,909)	(2,085)	(1,564)	(5,625)	(4,897)	0	0	(28,658)
	Food	(1,593)	(1,550)	(1,849)	(1,566)	(2,021)	(2,047)	(1,662)	(1,653)	(1,726)	(1,554)	0	0	(17,221)
	Insurance	(857)	(3)	(1,124)	(1,348)	(1,352)	(1,367)	(2,223)	(1,360)	(1,418)	(1,417)	0	0	(12,468)
	Transportation Expense	(674)	(847)	(1,630)	(1,204)	(681)	(870)	(696)	(734)	(728)	(722)	0	0	(9,058)
	Workers Comp	(1,751)	(2,250)	(2,250)	(1,616)	(750)	(1,125)	(1,875)	(1,875)	(1,875)	(2,956)	0	0	(18,324)
	Advertising	(31)	(20)	(166)	(96)	(09)	(69)	(65)	(109)	(82)	(99)	0	0	(754)
	Non Operating Expense / (Depreciation)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	0	0	(17,717)
	ICF / MR Tax	(6,293)	(5,946)	(6,029)	(6,315)	(7,038)	(908'9)	(7,038)	(7,037)	(6,344)	(7,037)	0	0	(65,883)
	Rental Expense	(250)	(238)	(231)	(214)	(137)	(348)	(104)	(241)	(233)	(351)	0	0	(2,348)
	Training	(75)	(214)	(371)	(158)	(342)	(632)	(117)	(187)	(416)	(248)	0	0	(3,061)
	Stipens	(4,724)	(4,550)	(7,178)	(4,980)	(5,049)	(4,954)	(4,501)	(4,902)	(5,916)	(6,304)	0	0	(53,059)
	Total Expense	(95,470)	(91,026) (137,584)	(137,584)	(98,096)	(106,488)	(102,179)	(104,855)	(99,620)	(111,932)	(110,956)	0	0	(1,058,206)
Dep	Departmental Net Profit / Loss	15,236	20,982	(20,162)	23,029	28,887	28,174	25,504	17,573	18,214	15,191	0	0	172,627

#### Life Bridges Inc

#### YTD Summary Unaudited Income Statement

Fiscal Year: 2017 Period: 10

	APRIL =	YTD
	2017	FY2017
Income		
Income from Waiver Funding	\$ 859,133	\$ 9,341,301
ICF Edgemon & McIntire	\$ 200,611	\$ 1,973,411
ICF Cate & Wright	\$ 243,830	\$ 2,385,807
TN Care/ Medical	\$ 883	\$ 52,035
Choices	\$ 5,703	\$ 22,318
Medicare / Medical	\$ 15,486	\$ 151,603
Private / Medical	\$ <b>5,2</b> 22	\$ 34,236
TN Care / Transportation	\$ 2,161	\$ 25,476
Rental Income	\$ 19,812	\$ 208,728
Contract Income	\$ 4,594	\$ 52,650
Miscellaneous Income	\$ 1,482	\$ 26,481
Total Income	\$ 1,358,918	\$ 14,274,045
Non Operating Income		
Grants & Donations	\$ 4,677	\$ 24,927
Interest Income	\$ 2,986	\$ 25,810
Gain (Loss) on Sale of Assets	\$ 882	\$ 6,665
	\$ 1,000	\$ 5,255
Charitable Contributions	\$ 9,544	\$ 62,657
Total Non Operating Income	\$ 1,368,462	\$ 14,336,702
Net Income	<b>4 2</b> /200, 100	, . , ,
Expenses		
Salaries / Wages	(\$ 778,017)	(\$ 8,184,989)
Fringe Benefits	(\$ 214,109)	(\$ 2,225,718)
Client Wages	(\$ 1,120)	(\$ 37,023)
Professional Services	(\$ 30,016)	(\$ 329,684)
Workers Comp	(\$ 39,414)	(\$ 244,320)
Travel	(\$ 3,689)	(\$ 40,231)
Communications	(\$ 7,493)	(\$ 69,232)
Utilities	(\$ 10,658)	(\$ 119,265)
Memberships	(\$ 536)	(\$ 19,817)
Maintenance and Repair	(\$ 10,670)	(\$ 112,325)
Supplies	(\$ 25,727)	(\$ 274,703)
Food	(\$ 10,659)	(\$ 127,279)
Mortgage Interest	(\$ 5,910)	(\$ 59,075)
Rent	(\$ 1,454)	(\$ 14,498)
Insurance	(\$ 18,434)	(\$ 150,101)
Transportation Expense	(\$ 21,709)	(\$ 201,714)
Advertising	(\$ 990)	(\$ 12,864)
ICF / MR Tax	(\$ 24,759)	(\$ 236,128)
Miscellaneous Expense	(\$ 4,022)	(\$ 48,844)
	(\$ 6,977)	(\$ 68,581)
Training	(\$ 60,828)	(\$ 340,127)
Stipens Postal Evapores	(\$ 3,347)	(\$ 23,480)
Rental Expense Total Expense	(\$ 1,280,537)	(\$ 12,939,998)
Non Operating Expense - (Depreciation)	Z4 - 15 - 12 - 12 - 1	
-	(\$ 8,774)	(\$ 13,574)
Consumer Benevolence Non Operating Expense / (Depreciation)	(\$ 24,703)	(\$ 247,028)
Total Non Operating Exepense - (Depreciation)	(\$ 33,477)	(\$ 260,602)
	(\$ 1,314,014)	(\$ 13,200,600)
Net Expenses	\$54,448	\$1,136,103
Program Total	73-7- <del>1-1</del> 0	42,200,200



Attachment Section B: Economic Feasibiliti

FI

### LIFE BRIDGES, INC. AND RELATED ENTITY

FINANCIAL STATEMENTS
YEAR ENDED JUNE 30, 2016

Harting, Bishop & Arrendale, PLLC Certified Public Accountants Cleveland, Tennessee 37312

#### LIFE BRIDGES, INC. AND RELATED ENTITY

#### CONTENTS

June 30, 2016

	Page
FINANCIAL SECTION	
Independent Auditors' Report Consolidated Statement of Financial Position	1-2 3
Consolidated Statement of Activities	4
Consolidated Statement of Functional Expenses	5
Consolidated Statement of Cash Flows Notes to Financial Statements	6 7-12
SUPPLEMENTARY DATA	
Consolidating Statement of Financial Position	13
Consolidating Statement of Activities	14
Schedule of Expenditures of Federal Awards and State Financial Assistance	15
INTERNAL CONTROL AND COMPLIANCE SECTION	
Independent Auditors' Report on Compliance and Internal Control in Accordance With Government Auditing Standards Schedule of Prior Year Findings and Responses	16-17 18

## HARTING, BISHOP & ARRENDALE, PLLC CERTIFIED PUBLIC ACCOUNTANTS

KELVIN W. BISHOP, CPA THOMAS H. ARRENDALE, CPA, MBA JANICE L. HAYES, CPA

MEMBER
AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS
TENNESSEE SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Life Bridges, Inc.

#### Report on the Financial Statements

We have audited the accompanying consolidated financial statements of Life Bridges, Inc. (a nonprofit organization) and related entity (a nonprofit organization), which comprise the consolidated statement of financial position as of June 30, 2016, and the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these combined financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the combined financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the combined financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the combined financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the combined financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the combined financial statements referred to above present fairly, in all material respects, the financial position of Life Bridges, Inc. and related entity as of June 30, 2016, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### Other Matters

#### Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The consolidated data on pages 13-14 is presented for purposes of additional analysis of the individual companies. The accompanying schedule of expenditures of federal awards and state financial assistance, as required by the State of Tennessee, is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

#### Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated August 23, 2016, on our consideration of Life Bridges, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Life Bridges, Inc.'s internal control over financial reporting and compliance.

Harting, Bishop & auendale, PLLC
Harting, Bishop & Arrendale, PLLC

Cleveland, Tennessee August 23 2016

# LIFE BRIDGES, INC. AND RELATED ENTITY CONSOLIDATED STATEMENT OF FINANCIAL POSITION June 30, 2016

#### **ASSETS**

Current Assets Cash in bank Accounts receivable State of TN - DIDD State of TN - ICF/ID Other Prepaid Expenses	\$ 6,110,273 903,900 460,505 70,827 21,531 7,567,036
Funded Reserve Debt service reserve	45,474
Fixed Assets Property and equipment, net	3,805,935
Other Assets Security deposits	5,316
Total Assets	\$ 11,423,761
LIABILITIES AND NET ASSETS	
Current Liabilities Accounts payable Accrued expenses Current maturity of lease payable Current maturity of long-term debt	\$ 214,319 541,601 8,724 30,845 795,489
Long-Term Liabilities Loans payable, long-term Lease payable, long-term	1,884,370 10,484 1,894,854
Other Liabilities Security deposits Total Liabilities	5,316 2,695,659
Net Assets Unrestricted net assets Temporarily restricted net assets Total Net Assets	8,664,580 63,522 8,728,102
Total Liabilities and Net Assets	\$ 11,423,761

## LIFE BRIDGES, INC. AND RELATED ENTITY CONSOLIDATED STATEMENT OF ACTIVITIES For the Year Ended June 30, 2016

UNRESTRICTED NET ASSETS		
PUBLIC SUPPORT AND REVENUE		
State of TN - DIDD	\$	10,851,906
U.S. Dept. of Housing and Urban Development		75,594
State of Tennessee - ICF/ID		4,936,755
Transportation Grant		9,471 57,942
Housing Trust Fund Grant		11.500
TN Dept. of Human Services		472,587
Medical services income		27,700
City and County government  Client rent		290,560
Workshop contract income		71,690
Contributions		4,674
Interest income		9,321
Gain on sale of assets		32,760
Miscellaneous		15,299
TOTAL REVENUES		16,867,759
Net assets released from restrictions:		
Restrictions satisfied by payment		2,807
Net assets restricted:		
Funding of debt service reserve		(8,910)
TOTAL UNRESTRICTED SUPPORT AND REVENUE		16,861,656
EXPENSES		
Program services:		
HUD - residential		76,564
Medicaid waiver adult day services		1,872,628
Medicaid waiver residential services		6,727,341
Medicaid waiver - JOB/OP		81,679
ICF/ID services		4,597,611
Medical services		318,599
Total Program Services		13,674,422
Administrative costs		2,123,056
TOTAL EXPENSES		15,797,478
INCREASE IN UNRESTRICTED NET ASSETS	-	1,064,178
TEMPORARILY RESTRICTED NET ASSETS		
Contributions		3,466
Net assets released from restrictions:		
Restrictions satisfied by payment		(2,807)
Net assets restricted:		
Funding of debt service reserve		8,910
INCREASE IN TEMPORARILY RESTRICTED NET ASSETS	74	9,569
INCREASE IN NET ASSETS		1,073,747
NET ASSETS, BEGINNING OF YEAR		7,654,355
NET ASSETS, END OF YEAR	9	8,728,102

LIFE BRIDGES, INC.

AND RELATED ENTITY
CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES
For the Year Ended June 30, 2016

Total	2,044,813	12,835,434	71,140	108,684	3,515	143,512	422,049	21,395	344,267	165,854	147,759	39,838	431,893	193,468	66,090	59,277	267,432	72,415		15,437,705	359,773	15.797,478
	69							_							_	_					i	641
Administration	\$ 1,445,383	1,779,553	* * * * * * * * * * * * * * * * * * * *	27,544	3,515	18,601	11,032	14,560	58,775	6,921	27,297	6,645	32,627	20,822	6,070	34,360	()			2,075,962	47,094	S 2,123,056
Medical Services	\$194,820	228,978	100	3,088		5,536	37,596	496	11,560	808	10,716	634	12,636	28	930	173	3	r		313,372	5,227	\$318,599
ICF/ID Services	\$ 2,957,687	3,496,385	1 638	35,801	3	37,085	69,116	2,970	168,407	75,065	34,432	9,668	132,120	37,020	8,605	10,864	267,432	56,114		4,445,722	151,889	\$ 4,597,611
Medicaid Waiver <u>Job/OP</u>	\$ 50,156	64,641	,	1,260	<u> </u>	ř	358	27 C	473	50	3,004	63	5,548	5,531	522	<u>%</u>				81,472	207	\$ 81.679
Medicaid Waiver Residential <u>Services</u>	\$ 4,973,904	5,832,235	0 0	32.025	(d)	28,827	271,930	3,038	54,343	63,517	29,089	20,985	179,923	60,268	38,058	10,190	*	16,301		6,649,049	78,292	\$ 6.727.341
Medicaid Waiver Adult Day Services	\$ 1,168,671 264,971	1,433,642	71,140	8.870	(0)	25,228	27,166	331	36,460	19,492	34,031	1,843	56,580	66,799	11,905	3,690	£	•		1,803,144	69,484	\$ 1,872,628
HUD Residential Services	69	19	36	. 3	. 7	28,235	4,851	T:	14,249	ā	9,190	ě	12,459	ŝ	i	Ê	ř	•		68,984	7,580	\$ 76,564
	Salaries Fringe benefits	Total salaries and benefits	Olient wages	Travel	Printing	Utilities	Professional services	Memberships	Supplies	1 H	Maintenance and repair	Rent	Insurance	Transportation expense	Training	Miscellaneous expense	Medicaid tax	Interest expense	Total Expense Before	Depreciation	Depreciation	Total Expenses

See notes to consolidated financial statements.

### LIFE BRIDGES, INC. AND RELATED ENTITY CONSOLIDATED STATEMENT OF CASH FLOWS

For the Year Ended June 30, 2016

OPERATING ACTIVITIES Increase in net assets	\$ 1,073,747
Increase in het assets	<i>4</i> 1,012,111
Adjustment to reconcile change in net assets to net cash	
provided by operating activities:	
Depreciation	359,773
Gain on sale of assets	(19,174)
Realized gain on sale of investment	(4,792)
Changes in other assets and liabilities:	
Accounts receivable	(17,054)
Prepaid expenses	(4,463)
Accounts payable	29,164
Accrued expenses	7,754
Net cash provided by operating activities	1,424,955
INVESTING ACTIVITIES	
Purchase of fixed assets	(219,333)
Proceeds from sale of assets	19,174
Sale of investment	13,586
Net cash used by investing activities	(186,573)
FINANCING ACTIVITIES	(5.554)
Funding of debt service reserve	(8,922)
Principal payments on lease payable	(7,996)
Principal payments on mortgage payable	(29,681)
Net cash used by financing activities	(46,599)
Increase in cash	1,191,783
Cash at beginning of year	4,918,490
Cash at end of year	\$ 6,110,273
Cash at end of year	
SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION	
Interest paid on debt	\$ 72,415
Income taxes	\$
NONCASH INVESTING AND FINANCING TRANSACTION	
Equipment	\$ 27,204
Capital lease obligation	\$ (27,204)

#### 1. Summary of Significant Accounting Policies

Nature of Activities

Life Bridges, Inc. and related entity provide program services to eligible mentally handicapped individuals in Cleveland, Tennessee and Bradley County. Program services consist of day care programs, residential services, and medicaid services. Funds are primarily provided through the fee for service contracts with the Tennessee Department of Intellectual Disabilities Services and State of Tennessee – ICF/MR; housing assistance payments from the U.S. Department of Housing and Urban Development; revenue from rent paid by tenants; and grants.

Basis of Accounting

The financial statements of Life Bridges, Inc. and related entity have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables and other liabilities.

Basis of Presentation

The Organization reports information regarding its financial position and activities according to three classes of net assets that are based on existence or absence of restrictions on use that are placed by its donors: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

*Unrestricted* – Net assets not subject to donor-imposed restrictions. Such net assets are available for any purpose consistent with the Organizations missions.

Temporarily Restricted – Net assets subject to specific, donor-imposed restrictions that must be met by actions of the Organizations and/or passage of time. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets and are reported in the statement of activities as releases from restriction. Restricted contributions received in the same year in which the restrictions are met are recorded as an increase in unrestricted support.

Permanently Restricted – Net assets subject to donor-imposed restrictions requiring they be maintained permanently by the Organizations. Such net assets are normally restricted to long-term investment, with income earned and appreciation available for specific or general Organization purposes. The Organizations do not have any permanently restricted net assets as of June 30, 2016.

Cash and Cash Equivalents

For the purpose of the statement of cash flows the Organizations consider all unrestricted highly liquid investments with an initial maturity of three months or less and certificates of deposit to be cash equivalents.

#### 1. Summary of Significant Accounting Policies - (continued)

Donated Services

No amounts have been reflected in the financial statements for donated services. The Organizations pay for most services requiring specific expertise.

Property and Equipment

Disbursements for property and equipment are capitalized and reflected on the statement of financial position at cost. Expenditures for additions and major improvements are capitalized while those for maintenance and repairs are charged to expenses as incurred. Depreciation is computed on the straight-line method. All equipment, furnishings and vehicles purchased with grant funds are subject to a reversionary ownership interest on the part of the grantor agency.

Expense Allocation

The costs of providing various programs and supporting services have been summarized on a functional basis in the statement of activities and in the statement of functional expenses. Accordingly, certain costs have been allocated among the program and supporting services benefited.

Estimates

Management uses estimates and assumptions in preparing financial statements. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. On an ongoing basis, management evaluates the estimates and assumptions based on new information. Management believes that the estimates and assumptions are reasonable in the circumstances; however, actual results could differ from those estimates.

Restricted and Unrestricted Revenue

Contributions received are recorded as increases in unrestricted, temporarily restricted, or permanently restricted net assets, depending on the existence and/or nature of any donor restrictions.

Consolidated Financial Statements

The financial statements of Life Bridges, Inc. and related entity include the operations of the following entities for which control and economic interest exist:

Bradley/Cleveland Property Development and Management, Inc., a 501(c)(3) tax exempt organization, which provides Dept. of Housing and Urban Development residential housing for clients of Bradley/Cleveland Services, Inc.

All significant intercompany transactions and accounts are eliminated.

#### 1. Summary of Significant Accounting Policies - (continued)

#### Income Tax Status

The Organizations are exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. They are not classified as a private foundation.

#### 2. Concentration of Credit Risk

The Organizations maintain cash balances at local financial institutions. The accounts at each institution are insured by the FDIC up to \$250,000. At June 30, 2016, the Organizations uninsured cash balances were \$5,501,393. Uninsured balances of \$3,088,464 were maintained by a sweep agreement with one financial institution.

#### 3. Concentration of Grant Revenue

The Organizations receive a substantial amount of support from the Tennessee Department of Intellectual and Developmental Disabilities and State of Tennessee – ICF/MR for operations. A major reduction of funds by these grantors, should this occur, may have a significant effect on future operations.

#### 4. Property and Equipment

Property and equipment consist of the following:

Land Land improvements Buildings Equipment, furniture & vehicles Accumulated depreciation, land improvements Accumulated depreciation, buildings Accumulated depreciation equipment, furniture & vehicles	\$ 484,983 16,666 6,014,261 1,614,340 ( 16,666) ( 2,925,489) ( 1,382,160)
Depreciation expense at June 30, 2016	\$ 3,805,935 \$ 359,773

#### 5. Debt Service Reserve

The debt service reserve is required by the terms of mortgagors. In case of default on the mortgage payable this reserve will make the payments for one year. If no default occurs the debt service reserve will make the final year's payment on the note.

#### 6. Mortgage Payable

The Organization's obligations under mortgages payable as of June 30, 2016 are as follows:

Mortgage with USDA, monthly installments of \$6,592 with an interest rate of 3.75% until maturity in December, 2048, secured by two intermediate care facilities.

\$1,484,285

Line-of-credit arrangement with a local bank, with interest at 1.450 percentage points over the Index, subject to a floor of 4.75% (4.75% at June 30, 2016), matures August 2016, secured by accounts receivable. The line-of-credit limit is \$400,000.

Mortgage with USDA, monthly installments of \$1,916 with an interest rate of 3.75% until maturity in November, 2048, secured by two facilities.

430,930 1,915,215 30,845

\$1,884,370

Less current maturities

The aggregate maturities of mortgage payable are as follows:

6/30/17	\$	30,845
6/30/18		32,022
6/30/19		33,243
6/30/20		34,512
6/30/21		35,828
Thereafter	1	,748,765
	\$1	,915,215

#### 7. Compensated Absences

The Organizations' liability for unused paid time off at June 30, 2016 was \$165,462.

#### 8. Retirement Plan

Life Bridges, Inc. maintains a defined contribution retirement plan for its employees. The plan is approved under Internal Revenue Code Section 403(b). The plan is funded under a group annuity contract (tax deferred) through Mutual of America Life Insurance and Annuity Company.

Employees are allowed to participate when they have reached the age of 20 and completed two years of service. The organization did not contribute to eligible employee accounts during the year ended June 30, 2016. Participants are 100% vested upon becoming an eligible participant in the plan.

#### 9. Restrictions on Net Assets

Temporarily restricted net assets at June 30, 2016 consist of \$45,507 in the debt service reserve, \$1,622 restricted for a group home trip, \$513 restricted for CDC activities, and \$15,880 restricted for client benevolence.

<u>Debt service reserve</u> - As explained in Note 5 the debt service reserve is restricted to payments on the mortgage payable. This restriction will expire when the debt service reserve is used to make any payments on the mortgage payable.

#### 10. Lease

Life Bridges, Inc. leases office equipment under a capital lease. The economic substance of the lease is that the Organization is financing the acquisition of the asset through the lease, and accordingly, it is recorded in the Organization's assets and liabilities. Leased equipment included in equipment at June 30, 2016, is \$27,204 less accumulated depreciation of \$7,557. The lease agreement includes a FMV purchase option at the end of the lease term. The following is a schedule by years of future minimum payments required under the lease:

6/30/17	\$ 8,724
6/30/18	8,724
6/30/19	72.7
	\$18,175

### 11. Subsequent Events

Subsequent events were evaluated through August 23, 2016, which is the date the financial statements were available to be issued.

The HUD contract which provides monthly rent payments was not renewed for a group home owned by Bradley Cleveland Property Development and Management, Inc. and will end in September 2016. Clients of Life Bridges, Inc. will move into the home when the contract ends. The Organizations currently plan to close an additional HUD contract home of Bradley Cleveland Property Management and Development in September 2017, with clients of Life Bridges, Inc. moving into the home.

SUPPLEMENTARY DATA

## LIFE BRIDGES, INC. AND RELATED ENTITY CONSOLIDATING STATEMENT OF FINANCIAL POSITION June 30, 2016

ASSETS	Life Bridges, Inc.	Bradley/Cleveland Property Development and Management, Inc.	Eliminations	<u>Tot</u> al
Current Assets Cash in bank Accounts receivable State of TN - DIDD State of TN - ICF/ID Other	\$ 5,991,480 903,900 460,505	\$ 118,793	\$	\$ 6,110,273 903,900 460,505
Prepaid Expenses	143,670 21,531		(72,843)	70.827 21.531
Teplita Expenses	7,521,086	118,793	(72,843)	7.567.036
Produkt Deserve				
Funded Reserve Debt service reserve	45.474		¥t	45,474
				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Fixed Assets	2 ((( 002	120.052		2.005.025
Property and equipment, net	3,666,083	139,852	*	3,805.935
Other Assets				
Security deposits	450	4.866	*	5.316
Total Assets	P11 222 002	φ 922 ε11	Ø /22 0.63 V	¢ 11 (02 %)
LIABILITIES AND NET ASSETS	\$11,233,093	\$263,511	\$ (72,843)	<u>\$_11.423.761</u>
Current Liabilities				
Accounts payable				
Accrued expenses	\$ 214,259	\$ 72,903	\$ (72.843)	\$ 214,319
Current maturity of lease payable Current maturity of long-term debt	541,601		5	541,601
Current maturity of long-term deot	8,724 30,845		3) 2)	8,724 30,845
	795,429	72,903	(72,843)	795,489
Long-Term Liabilities				
Loans payable, long-term	1.004.270			1 004 250
Lease payable. long-term	1,884,370 10,484		*	1,884,370 10,484
Other Liabilities	, , , , , ,			10,70
Security deposits				
Total Liabilities	450	4,866	(ma g 12)	5,316
	2,690,733	77,769	(72,843)	2,695,659
Net Assets				
Unrestricted net assets	0 470 070	106 740		0 6/1 200
Temporarily restricted net assets Total Net Assets	8,478.838 63,522	185,742	*	8,664,580 63,522
· · · · · · · · · · · · · · · · · · ·	8,542,360	185,742	4 be	8,728.102
Total Liabilities and Net Assets				77.03011 - 27
	\$11,233,093	\$ 263.511	\$ (72,843)	\$ 11,423,761

#### LIFE BRIDGES, INC. AND RELATED ENTITY CONSOLIDATING STATEMENT OF ACTIVITIES For the Year Ended June 30, 2016

		Bradley/Cleveland Property		
	Life Bridges, Inc.	Development and Management, Inc.	Eliminations	Total
UNRESTRICTED NET ASSETS				
PUBLIC SUPPORT AND REVENUE	0.10.051.007		41	
TN Dept, of Intellectual Disabilities Services	\$ 10,851.906	\$ = = = = = = = = = = = = = = = = = = =	\$	\$ 10,851,906
U.S. Department of Housing and Urban Development	4.026.765	75,594	*	75,594
State of TN ICF/ID	4,936,755		5:	4.936.755
Choices	9,471			9,471
Housing Trust Fund Grant	57,942		*	57,942 11,500
Tn Dept of Human Services	11,500	15	**	
Medical services	472,587	35/4		472,587 27,700
City and County government	27,700	87,654	•	290,560
Client rent	202,906 71.690	87,034	*	71,690
Workshop contract income		×	*	4,674
Contributions	4,674 9,321	ැනි ලෙස	ē.	
Interest income			(100,000)	9,321
Management fee income	100,000	· v	(100,000)	22.7/0
Gain on sale of assets	32,760	(35)	*	32,760
Miscellaneous	15,299			15,299
TOTAL REVENUES	16,804,511	163,248	(100,000)	16,867,759
Net assets released from restrictions:				
Restrictions satisfied by payment	2,807	6	9	2,807
Net assets restricted:				
Funding of debt service reserve	(8,910)			(8.910)
TOTAL UNRESTRICTED SUPPORT AND REVENUE	16,798,408	163,248	(100,000)	16,861,656
EXPENSES				
Program services;				
HUD - residential	3	176,564	(100,000)	76.564
Medicaid waiver adult day services	1.872.628	2	72	1.872.628
Medicaid waiver residential services	6,727,341	2.0	÷	6.727,341
Medicaid waiver - Job/OP	81,679	*	33	81,679
ICF/ID services	4,597,611			4,597,611
Medical services	318,599		-	318,599
Total Program Services	13,597,858	176,564	(100,000)	13,674,422
Administrative costs	2,123,056			2,123,056
TOTAL EXPENSES	15,720,914	176,564	(100,000)	15,797,478
INCREASE (DECREASE) IN UNRESTRICTED NET ASSETS	1,077,494	(13,316)		1.064,178
TEMPORARILY RESTRICTED NET ASSETS				
Contributions	3,466		90	3,466
Net assets released from restrictions:				
Restrictions satisfied by payment	(2,807)		100	(2,807)
Net assets restricted:				
Funding of debt service reserve	8.910			8,910
			100000000000000000000000000000000000000	
INCREASE IN TEMPORARILY RESTRICTED NET ASSETS	9,569	20.00		9.569
INCREASE (DECREASE) IN NET ASSETS	1,087,063	(13.316)	181	1.073,747
NET ASSETS, BEGINNING OF YEAR	7,455,297	199,058	-i	7,654,355
NET ASSETS. END OF YEAR	\$ 8,542,360	\$ 185,742	\$	\$ 8,728,102

## LIFE BRIDGES, INC. AND RELATED ENTITY SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE For the Year Ended June 30, 2016

Federal Grantor/ Pass-Through Grantor/ Program Title	CFDA Number	Contract Number	Expenditures
FEDERAL AWARDS			
U.S. Department of HUD Pass-through TN Housing Development Agency: Received by Bradley/Cleveland Property Development and Management, Inc.			
Section 8 Housing Vouchers	14.177	TN37-H112-064	\$ 28,148
Section 8 Housing Vouchers	14.177	TN37-H112-080	23.626
Section 8 Housing Vouchers	14.177	TN37-H112-081	23,820
			75,594
Pass-through TN Housing Development Agency:			
HOME Investment Partnership Program	14.239	HM-12-29	9,338
U.S. Department of Human Services			
Pass-through TN Dept, of Human Services			
Supported Employment	84.126		9,051
Total Federal Awards			93,983
STATE AWARDS			
TN Housing Development Agency			
Received by Life Bridges, Inc.	*1		
Housing Trust Fund Program		HTF-15-F-07	48,604
U.S. Department of Human Services			
Pass-through TN Dept. of Human Services			
Supported Employment	84.126		2,449
Total State Awards			51,053
		9.	
Total Federal and State Awards			\$ 145,036

#### NOTES TO SCHEDULE OF FEDERAL AWARDS AND STATE FINANCIAL ASSISTANCE

#### NOTE A - BASIS OF PRESENTATION

The accompanying Schedule of Expenditures of Federal Awards and State Financial Assistance (the Schedule)summarizes the expenditures of Life Bridges. Inc. under programs of the federal and state govérnments for the year ended June 30, 2016. The schedule is presented using the accounting.

INTERNAL CONTROL AND COMPLIANCE

## HARTING, BISHOP & ARRENDALE, PLLC CERTIFIED PUBLIC ACCOUNTANTS

KELVIN W. BISHOP, CPA THOMAS H. ARRENDALE, CPA, MBA JANICE L. HAYES, CPA

MEMBER
AMERICAN INSTITUTE OF
CERTIFIED PUBLIC ACCOUNTANTS
TENNESSEE SOCIETY OF
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Directors of Life Bridges, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Life Bridges, Inc. (a nonprofit organization), which comprise the statement of financial position as of June 30, 2016, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated August 23, 2016.

#### Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Life Bridges, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Life Bridges, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Life Bridges, Inc.'s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether Life Bridges, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the organization's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Muting, Bishop & arrendale, PLLC Harting, Bishop & Arrendale, PLLC

Cleveland, Tennessee August 23, 2016

## LIFE BRIDGES, INC. SCHEDULE OF PRIOR YEAR FINDINGS AND RESPONSES For the Year Ended June 30, 2016

There were no prior year findings reported.

## Attachment Section B: Economic Feasibility H



PERSONAL What am I worth? BUSINESS What should I pay? ABOUT
Who we are:

LOGIN

	All	¥
	Enter a Job Title, Employer Name, or School Name	
I	Search	

#### Direct Care Worker Salary

A Direct Care Worker earns an average wage of \$9.61 per hour. The highest paying skills associated with this job are Medication Administration and amap.

	\$	8	\$8	\$9	\$11	\$13
			MEI	DIAN: \$9.61		
					1	1
		10%	25%	50%	75%	90%
Add this chart to yo	ur site: 👍 640px 🏽 👍 300px		2370	3070	7570	30 %
	National Hourly Rate Data (?)	\$0		\$7	\$14	\$21
Hourly Rate	\$8.13 - \$12.8	5				
Overtime	\$10.14 - \$19.1	3				
	National Annualized Data (?)	\$0		\$14K	\$28K	\$42K
Bonus	\$175.0	00				
Total Pay (?)	\$17,040 - \$30,17	4				
Country: United St	ates   Currency: USD   Update	d: 10 ľ	Vov 2016	Individuals R	eporting: 144	

Is Direct Care Worker your job title? Get a personalized salary report!

Location:

Cleveland, Tennessee

Years in Fields/Career:

Get your salary report »

United States (change)

#### Home Health Aide Job Listings

#### RN ASSISTANT DIRECTOR OF NURSING

May 22

Life Care Centers of America - Ooltewah, TN, USA

Maintains professional working relationships with all associates, vendors, etc. \* Maintains ... Must be able to provide direct nursing care as necessary \* Must be able to perform functions of a ... - ZipRecruiter



PERSONAL What am I worth?

BUSINESS
What should I pay?

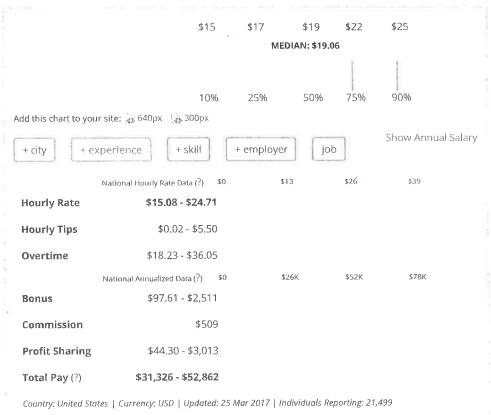
ABOUT Who we are.

LOGIN

All			
Enter a Job Title, Emplo	yer Name, or School Name		
	Search		

#### Licensed Practical Nurse (LPN) Salary

A Licensed Practical Nurse (LPN) earns an average wage of \$19.06 per hour. Pay for this job does not change much by experience, with the most experienced earning only a bit more than the least.



Is Licensed Practical Nurse (LPN) your job title? Get a	personalized	salary re	port
Location:			

Cleveland, Tennessee

Years in Fields/Career:

Get your salary report »

United States (change)



PERSONAL What am I worth?

BUSINESS What should I pay?

ABOUT Who we are.

LOGIN

All		*
Enter a Job Title, Employer Name, or School Nan	ne	
Sea	rch	 

#### **Group Home Supervisor Salary**

Group Home Supervisors in the United States are not likely to strike it rich; they only make around \$35K per year on average. Total incomes of Group Home Supervisors incorporate potential for, in rare Read More

\$24k 10% ⊇: ﴿ 640px ﴿ 45 300px zed Salary Re <b>port</b> »		\$35K <b>EDIAN: \$35,4</b> 50%	\$41K 78 75%	\$48K 90% Show Hourly Rate
≥: ∰ 640px (ൃ§ 300px				
≥: ∰ 640px (ൃ§ 300px	25%	50%	75%	
≥: ∰ 640px (ൃ§ 300px	25%	50%	75%	
				Show Hourly Rate
zed Salary Report »				Show Hourly Rate
ional Salary Data (?) \$0		\$16K	\$32K	\$48K
\$24,309 - \$47,560				
\$0.00 - \$2,230				
\$0.00				
\$23,986 - \$46,658				
Common on USD 1 the date of A	May 2017	Individuals Re	eporting: 101	
	\$0.00 <b>\$23,986 - \$46,658</b>	\$0.00 <b>\$23,986 - \$46,658</b>	\$0.00 <b>\$23,986 - \$46,658</b>	\$0.00

#### Is Group Home Supervisor your job title? Get a personalized salary report!

Location:

Cleveland, Tennessee

Years in Fields/Career:

Get your salary report »

United States (change)

#### Job Description for Group Home Supervisor

A group home supervisor directs, plans and supervises residents of a group home or assisted living facility. These supervisors normally manage direct care workers and assistant home managers, as well as oversee the activities and operations of the facility according to its rules,



**PERSONAL**What am I worth?

BUSINESS
What should I pay?

**ABOUT** Who we are.

LOGIN

All				*
	tle, Employer N		chool Name	
		5011	Search	

#### Residential Program Director Salary

Pay for Residential Program Directors in the United States sits in the ballpark of \$49K annually. Geographic location is the biggest factor affecting pay for this group, followed by years of experience. Medical benefits are awarded to most, and more than half earn dental coverage. The majority of workers are highly satisfied with their job. Men are in the minority of survey respondents, with female Residential Program Directors making up 75 percent. The numbers in this rundown were provided by PayScale's salary survey participants.

	\$33K	\$40K	\$49K	\$60K	\$74K
		MED	IAN: \$49,389		
				1	
	10%	25%	50%	75%	90%
Add this chart to your site: 🥳	ь 640px (др 300px				
+ city + experien	ce + skill	job			Show Hourly Rate
Nationa	Salary Data (?)	\$0	\$25K	\$50K	\$75K
Salary	\$33,483 - \$73,75	0			
Bonus	\$0.00 - \$9,98	33			
Profit Sharing	\$400.0	00			
Total Pay (?)	\$32,540 - \$73,41	17			
Country: United States   Cur	rency: USD   Update	d: 25 Mar 2	2017   Individ	uals Reporting: 24.	3
ls Residential Program	Director your jo	b title? G	iet a perso	nalized salary	report!
Location:			25		
Cleveland, Tennessee					
Years in Fields/Career:					
	Get	your sala	ıry report »		
United States (change)					

Job Description for Residential Program Director

129

Licensure Verification

## Search Results

Attachment Section B. Contribution to the orderly development of Health Care

You are viewing page 1 of 1...

MAZZOLINI, JOE M Cleveland, TN 37312

Profession: Medical Doctor

Rank: Medical Doctor

Specialties:

Other

License Number: 18056

Status: Licensed

**Practitioner Profile** 

**Original Date:** 06/16/1987 Expiration Date: 12/31/2018

**Certification Letter** 

View:

You are viewing page 1 of 1...

#### Follow Us On

Facebook Facebook Twitter YouTube

		alicanica sai			Shirt Dallan		is their	Minds of the second	****	local Control	
ii ( )	(1)	Satistics.			13	216		TV (e Zek zek	. 45 CX	9	1
1FOOLS		A THE	Ì.		Se as				- i- α	8	The second
				201				174			-
	Sept. 1 Alt 15 Million and 15 Barrier and 15	ANII O	5	147 FE	8	νήο	ğ	W	e o		No.
			m (A)	ure oriz	fulf.	S O	5	4 5 5			
				0.0	lleo	O.G.	100		圖。	en garden	
			9,	対点	<u>a</u>	Jen:	92°4 18			Section of the sectio	The state of
			9		1,00	Sign	BUE	Tale =2	10	Sound Testing	No. of Lot,
		» 14. 4	in the State of <b>Te</b> nnessee through	国語	uire	. ba	EL.		6		
			() () ()	2 0 2 0	mer	10 G	in K	Thi	) <u>11</u>		
			等	( O	Sil	0.00	HALL	ς Ω	CO.	B.	No. of Lot
	er ico		2	000	1.50		TY	97 iii	alith As		
		Cu y		ji:	97.6	ord	MAC	S	银	. E	
			ળ ધ ઇ	200	Wai	N. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.	d	<i>5</i>	可是是是一个	ES.	
		90	. PJ  31  31	<u>0</u>	. Ø	, O.	, 15 15 15 15 15 15 15 15 15 15 15 15 15 1		182	8	1
			(i) [2] [2]	authorized: Registered Nurse	6	whose credentials have been approved by the	SE	84,1	当	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	
	00	3.	(a) (2)	ල ග	0. 18:10			₩\$V \$G	Ĭ,		STATE OF THE PERSON
			- <u>10</u>	(1) 113	8	9		*	ιñ.	ANY Angles State Angles State	Sec. Cale
		5		15	513			F 90 11	sald f		STATE OF
		1. 1	. 1		93			či Li	· · · · · · · · · · · · · · · · · · ·	0 C	STATES OF
	福	0						(4) (5)	0.00	2	
	- 9	去	, E					12. 13.		20 C	Service of the servic
			•						(i) (ii)	0 0	No. of the last
<b>(</b>			2					34			The state of

Licensure Verification

#### Search Results

You are viewing page 1 of 1...

 WEATHERS, PENNY L. Cleveland, TN 37323

> Profession: Registered Nurse Rank: Registered Nurse

License Number: 155546

Status: Licensed

Multistate

AND A STATE OF THE STATE OF THE

Original Date: 07/03/2006

Expiration Date: 02/28/2019

View.

Practitioner Profile

Certification Letter

You are viewing page 1 of 1...

#### Follow Us On

## Licensure Verification Search Results

You are viewing page 1 of 1...

 FORGEY, MISTY D Cleveland, TN 37311

> Profession: Licensed Practical Nurse Rank: Licensed Practical Nurse

License Number: 81965

Status: Licensed

Multistate

Original Date: 10/03/2012 Expiration Date: 11/30/2018 View:

Certification Letter

You are viewing page 1 of 1...

Follow Us On

133

Licensure Verification

### Search Results

You are viewing page 1 of 1...

1. COFFMAN, MARY A

Athens, TN 37303

License Number: 66506

View:

Profession: Licensed Practical Nurse

Rank: Licensed Practical Nurse

Status: Licensed

Multistate

**Original Date: 10/28/2004** Expiration Date: 07/31/2018

Certification Letter

You are viewing page 1 of 1...

#### Follow Us On

#### Licensure Verification

### Search Results

You are viewing page 1 of 1...

1. WALKER, RENE' MICHELLE

Cleveland, TN 37323

Profession: Licensed Practical Nurse

Rank: Licensed Practical Nurse

License Number: 72457

Status: Licensed

Multistate

Original Date: 02/20/2008 Expiration Date: 03/31/2019 View:

Practitioner Profile

Certification Letter

You are viewing page 1 of 1...

#### Follow Us On

#### Licensure Verification

### Search Results

You are viewing page 1 of 1...

1. PELL, JEANIE M

Cleveland, TN 37323

**Profession:** Registered Nurse

Rank: Registered Nurse

License Number: 52595

Status: Licensed

Multistate

Original Date: 09/11/1980

Expiration Date: 06/30/2018

View:

Practitioner Profile

Certification Letter

You are viewing page 1 of 1...

#### Follow Us On

■ Facebook 

▼ Twitter 

▼ YouTube

136

#### Licensure Verification

### Search Results

You are viewing page 1 of 1...

1. MILLIGAN, BRANDY N

Cleveland, TN 37323

Status: Licensed

Profession: Licensed Practical Nurse

Rank: Licensed Practical Nurse

Multistate

**Original Date:** 10/03/2012 Expiration Date: 05/31/2018

License Number: 81982

Certification Letter

View:

You are viewing page 1 of 1.... 

Follow Us On

137

Licensure Verification

### Search Results

You are viewing page 1 of 1...

 DENTON, ROBIN M Cleveland, TN 37323

> Profession: Licensed Practical Nurse Rank: Licensed Practical Nurse

License Number: 64867

Status: Licensed

Multistate

Original Date: 11/03/2003 Expiration Date: 01/31/2019 Menu

Practitioner Profile

Certification Letter

You are viewing page 1 of 1...

#### Follow Us On

Renewal No.: 636916

State of Tennessee

1993268 License No.

Mission Of Health Related Boards

This Certifies that

DETURE R GODDMAN

whose credentials have been approved by the:

BOARD OF NURSING

has fulfilled all requirements for renewal and registration as required by the Fermessee Code Annotated and is a duly authorized: LICENSED PRACTICAL NURSE in the State of Termessee through DECEMBER. 31, 2017

TENNESSEE DEPARTMENT OF HEALTH

Opperate L. OHO

CONNICES CONTENT

15363

PO 14

TATE OF TENNERSER OF TENNERSER OF TENNERSER OF TENNERSER OF TENNERSER OF TENNENSER OF TENNENSER OF TENNENSER OF TENNENSER OF TENNERSER OF TENNERSER OF TENNESSER OF THE STATE OF TENNESSER OF TENNESSER OF THE STATE OF TENNESSER OF THE STATE OF TENNESSER OF TENNESSER OF THE STATE OF TENNESSER OF THE STATE OF TENNESSER OF THE STATE OF TENNESSER OF TENNESSE OF TENNESSER OF TENNESSER OF TENNESSER OF TENNESSER OF TENNESSE OF TENNESSER OF TENNESSE OF

Flenewal No.

## State of Tennessee

Mivision **Of Health Related Boards** 

License No.

This Certifies that RONI ARLEEN RAWLS

whose credentials have been approved by the:

BOARD OF PHYSICAL THERAPY

has fulfilled all requirements for renewal and registration as required by the Tennessee Code Annotated and is a duly authorized: PHYSICAL THERAPIST

in the State of Tennessee through ocroser 31, 2017

Entrans Indiana Indian

grosemence Otto

15950

DCFQ 14

SPINATION DATE 12/31/2018

CICENSE NO. LDM0000002613

THIS IS TO CENTIFY THAT BOZENA P WENTLAND

IS A DULY LICENSED

LICENSED DIETITIAN/NUTHITIONIST IN THE STATE OF TENNESSILE AS PRODUCED BY THE

WENTLAND, BOZENA PREMEC 5524 MISTY VALLEY DR OOLTEWAH TN 37363-6815 

Renewal No. 321422

## State of Tennessee Department of Health

License No. LDN00000002613

Division of Health Related Boards

This Certifies that

BOZENA PREMEC WENTLAND whose credentials have been approved by the:

BOARD OF DIETITIAN/NUTRITIONIST EXAMINERS has fulfilled all requirements for renewal and registration as required by the Tennessee Code Annotated and is a duly authorized: LICENSED DIETITIAN/NUTRITIONIST in the State of Tennessee through DECEMBER



(3) Wehablor Analysi Certification Board, Inc.



This Cardinate Verifies That

## Tammy Davis Certificant 0-14-6062 SACES Conficences Number



In accordance with generally recognized cradentialing standards, has met the educational, experientlal, and examination requirements of the Bellevior Analyst Certification Board, Inc.® for certification as a

Casistant Behavior Analysi Carried Carried

源化点验室。

Date For BADB Carlings Series Series esiderfy/Board of Directors

5/31/2014 Onto of Assuer:

Ricardication Debrt

**2011年17年** 

This Certificate must be renewed on an annual basis prior to the anniversary of the Date of Issue.

BCaBA's are required be supervised by a BCBA and to document their supervision annually.

92913 Behavior Analyst Certification Board, inc.\* [EAGS?], All Rights Reserved. This Certificate and the marks 'SCBA\*', 'BCBBA\*', 'BCBBA verify current certification status, comed the SACS office. 143

Licensure Verification

### Search Results

You are viewing page 1 of 1...

1. COBB, DAVID SCOTT Cleveland, TN 37323

Profession: Occupational Therapist

Rank: Occupational Therapist

Qualifications:

Electrical Stimulation Certification - Q Thermal Agents Certification - Q

License Number: 2755

Status: Licensed

Original Date: 04/25/2001 Expiration Date: 09/30/2018

View:

Practitioner Profile

Certification Letter

You are viewing page 1 of 1...

#### Follow Us On





AMERICAN SPEIGCHLANGUAGE: HEARING ASSOCIATION
2200 Research Bouleward
We Rockville, AID 20850-3289
Building for Jerice of the professions

Alisha Y Lewis

Affiliation Status: Member Certification Status: CCC-SLP

SIGs:

**12083609**Account Number

12/31/2017 Valid Through



#### LICENSE

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

#### **Summers House**

(Name of Facility or Service as Known to the Public)

#### 4755 Frontage Road, Cleveland, TN 37364

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

Approved for persons with: Accessible to mobile, Occupancy Vision Hearing non-ambulatory Classification Impairment Capacity Loss individuals **Distinct Category** Small Residential ID & DD Residential Habilitation Facility Roard & Care. Slow Evacuation Capability

January 01, 2017

December 31, 2017

L000000015251

Date License Granted

Date License Expires

License Number

Dalua V. Boyne

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE.

15251

POST THIS LICENSE IN A CONSPICUOUS PLACE.



#### LICENSE

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

#### **Wright House**

(Name of Facility or Service as Known to the Public)

#### 2611 Bower Lane S.E., Cleveland, TN 37323

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

Accessible to mobile, non-ambulatory individuals

Approved for persons with:

Hearing Vision Occupancy
Loss Impairment Capacity Classification

Y Y Y 6 Health Care

January 01, 2017

December 31, 2017

L000000015253

Date License Granted

Date License Expires

License Number

Dalera V. Bayna

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE.

POST THIS LICENSE IN A CONSPICUOUS PLACE.



#### LICENSE

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

#### Life Bridges, Inc.

(Name of Facility or Service as Known to the Public)

764 Old Chattanooga Pike S.W., Cleveland, TN 37364-0029

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

	Accessible to	Approved for	persons with:		
Distinct Category	mobile, поп-аmbulatory Individuals	Hearing Loss	Vision Impairment	Capacity	Occupancy Classification
ID & DD Placement Services	Y	n/a	n/a	n/a	Business
ID & DD Respite Care Services	Υ	n/a	n/a	n/a	Business
ID & DD Supported Living Services	Υ	n/a	n/a	n/a	Business
ID Adult Habilitation Day Facility/Services –	Υ	Υ	Υ	n/a	Business
Community Based ID Semi-Independent Living Services	Υ	n/a	n/a	n/a	Business
January 01, 2017	December 31, 2017		_	L000000015254	
Date License Granted	Date License	e Expires		License	Number

Commissioner of Department Of Intellectual & Developmental Disabilities

Dalua X. Bugna

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE. POST THIS LICENSE IN A CONSPICUOUS PLACE.

**15254** Page 1 of 3



#### LICENSE

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

Life Bridges, Inc.

(Name of Facility or Service as Known to the Public)

764 Old Chattanooga Pike S.W., Cleveland, TN 37364-0029

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

Approved for persons with: Accessible to mobile, Occupancy Vision Hearing non-ambulatory Capacity Classification Impairment Loss individuals Distinct Category п/а n/a n/a Personal Support Services Agency

January 01, 2017

December 31, 2017

L000000015254

Date License Granted

Date License Expires

License Number

anged. I wallalle

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE.

POST THIS LICENSE IN A CONSPICUOUS PLACE.

**15254** L000000015254



#### LICENSE

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

Life Bridges, Inc. II

(Name of Facility or Service as Known to the Public)

#### 764 Old Chattanooga Pike S.W, Cleveland, TN 37364-0029

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

January 01, 2017

December 31, 2017

L000000015255

Date License Granted Date License Expires

License Number

Dagra V. Bayna

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE.

15255

Center Based

POST THIS LICENSE IN A CONSPICUOUS PLACE.

#### STATE OF TENNESSEE DEPARTMENT OF MENTAL HEALTH AND SUBSTANCE ABUSE SERVICES



#### LICENSE

THE DEPARTMENT OF MENTAL HEALTH AND SUBSTANCE ABUSE SERVICES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF MENTAL HEALTH, PERSONAL SUPPORT, OR ALCOHOL AND DRUG ABUSE SERVICES:

#### Life Bridges, Inc.

(Name of Facility or Service as Known to the Public)

764 Old Chattanooga Pike S.W., Cleveland, TN 37364-0029

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF MENTAL HEALTH AND SUBSTANCE ABUSE SERVICES

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED.

	Accessible to	Approved f	or persons w	
License Category	mobile, non- ambulatory individuals	hearing loss	vision loss	Capacity
Mental Health Outpatient Facility	7 Y	Y	Y	n/a

January 01, 2017 Effective Date

December 31, 2017 Date License Expires

L000000019380 License Number

Commissioner of Mental Health and Substance Abuse Services

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE. POST THIS LICENSE IN A CONSPICUOUS PLACE.

Site ID: 2977



#### **LICENSE**

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

#### **McIntire House**

(Name of Facility or Service as Known to the Public)

#### 207 Kile Lake Road, Cleveland, TN 37323

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

Approved for persons with: Accessible to mobile, Occupancy Vision Hearing non-ambulatory Classification Impairment Capacity Loss individuals Distinct Category Residential Board ID & DD Institutional Habilitation Facility and Care

Januaгу 01, 2017

December 31, 2017

L000000015249

Date License Granted

Date License Expires

License Number

Delva V. Bugna

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE.

POST THIS LICENSE IN A CONSPICUOUS PLACE.

15249

MAN 20064 (BAY 9/00)



#### LICENSE

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

#### Wilson House

(Name of Facility or Service as Known to the Public)

#### 1100 Blythe Ferry Road, Cleveland, TN 37364

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

	Accessible to	Approved to	r persons with:		
Distinct Category	mobile, non-ambulatory individuals	Hearing Loss	Vision Impairment	Capacity	Occupancy Classification
ID & DD Residential Habilitation Facility	Y	Y	Y	12	Small Residential
ID & DD Residential Flabilitation Fasinis				75	Board & Care,
					Slow Evacuation
					Capability

January 01, 2017

December 31, 2017

L000000015252

Date License Granted

Date License Expires

License Number

Dalua V. Boyna

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE.

15252

POST THIS LICENSE IN A CONSPICUOUS PLACE.



#### LICENSE

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

#### **Pettit House**

(Name of Facility or Service as Known to the Public)

#### 3004 Pleasant Grove Road, Cleveland, TN 37311

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

	Accessible to	Approved for	r persons with:		
letinet Cotogony	mobile, non-ambulatory individuals	Hearing Loss	Vision Impairment	Capacity	Occupancy Classification
Distinct Category  ID & DD Residential Habilitation Facility	N	N	N	8	Small Residential Board & Care,
					Slow Evacuation
					Canability

January 01, 2017

December 31, 2017

L000000015250

Date License Granted

Date License Expires

License Number

Dalua K. Bayna

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE.

POST THIS LICENSE IN A CONSPICUOUS PLACE.



#### LICENSE

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

#### **Cate House**

(Name of Facility or Service as Known to the Public)

#### 2601 Bower Lane S.E., Cleveland, TN 37323

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

Accessible to mobile, non-ambulatory ID & DD Institutional Habilitation Facility

Approved for persons with:

Hearing Vision Occupancy Individuals

Vision Impairment Capacity Classification

Y Y Y 6 Health Care

January 01, 2017

December 31, 2017

L000000015246

Date License Granted

**Date License Expires** 

License Number

Dalera K. Bayne

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE. POST THIS LICENSE IN A CONSPICUOUS PLACE.



#### **LICENSE**

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

#### **Edgemon House**

(Name of Facility or Service as Known to the Public)

#### 209 Kile Lake Road, Cleveland, TN 37323

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

Approved for persons with: Accessible to mobile, Occupancy Hearing Vision non-ambulatory Classification Impairment Capacity Loss individuals Distinct Category Residential Board ID & DD Institutional Habilitation Facility and Care

January 01, 2017

December 31, 2017

L000000015247

Date License Granted

Date License Expires

License Number

Dalua K. Bugna

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE.

POST THIS LICENSE IN A CONSPICUOUS PLACE.



#### LICENSE

THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES GRANTS THIS FULL LICENSE IN ACCORDANCE WITH TENNESSEE CODE ANNOTATED TITLE 33, CHAPTER 2, PART 4 TO:

#### LIFE BRIDGES, INC.

(Name of Licensee)

TO OPERATE A FACILITY OR SERVICE IDENTIFIED AND LOCATED AS FOLLOWS FOR THE PROVISION OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES OR PERSONAL SUPPORT SERVICES:

#### Fair House

(Name of Facility or Service as Known to the Public)

#### 110 Country Club Drive., Cleveland, TN 37311

(Street Address or Location, City or Town)

THE LICENSEE HAS DEMONSTRATED COMPLIANCE WITH T.C.A. TITLE 33, CHAPTER 2, PART 4 AND WITH RULES OF THE DEPARTMENT OF INTELLECTUAL & DEVELOPMENTAL DISABILITIES.

THIS LICENSE AUTHORIZES LIFE SAFETY OCCUPANCY CLASSIFICATIONS AND THE FOLLOWING DISTINCT CATEGORY OF FACILITY OR SERVICES TO BE PROVIDED:

Accessible to mobile, non-ambulatory individuals

Approved for persons with:

Hearing Vision Occupancy
Loss Impairment Capacity Classification

N Y 4 Healthcare

January 01, 2017

December 31, 2017

L000000015248

Date License Granted

Date License Expires

License Number

Dalua K. Bayne

Commissioner of Department Of Intellectual & Developmental Disabilities

THIS LICENSE IS NON-TRANSFERABLE AND NON-ASSIGNABLE.

POST THIS LICENSE IN A CONSPICUOUS PLACE.



# State of Tennessee Annual License

This is to certify that the Tennessee Department of Human Services hereby grants this license to LIFE BRIDGES, INC. to operate an Adult Day Care Center located at 764 Old Chattanooga Pike, in Cleveland, County of Bradley, Tennessee, for a maximum of ten (10) participants.

This license shall expire December 31, 2017, and is subject to the provisions of TCA§§ 71-2-401 et seq.

Department of Human Services for failure to comply with the law of the State of Tennessee or the Standards of the This license shall not be assignable or transferable and shall be subject to revocation at any time, by the State State Department of Human Services issued thereunder.

In witness thereof, we have hereunto set our hand this 15th day of December, 2016

Notations:

Authorized to provide transportation to/from facility, to/from home

and for field trips

Owner: Life Bridges, Inc.

Director: Allen Nope

Chairman: Dr. Raymond Brown

Issuing Officer

Commissioner

# Board for Aicensing Health Care Facilities

State of Mar

License No. PSS00000000007

# DEPARTMENT OF HEALTH Tennessee

This is to certify, that a license is hereby granted by the State Department of Health to to conduct and maintain a

ofessional 3.	upport Services Facility LIFE BRIDGES, INC.	ES, INC.	C.	
scated at	764 OLD CHATTANOOGA PIKE, CLEVELAND	۵		
untry of	BRADLEY	Tennessee.		
Mis	Geombe shall entine AF	APRIL 30	2018	and its sufficed

laws of the State of Tennessee or the rules and regulations of the State Department of Fealth issued thereunder. to the provisions of Glapter 11, Tennessee Code Annotated. This license shall not be assignable or transferable, and shall be subject to revocation at any time by the State Department of Health, for failure to comply with the In Witness Whereof, we have hereunto set our hand and seal of the State this 13TH day of. APRIL In the Distinct Gategory (ies.) of: PHYSICAL THERAPY OCCUPATIONAL THERAPY



MISSIONER DIRECTOR, DIVISION OF HEALTH CARE FACILITIES : NU() 14/12.

Attachment Section B: Contribution to teath orderly development of Health Care DI

February 4, 2016

Diana L. Jackson, M.Ed., LCSW, M.S.S.W. Life Bridges/Bradley/Cleveland Property Management and Development, Inc. 764 Old Chattanooga Pike SW Cleveland, TN 37311

Dear Mrs. Jackson:

It is my pleasure to inform you that Life Bridges/Bradley/Cleveland Property Management and Development, Inc. has been issued CARF accreditation based on its recent survey. The Three-Year Accreditation applies to the following service(s):

Community Employment Services: Employment Supports
Community Employment Services: Job Development
Community Housing
Community Integration
Host Family/Shared Living Services
Organizational Employment Services
Services Coordination

Supported Living

Case Management/Services Coordination: Psychosocial Rehabilitation (Adults)

Community Housing: Psychosocial Rehabilitation (Adults) Community Integration: Psychosocial Rehabilitation (Adults)

This accreditation will extend through January 31, 2019. This achievement is an indication of your organization's dedication and commitment to improving the quality of the lives of the persons served. Services, personnel, and documentation clearly indicate an established pattern of conformance to standards.

The survey report is intended to support a continuation of the quality improvement of your organization's service(s). It contains comments on your organization's strengths as well as any consultation and recommendations. A quality improvement plan (QIP) demonstrating your organization's efforts to implement the survey recommendation(s) must be submitted within the next 90 days to retain accreditation. The QIP form is posted on Customer Connect (customerconnect.carf.org), CARF's secure, dedicated website for accredited organizations and organizations seeking accreditation. Please log on to Customer Connect and follow the guidelines contained in the QIP form.

Your organization should take pride in achieving this high level of accreditation. CARF will recognize this accomplishment in its listing of organizations with accreditation and encourages your organization to make its accreditation known throughout the community. Communication of the accreditation to your referral and funding sources, the media, and local and federal government officials can promote and distinguish your organization. Enclosed are some materials that will help you publicize this achievement.

Your organization's complimentary accreditation certificate will be sent separately. You may use the enclosed form to order additional certificates.

If you have any questions regarding your organization's accreditation or the QIP, you are encouraged to seek support from John Hannon by email at jhannon@carf.org or telephone at (888) 281-6531, extension 7198.

CTAPleansBeat Beat years COSA & Samipolat Road Treata, AZ BETEC 9402, USA CARF encourages your organization to continue fully and productively using the CARF standards as part of its ongoing commitment to accreditation. CARF commends your organization's commitment and consistent efforts to improve the quality of its service(s) and looks forward to working with your organization in its ongoing pursuit of excellence.

Sincerely,

Brian J. Boon, Ph.D. President/CEO

Enclosures

#### Organization

Life Bridges/Bradley/Cleveland Property Management and Development, Inc. (LBI) 764 Old Chattanooga Pike SW Cleveland, TN 37311

Organizational Leadership

Diana L. Jackson, M.Ed., LCSW, M.S.S.W. CEO

Kenneth A. Nope, LPC-MHSP Day Services/Quality Assurance, Director

#### **Survey Dates**

December 9-11, 2015

#### Survey Team

William M. Ferney, M.Ed., CADAC, LADC I, Administrative Surveyor

Julia Dotson, LAC, Program Surveyor

Stuart Munger, Program Surveyor

Deborah Jones, M.Ed., Program Surveyor

Programs/Services Surveyed

Community Employment Services: Employment Supports

Community Employment Services: Job Development

Community Housing

Community Integration

Host Family/Shared Living Services

Organizational Employment Services

Services Coordination

Supported Living

Case Management/Services Coordination: Psychosocial Rehabilitation (Adults)

Community Housing: Psychosocial Rehabilitation (Adults)

Community Integration: Psychosocial Rehabilitation (Adults)

#### Previous Survey

December 12-14, 2012

Three-Year Accreditation

#### Survey Outcome

Three-Year Accreditation Expiration: January 31, 2019



Three ear ccreditation

4-Hachmen+ development

#### **DEPARTMENT OF HEALTH AND HUMAN SERVICES**

PRINTED: 10/12/2016 FORM APPROVED

CENTER	S FOR MEDICARE	& MEDICAID SERVICES			. 0938-039
	STATEMENT OF DEFICIENCIES (X1) PROVIDER/SUPPLIER/GLIA (X2) MULTIPLE IDENTIFICATION NUMBER: A, BUILDING		CON	E SURVEY PLETED	
		44G091	B. WING	09	/28/2016
NAME OF PE	ROVIDER OR SUPPLIER		1 :	STREET ADDRESS, CITY, STATE, ZIP CODE	
LIFE BRID	GES WRIGHT HOU	SE	1	2811 BOWER LANE 8 E CLEVELAND, TN 37323	
(X4) ID PREFIX TAG	(EACH DEFICIENC	TEMENT OF DEFICIENCIES Y MUST BE PRECEDED BY FULL SC IDENTIFYING INFORMATION)	ID PREFIX TAG	PROVIDER'S PLAN OF CORRECTION (EACH CORRECTIVE ACTION SHOULD BE CROSS-REFERENCED TO THE APPROPRIATE DEFICIENCY)	(X6) COMPLETION DATE
	483.420(a)(3) PRC	TECTION OF CLIENTS	W 128	W125	44/40/4

The facility must ensure the rights of all clients. Therefore, the facility must allow and encourage individual clients to exercise their rights as clients of the facility, and as citizens of the United States, including the right to file complaints, and the right to due process.

This STANDARD is not met as evidenced by: Based on observation, record review and interview, the facility failed to ensure 1 of 3 clients ; (Client #3) was able to choose when to wake up in the morning resulting in Client #3 sleeping In her wheelchair for an hour and a half prior to her morning medications.

#### The findings included:

An observation at the home on 9/27/16 between 7:00 am to 8:34 am revealed Client #3 slept in her wheelchair. Continued observation revealed no activities were offered to Client #3. Continued observation revealed the nurse woke Client #3 at 8:34 am for her medication.

A review of Client #3's Current Medication List. dated 7/11/16, revealed: "All Medications ordered 7:00 am give at 8:00 am".

A review of Client #3's AT schedule, undated, revealed: "8:00 am - 10:00 am: Breakfast and medications..."

A review of Client #3's daily schedule, provided to surveyors on 9/26/16, revealed: "8:00 am to 10:00 am: Medications, breakfast, shower".

During an interview with the 3rd Shift Supervisor in the dining room on 9/27/26 at 7:15 am revealed

Corrective action: Program Manager will amend daily active treatment schedule in ISP to reflect medication times.

Identification: Program manager reviewed the practice and found that no other individual in the home is effected by the deficit.

Preventative Measures: Supervisors will provide training on protection of client rights, including choice of when to wake up in the morning and other activities.

Monitoring: Program Manager and supervisors will monitor that client choicesa nd rights are being protected by ensuring daily schedules are personcentered and up to date.

LABORATORY DIRECTOR'S OR PROVIDER/SUPPLIER REPRESENTATIVE'S SIGNATURE

TITLE

(X8) DATE

Diana Jackson CEO

10-18-16

Any deficiency statement ending with an asterisk (") denotes a deficiency which the institution may be excused from correcting providing it is determined that other safeguards provide sufficient protection to the patients. (See instructions.) Except for nursing homes, the findings stated above are disclosable 90 days following the date of survey whether or not a plan of correction is provided. For nursing homes, the above findings and plans of correction are disclosable 14 days following the date these documents are made available to the facility. If deficiencies are cited, an approved plan of correction is requisite to continued program participation.

PRINTED: 10/12/2016 FORM APPROVED

CENTER	RS FOR MEDICARE	& MEDICAID SERVICES		OMI	B NO. 0938-0391
STATEMENT OF DEFICIENCIES AND PLAN OF CORRECTION		(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:	, ,	CONSTRUCTION	(3) DATE SURVEY COMPLETED
		44G091	B. WING		09/28/2016
	PROVIDER OR SUPPLIER DGES WRIGHT HOU		261	REET ADDRESS, CITY, STATE, ZIP CODE 1 BOWER LANES E EVELAND, TN 37323	
(X4) ID PREFIX TAG	(EACH DEFICIENC	ATEMENT OF DEFICIENCIES Y MUST BE PRECEDED BY FULL LSC IDENTIFYING INFORMATION)	ID PREFIX TAG	PROVIDER'S PLAN OF CORRECTION (EACH CORRECTIVE ACTION SHOULD B CROSS-REFERENCED TO THE APPROPRIA DEFICIENCY)	
W 125	Continued intervier Client #3 up betwee Continued intervier by 7:00 am this moduling an interview in the dining room Client #3 used to the she needed to be takes that medical	et up early for her medications. w confirmed staff typically got en 7:00 am and 7:30 am. w confirmed Client #3 was up orning.  If w with the 1st Shift Supervisor on 9/27/16 at 8:10 am revealed ake a medication at 7:00 am up for, however, she no longer iton. Continued interview sure why Client #3 is still	W 125		
	Disabilities Profession Conference room of QIDP confirmed Cident # 100 am no longer necessary confirmed Cilent # 100 am 1	with the Qualified Intellectual sional (QIDP), in the on 9/28/16 at 10:10 am, the cilent #3 used to get up between for medication; however, it is any. Continued interview is should not have to get up in accordance with State law days of the incident.		W156 Corrective Action: Written expect death review was completed upo realization of oversight as noted i Statement of Deficiencies Identification: No other individual	on   in
	This STANDARD Based on review internal investigati failed to report the investigation within	is not met as evidenced by: of Reportable Incident Forms, ons, and interview, the facility oresults of an internal in five working days after an occurred for 1 unsampled client		were at risk.  Preventative Measures: Written investigations will be completed on all deaths.  Monitoring: The ICF/IID Director ensure the completion of all deat investigations.	

investigations.

PRINTED: 10/12/2016 FORM APPROVED OMB NO. 0938-0391

CENTER	(S FOR MEDICARI	& MEDICAID SERVICES			OMB NO. 0938-039
	OF DEFICIENCIES F CORRECTION	(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:	1	E CONSTRUCTION	(X3) DATE SURVEY COMPLETED
		44G091	B. WING	09/28/2016	
NAME OF F	PROVIDER OR SUPPLIER	•	8	TREET ADDRESS, CITY, STATE, ZIP CODE	
LIFE BRI	DGES WRIGHT HOU	SE	1	111 BOWER LANE 9 E LEVELAND, TN 37323	
(X4) ID PREFIX TAG	(EACH DEFICIENC	ATEMENT OF DEFICIENCIES Y MUST BE PRECEDED BY FULL SC IDENTIFYING INFORMATION)	ID PREFIX TAG	PROVIDER'S PLAN OF CORRECT (EACH CORRECTIVE ACTION SHOU CROSS-REFERENCED TO THE APPR DEFICIENCY)	ILD BE COMPLETK
W 156	Continued From pa	age 2	W 156	***************************************	
	The findings include	•	VV 100		
	#4, dated 7/16/16, hospitalized and page A review of Agency	ortable Incident Form for Client revealed Client #4 was assed away due to pneumonla.			
	9/27/16.	ent #4's death was dated			
	Facility Director (IC 9/25/16 at 2:35 pm facility did not com	with the Intermediate Care CFD) In a vacant office, on the ICFD confirmed the plete the investigation of the Client #4 within five working			
W 218	v	IDIVIDUAL PROGRAM PLAN	W 218	W218	
	include sensorimo			Corrective Action: Occupation Therapist (OT) re-assessed regard to oral stimulation ne oral stimulation plan was cre	Client#2 in eds. An eated. This
	Based on observa interview, the facili sensorimotor need	is not met as evidenced by: ution, record review and by failed to ensure the s of 1 of 3 sampled clients sessed prior to the		plan addresses mouthing ar objects against her teeth an instructions on how to help meet sensory needs.	d gives 1
		a Individual Support Plan (ISP)	•	Identification: No other indiv	iduals are:
	The findings include	led:			Pag NISSPOR
	pm revealed Client table with Direct St Continued observa a wooden puzzle w	the home on 9/26/16 at 5:51 :#2 sitting at the dining room upport Professional (DSP) #1. Ition revealed Client #2 working Itin DSP #1. Continued ed Client #2 attempted to place		Preventative Measures: OT plans and assesss any sens as a part of ongoing quarter and OT assessments.  (con't on next page)	ory needs

a wooden puzzle piece in her mouth lwice, DSP

PRINTED: 10/12/2016 FORM APPROVED OMB NO. 0938-0391

PRE TA	FIX (EACH DEFICIENC	ATEMENT OF DEFICIENCIES Y MUST BE PRECEDED BY FULL LSC IDENTIFYING INFORMATION)	ID PREFIX TAG	PROVIDER'S PLAN OF CORR (EACH CORRECTIVE ACTION 9 CROSS-REFERENCED TO THE AF DEFICIENCY)	HOULD BE	(X8) COMPLETION DATE
	E OF PROVIDER OR SUPPLIER  BRIDGES WRIGHT HOL		28	REET ADDRESS, CITY, STATE, ZIP GOT I1 BOWER LANE & E EVELAND, TN 37323	DE	
		44G091	B. WING		09	28/2016
	MENT OF DEFICIENCIES AN OF CORRECTION  (X1) PROVIDER/SUPPLIER/CLIA (X2) MULTIPLE CONSTRUCTION A. BUILDING			E SURVEY MPLETED		

#### W 218 Continued From page 3

#1 redirected her to placing the puzzle piece on the puzzle.

An observation in the day program sensory room on 9/27/16 from 9:50 am to 10:35 am revealed Client #2 sitting at a small table with a wooden stacking toy with DSP #2. Continued observation revealed Client #2 placing wooden pieces (one at a time) in her mouth and flicking them against her teeth. Continued observation revealed she did this behavior with several pieces, placing the piece back in the box and picking up another one. Continued observation revealed the paint had been worn off of all the corners of the pieces.

An observation in the day program sensory room on 9/28/16 at 11:45 am revealed Client #2 sitting at a small table with a wooden stacking toy with DSP #2. Continued observation revealed Client #2 placing wooden pieces (one at a time) in her mouth and flicking them against her teeth.

A review of Client #2's Comprehensive Functional Assessment (CFA), dated 8/2016, revealed no discussion of Client #2's mouthing and flicking objects.

A review of Client #2's ISP, dated 9/23/16, revealed no discussion of Client #2's mouthing and flicking objects.

A review of Client #2's Behavior Support Plan (BSP), dated 8/25/16, revealed no discussion of Client #2's mouthing and flicking objects.

A review of Client #2's Occupational Therapy (OT) Assessment, dated 6/7/16, revealed: "Sensory: [Client #2] tolerates clothing and food

testures. Che done not have consume and for

textures. She does not have any unnecessary

W 218

(cont from previous page)

Monitoring: ICF/IID Program Manager will monitor quarterly OT notes and annual assessments and communicate as needed with OT to ensure appropriate services are rendered and plans are followed.



PRINTED: 10/12/2016

CENTE	RS FOR MEDICARE	& MEDICAID SERVICES				0. 0938-0391
STATEMENT	OF DEFICIENCIES OF CORRECTION	(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:		PLE CONSTRUCTION G	(X3) DA	TE SURVEY
		44G091	B. WING		0	9/28/2016
	PROVIDER OR SUPPLIER	SE		STREET ADDRESS, CITY, STATE, ZIP CODE 2611 BOWER LANE 8 E CLEVELAND, TN 37323		01/10/10/10
(X4) ID PREFIX TAG	(EACH DEFICIENC)	ATEMENT OF DEFICIENCIES Y MUST BE PRECEDED BY FULL SC IDENTIFYING INFORMATION)	ID PREFIX TAG	PROVIDER'S PLAN OF CORREC (EACH CORRECTIVE ACTION SHO CROSS-REFERENCED TO THE APP DEFICIENCY)	OULD BE	COMPLETION DATE
W 218	motions. She does repeated noises, redemonstrate any si #2] does hit herself reasons. OT has we past for reduction of integration technique brushing plan, sensitoys with vibration all without success no discussion of Clobjects.  During an interview program sensory reduction of Clobjects.  During an interview revealed sensory items and off the paint from the pa	not rock back and forth, make ab herself or push or gns of sensory deficits. [Client mostly due to environmental orked with [Client #2] in the of behaviors with sensory uses, joint compressions, sory swing, vibration, various and textures and sensory lights." Continued review revealed ient #2's mouthing and flicking with DSP #2, in the day bom, on 9/27/16 at 10:12 am, Client #2 likes to mouth/flick in her mouth. Further Client #2 doesn't like other confirmed Client #2 had worn he wooden pleces by putting Continued interview haware of any programs for duce the mouthing of items. It is allowed to mouth to other outlings (library,	W 21	8		9
	Disabilities Profess conference room o QIDP confirmed CI items in her mouth OT or in her CFA a Continued interview Client #2's behavio	with the Qualified Intellectual ional (QIDP), in the n 9/28/16 at 10:10 am, the ient #2's mouthing/flicking have not been addressed by nd is not mentioned in her ISP, v confirmed she is aware of r of putting items in her mouth. GRAM IMPLEMENTATION	W 24	9		

PRINTED: 10/12/2016

Last Research At 34 A		MIND HOWARI SERVICES			FORM APPROVED
CENTE	RS FOR MEDICARE	& MEDICAID SERVICES		(	OMB NO. 0938-0391
STATEMENT	OF DEFICIENCIES OF CORRECTION	(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:		CONSTRUCTION	(X3) DATE SURVEY COMPLETED
		44G091	B. WING		09/28/2016
NAME OF	PROVIDER OR SUPPLIER		ST	REET ADDRESS, CITY, STATE, ZIP CODE	2 at wat was 1 A
I HEE BOI	IDGES WRIGHT HOU	6E	26	11 BOWER LANE S E	
Part of Park	DOLS WRIGHT HOD	₹ June	C	LEVELAND, TN 37323	
(X4) ID PREFIX TAG	(EACH DEFICIENC)	ATEMENT OF DEFICIENCIES Y MUST BE PRECEDED BY FULL SC IDENTIFYING INFORMATION)	ID PREFIX TAG	PROVIDER'S PLAN OF CORRECTI (EACH CORRECTIVE ACTION SHOUL CROSS-REFERENCED TO THE APPRO DEFICIENCY)	LD BE COMPLETION
W 249	formulated a client' each client must re treatment program interventions and s and frequency to si	age 5 erdisciplinary team has solid sindividual program plan, active consisting of needed ervices in sufficient number upport the achievement of the din the individual program	W 249	W249 Corrective Action: ISP will go into with no delay after the IDT has fo the ISP. Identification: No other individuals risk. Preventative Measures: Program will track ISP and meeting dates ISP with no delay following the ID	rmulated s were at Manager completing
	Based on observa review, the facility factive treatment (A (Client #1).  The findings includ A review of Client # (ISP) revealed "Pla further review revers 8/8/16".  A review of Client # revealed "Date: 7/6"	1's Individual Support Plan Inning Meeting: Date 7/6/16" aled "ISP Effective Date: 1's Planning Team Meeting 1/16". Continued review		Monitoring: ICF/IID Director will pongoing supervision to ensure no are encountered.	
	revealed the docum participants on 7/6/ During an interview Disabilities Profess conference room of QIDP confirmed the Client #1's ISP mediate. Continued interpretation in Facility's procedure up with last years Is	nent was signed by 116.  with the Qualified Intellectual clonal (QIDP), in the n 9/28/16 at 10:10 am, the are were 33 days between sting date and the ISP effective erview revealed it was the to have the effective date line SP effective date. Continued I the new ISP was not	:	*	W 2

implemented Immediately following the Planning

PRINTED: 10/12/2016

		AND HUMAN SERVICES					APPROVED
CENTERS FOR MEDICARE & MEDICAID SERVICES  STATEMENT OF DEFICIENCIES AND PLAN OF CORRECTION  (X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:			(X2) MULT A. BUILDII		CONSTRUCTION	(X3) DATE	0938-0391 SURVEY PLETED
		44G091	B. WING		-A	09/2	28/2016
1	PROVIDER OR SUPPLIER IDGES WRIGHT HOU	SE		26	REET ADDRESS, GITY, STATE, ZIP CODE 11 BOWER LANE S E LEVELAND, TN 37323		
(X4) ID PREFIX TAG	(EACH DEFICIENCY	NTEMENT OF DEFICIENCIES Y MUST BE PRECEDED BY FULL. SC IDENTIFYING INFORMATION)	ID PREFIX TAG	i.	PROVIDER'S PLAN OF CORRECTION (EACH CORRECTIVE ACTION SHOUL CROSS-REFERENCED TO THE APPROV DEFICIENCY)	.D BE PRIATE	(X8) COMPLETION DATE
W 249	Continued From pa	ige 6	W 2	19	4		0
W 312	483.450(e)(2) DRU	G USAGE	W 3	12.	W312		
	must be used only client's individual properties of specifically towards	trol of inappropriate behavior as an integral part of the rogram plan that is directed the reduction of and eventual ehaviors for which the drugs			Corrective Action: Program Manage consult with PCP and Behavioral for causation of the need for a prelabs and recommended desensitiz options. The results of these considerable behavior of pre-meds/labs for a decithe best plan moving forward for the consults of the cost plan moving forward for the consults of the cost plan moving forward for the consults of the cost plan moving forward for the consults of the cost plan moving forward for the consults of the cost plan moving forward for the consults of the cost plan moving forward for the consults of the cost plan moving forward for the cost plan moving forward for the consults of the cost plan moving forward for the cost plan moving fo	Analyst ; -med for ; zation ultations with the ision on ! Client #3.1	

This STANDARD is not met as evidenced by: Based on record review and interview, the facility falled to ensure pre-sedation medications for lab work were used only as part of the individual Support Plan (ISP) including a program for desensitization for 1 of 3 sampled clients (Client

The findings included:

A review of Client #3's Psychotropic Medication History revealed: "Ativan 2 mg, 1 hour prior to appointment, 8/6/15". Continued review revealed: "Ativan 2 mg, 2 hours prior to lab work, 3/8/16".

A review of Client #3's ISP, dated 8/24/16, revealed no mention of Client #3 needing pre-sedation medication for lab work. Further review revealed no evidence of current or past desensitization programs to attempt to decrease the need for pre-sedation medication for lab work.

During an interview with the Qualified Intellectual Disabilities Professional (QIDP), in the conference room on 9/28/16 at 11:03 am, the QIDP confirmed there was no desensitization program in place for Client #3 to address her

The history of needing pre-medication for labs will be added to the ISP.

Identification: No others in the home are at risk for this issue.

Preventative Measures: Program manager will review plans and any pre-sedation medication ensuring that the ISP addresses needs for pre-sedation medication. Desensitization programs will be implemented if pre-sedation medication is needed.

Monitoring: ICF/IID Charge Nurse will routinely review all medical orders with special attention to issues regarding orders for pre-meds.

#### DEPARTMENT OF HEALTH AND HUMAN SERVICES CENTERO POR MEDICARE O MEDICAR SERVICE

PRINTED: 10/12/2016 FORM APPROVED AD NIO DOOR DOOR

11/12/16

STATEMENT OF DEFICIENCIES AND PLAN OF CORRECTION		(X1) PROVIDER/SUPPLIER/CLIA (X		IPLE CONSTRUCTION NG	(X3) DA	(X3) DATE SURVEY COMPLETED	
		44G091	B. WING	the war from William . The development of the Adelegation to the common common compagnition of the common c	09	/28/2016	
	ROVIDER OR SUPPLIER DGES WRIGHT HOU	SE		STREET ADDRESS, CITY, STATE, ZIE 2611 BOWER LANE S E CLEVELAND, TN 37323	CODE		
(X4) ID PREFIX TAG	(EACH DEFICIENC	ATEMENT OF DEFICIENCIES Y MUST BE PRECEDED BY FULL SC IDENTIFYING INFORMATION)	ID PREFIX TAG	PROVIDER'S PLAN OF C (EACH CORRECTIVE ACTI CROSS-REFERENCED TO TI DEFICIENCY	ON SHOULD BE HE APPROPRIATE	(X6) COMPLETION DATE	
W 312	Continued From pa	200 7	MAI O		1		

 anxiety prior to lab work. W 454 483.470(I)(1) INFECTION CONTROL

> The facility must provide a sanitary environment to avoid sources and transmission of infections.

This STANDARD is not met as evidenced by: Based on observation and interview, the facility failed to provide a clean, sanitary environment for 1 of 3 sampled clients (Client #2).

The findings included:

An observation in the day program sensory room on 9/27/16 from 9:50 am to 10:35 am revealed Client #2 sitting at a small table with a wooden stacking toy with DSP #2. Continued observation revealed Client #2 placing wooden pieces (one at a time) in her mouth and flicking them against her teeth. Continued observation revealed she did this behavior with several pieces, placing the piece back in the box and picking up another one. Continued observation revealed the paint had been worn off of all the corners of the pieces. Continued observation revealed at 10:35 am. DSP #2 replaced blocks into their box and placed the box back on the bookshelf.

An observation in the day program sensory room on 9/28/16 at 11:45 am revealed Client #2 sitting at a small table with a wooden stacking toy with DSP #2. Continued observation revealed Client #2 placing wooden pieces (one at a time) in her mouth and flicking them against her teeth.

During an interview with DSP #2, in the day program sensory room, on 9/27/16 at 10:35 am, W 312

W 454 W454

> Corrective Action: The sensory room was thoroughly cleaned with all damaged items being discarded. New items were purchased as needed.

Identification: ICF Director reviewed the current practice and found that other individuals using the room could possibly be at risk.

Preventative Measures: Staff will be trained. to sanitize the sensory room appropriately after each use and weekly. Program Manager developed per use and weekly cleaning schedules.

Monitoring: ICF/IID Case Manager along with supervisors will monitor sanitation of sensory room via both documentation and observation.

HEALDSON CONTRACTOR		AND HUMAN SERVICES & MEDICAID SERVICES			FORM	0: 10/12/2016 APPROVED 0: 0938-039	
STATEMENT OF DEFICIENCIES AND PLAN OF CORRECTION		(X1) PROVIDER/SUPPLIER/CLIA IDENTIFICATION NUMBER:	(X2) MULT A. BUILDI	TIPLE CONSTRUCTION NG		(X3) DATE SURVEY COMPLETED	
		44G091	B. WING		08	/28/2016	
	PROVIDER OR SUPPLIER IDGES WRIGHT HOU	SE		STREET ADDRESS, CITY, STATE, ZIP CO 2811 BOWER LANE S E CLEVELAND, TN 37323	DDE		
(X4) ID PREFIX TAG	(EACH DEFICIENCY	NTEMENT OF DEFICIENCIES Y MUST BE PRECEDED BY FULL SC IDENTIFYING INFORMATION)	(D PREFI) TAG	PROVIDER'S PLAN OF COR (EACH CORRECTIVE ACTION CROSS-REFERENCED TO THE A DEFICIENCY)	SHOULD BE	(X8) COMPLETION DATE	
	program have acce ! Continued interview ! Individual items on cleaned. Continued not clean the items in her mouth.  During an interview Disabilities Profess conference room of QIDP confirmed an	all clients attending the day all clients attending the day ass to the sensory room. It is revealed she is unsure if the the bookshelf are ever interview confirmed she does after Client #2 has had them with the Qualified Intellectual ional (QIDP), in the period of the	W 4	54			

PRELICIT Attochnient Health

#### DEPARTMENT OF HEALTH AND HUMAN SERVICES

#### J **CENTERS FOR MEDICARE & MEDICAID SERVICES**

MEDICARE/MEDICAID CERTIFICATION AND TRANSMITTAL PART I - TO BE COMPLETED BY THE STATE SURVEY AGENCY

Care

Facility ID: TNP5388

1. MEDICARE/MEDICAID PROVIDER NO. 3. NAME AND ADDRESS OF FACILITY 4. TYPE OF ACTION: 2 (L8) 44G091 (L3) LIFE BRIDGES WRIGHT HOUSE (L1)1. Initial 2. Recertification 2.STATE VENDOR OR MEDICAID NO. (L4) 2611 BOWER LANE S E 3. Termination 4. CHOW (L2) (L5) CLEVELAND, TN (L6) 37323 Validation 6. Complaint 7. On-Site Visit 9. Other 5. EFFECTIVE DATE CHANGE OF OWNERSHIP 7. PROVIDER/SUPPLIER CATEGORY 11 (L7)8. Full Survey After Complaint 05 HHA 22 CLIA 01 Hospital 09 ESRD 13 PTIP 6. DATE OF SURVEY 09/28/2016 (L34)02 SNF/NF/Dual 06 PRTF 14 CORF 10 NF FISCAL YEAR ENDING DATE: (L10)03 SNF/NF/Distinct 07 X-Ray 11 ICF/HD 15 ASC (L35)ACCREDITATION STATUS: 06/30 0 Unaccredited 1 TIC 04 SNF 08 OPT/SP 12 RHC 16 HOSPICE 3 Other 11. .LTC PERIOD OF CERTIFICATION 10, THE FACILITY IS CERTIFIED AS: From (a):09/01/2016 And/Or Approved Waivers Of The Following Requirements: A. In Compliance With (b):11/30/2017 Scope of Services Limit To Program Requirements 2. Technical Personnel Compliance Based On: 3. 24 Hour RN Medical Director 1. Acceptable POC 4. 7-Day RN (Rural SNF) Patient Room Size 12. Total Facility Beds 6 (L18) 5. Life Safety Code 9. Beds/Room 13. Total Certified Bods 6 (L17) B. Not in Compliance with Program Requirements and/or Applied Waivers: A\* (L12)\* Code: 14. LTC CERTIFIED BED BREAKDOWN 15, FACILITY MEETS 18 SNF 18/19 SNF **19 SNF ICF** IID 1861 (e) (1) or 1861 (j) (1): (L15)6 (L37) (L38)(L39) (1.42)(L43)

16 STATE SURVEY AGENCY REMARKS (IF APPLICABLE SHOW LTC CANCELLATION DATE);

SURVEYOR SIGNATURE

Date

18. STATE SURVEY AGENCY APPROVAL

Date:

10/27/2016

(L20)

#### PART II - TO BE COMPLETED BY HCFA REGIONAL OFFICE OR SINGLE STATE AGENCY

(L19)

19. DETERMINATION OF ELIGIBILITY

20. COMPLIANCE WITH CIVIL RIGHTS ACT:

10/27/2016

1. Statement of Financial Solvency (HCFA-2572)

00

1. Facility is Eligible to Participate

2. Facility is not Eligible

(L21)

Ownership/Control Interest Disclosure Stmt (HCFA-1513)

Both of the Above:

22, ORIGINAL DATE OF PARTICIPATION

(L24)

23. LTC AGREEMENT BEGINNING DATE 09/01/2016

24. LTC AGREEMENT ENDING DATE

11/30/2017

(L25)

VOLUNTARY

(L30)INVOLUNTARY

10/10/1995

(L41)

01-Merger, Closure 02-Dissatisfaction W/ Reimbursement 05-Fail to Meet Health/Safety

03-Risk of Involuntary Termination

06-Fail to Meet Agreement

25, LTC EXTENSION DATE:

27. ALTERNATIVE SANCTIONS A. Suspension of Admissions:

04-Other Reason for Withdrawal

26. TERMINATION ACTION:

OTHER 07-Provider Status Change

(L27)B, Rescind Suspension Date: (L44)

(L45)

00-Active

29. INTERMEDIARY/CARRIER NO

30 REMARKS

(L28)

(L31)

31. RO RECEIPT OF CMS-1539

28. TERMINATION DATE:

32, DETERMINATION OF APPROVAL DATE

11/01/2016

(L32)

**DETERMINATION APPROVAL** (1.33)

172

#### DEPARTMENT OF HEALTH AND HUMAN SERVICES

#### CENTERS FOR MEDICARE & MEDICAID SERVICES

#### MEDICARE/MEDICAID CERTIFICATION AND TRANSMITTAL PART I - TO BE COMPLETED BY THE STATE SURVEY AGENCY

ID: CG1S Facility ID: TNP5387

<ol> <li>MEDICARE/MEDICAID PROV</li> <li>(L1) 44G090</li> </ol>	IDER NO.	3. NAME AND A (L3) LIFE BRID					OF ACTION: 2 (L8)	
2.STATE VENDOR OR MEDICALE	NO.	(L4) <b>2601 BOWE</b>	RLANESE			t. Initia	d 2. Recertification	
(L2)		(L5) CLEVELAN	D, TN		(L6) 37323	5. Valid	tination 4. CHOW  Intion 6. Complaint  Site Visit 9. Other	
5. EFFECTIVE DATE CHANGE C	F OWNERSHIP	7 PROVIDER/SU	JPPLIER CATEO	ORY	11 (L7)			
	<b>21/2016</b> (L34) (L10)	01 Hospital 02 SNF/NF/Dual 03 SNF/NF/Distinct	05 HHA 06 PRTF 07 X-Ray	09 ESRD 10 NF 11 ICF/HD	13 PTIP 22 CLJA 14 CORF 15 ASC		Survey After Complaint  EAR ENDING DATE: (L35)	)
8 ACCREDITATION STATUS: 0 Unaccredited 1 TJC 2 AOA 3 Other		04 SNF	08 OPT/SP	12 RHC	16 HOSPICE	0	6/30	
11. ,LTC PERIOD OF CERTIFICAT	ION	10.THE FACILITY	' IS CERTIFIED	AS:				
From (a):10/01/2016		X A. In Compli	ance With		And/Or Approved Waivers Of T	he Following	Requirements;	
To (b):12/31/2017			Requirements ace Based On:		<ol> <li>Technical Personnel</li> <li>24 Hour RN</li> </ol>		Scope of Services Limit Medical Director	
12 Total Facility Beds	6 (L18)	1. /	Acceptable POC		4. 7-Day RN (Rural SN	F) 8.	Patient Room Size	
13 Total Certified Beds	6 (L17)	B. Not in Co	mpliance with Pro	ogram	5. Life Safety Code	9.	Bcds/Room	
14. LTC CERTIFIED BED BREAK 18 SNF 18/19 SNI		·	and/or Applied V	/aivers:	* Code: A*  15. FACILITY MEETS  1861 (e) (1) or 1861 (j) (1):	(L12)	(L15)	
(177) (179)	(1.20)	(7.42)	6					
(L37) (L38)	(L39)	(LA2)	(L43)					
16. STATE SURVEY AGENCY RI	EMARKS (IF APPLI	CABLE SHOW LTC C	ANCELLATION	DATE):				
17 CHOVEVOD CICNATURE								
Brenda M	M Sers	Date 1	1/13/2016	(L19)	Bobbe La	APPROVAL	Date:	(L20)
Brenda M	8.	1B# 1		, ,	D. 11	2	11/13/2016	
Breudo M  PA  19. DETERMINATION OF ELIGIN	ART II - TO BE	COMPLETED E		GIONAL	Bobbe Sangle S  21. 1 Statement of Fina 2. Ownership/Contr	TATE AG	11/13/2016 ENCY	
PA  19. DETERMINATION OF ELIGIE  X 1, Facility is Eligible	ART II - TO BE	COMPLETED E	BY HCFA RE	GIONAL	Bobbe ba OFFICE OR SINGLE S' 21. 1 Statement of Fina	TATE AG	11/13/2016 ENCY y (HCFA-2572)	
Breudo M  PA  19. DETERMINATION OF ELIGIN	ART II - TO BE	COMPLETED E	BY HCFA RE	GIONAL	Bobbe Sangle S  21. 1 Statement of Fina 2. Ownership/Contr	TATE AG	11/13/2016 ENCY y (HCFA-2572)	
PA  19. DETERMINATION OF ELIGIE  X 1, Facility is Eligible	ART II - TO BE SILITY to Participate	COMPLETED E  20. COM RI  EMENT 24  IG DATE	BY HCFA RE	EGIONAL H CIVIL MENT	Bobbe Sangle S  21. 1 Statement of Fina 2. Ownership/Contr	TATE AG micial Solvence of Interest Dis	11/13/2016 ENCY y (HCFA-2572)	
PA  19. DETERMINATION OF ELIGIE  X 1, Facility is Eligible 2, Facility is not Elig  22. ORIGINAL DATE OF PARTICIPATION 10/10/1995	ART II - TO BE BILITY to Participate gible (L21) 23. LTC AGRE BEGINNIN 10/01/201 (L41) 27. ALTERNA	COMPLETED E  20. COM RI  EMENT 24  IG DATE	MPLIANCE WITH GHTS ACT: 1. LTC AGREE ENDING DA: 12/31/2017	EGIONAL H CIVIL MENT	Poblic Local Control of the Above 26. TERMINATION ACTION YOLUNTARY 00	TATE AG micial Solvene; of Interest Dise; ::	I 1/13/2016 ENCY y (HCFA-2572) closure Stmt (HCFA-1513)  (L30) INVOLUNTARY 05-Fail to Meet Health/Safety	
PA  19. DETERMINATION OF ELIGIT  X 1, Facility is Eligible 2, Facility is not Elig  22. ORIGINAL DATE OF PARTICIPATION 10/10/1995 (L24)	to Participate (L21)  23. LTC AGRE BEGINNIN 10/01/201 (L41)  27. ALTERNA A, Suspens	COMPLETED E  20. COM RI  EMENT 24  IG DATE  6	MPLIANCE WITH GHTS ACT: 1. LTC AGREE ENDING DA: 12/31/2017	EGIONAL H CIVIL MENT	21. 1 Statement of Fina 2. Ownership/Control 3. Both of the Abov 26. TERMINATION ACTION YOLUNTARY 00 01-Merger, Closure 02-Dissatisfaction W/ Reimburset 03-Risk of Involuntary Termination	TATE AG micial Solvene; of Interest Dise; ::	(L30) INVOLUNTARY 05-Fail to Meet Agreement OTHER	
PA  19. DETERMINATION OF ELIGIE  X 1, Facility is Eligible 2, Facility is not Elig  22. ORIGINAL DATE OF PARTICIPATION 10/10/1995 (L24)  25. LTC EXTENSION DATE:	to Participate (L21)  23. LTC AGRE BEGINNIN 10/01/201 (L41)  27. ALTERNA A, Suspens	COMPLETED E  20. COM RI  20. COM RI  EMENT 20  EMENT 20  AG DATE 6	MPLIANCE WITH GHTS ACT: 1. LTC AGREE ENDING DA: 12/31/2017 (L25)	EGIONAL H CIVIL MENT	21. 1 Statement of Fina 2. Ownership/Control 3. Both of the Abov 26. TERMINATION ACTION YOLUNTARY 00 01-Merger, Closure 02-Dissatisfaction W/ Reimburset 03-Risk of Involuntary Termination	TATE AG micial Solvene; of Interest Dise; ::	(L30) INVOLUNTARY 05-Fail to Meet Health/Safety 06-Fail to Meet Agreement OTHER 07-Provider Status Change	
PA  19. DETERMINATION OF ELIGIE  X 1, Facility is Eligible 2, Facility is not Elig  22. ORIGINAL DATE OF PARTICIPATION 10/10/1995 (L24)  25. LTC EXTENSION DATE:	ART II - TO BE BILITY to Participate gible (L21) 23. LTC AGRE BEGINNIN 10/01/201 (L41) 27. ALTERNA A, Suspens B. Rescind	COMPLETED E  20. COM RI  20. COM RI  EMENT 20  EMENT 20  AG DATE 6	APPLIANCE WITH GHTS ACT:  4. LTC AGREE ENDING DA: 12/31/2017 (L25)  (L44)  (L45)	EGIONAL H CIVIL MENT	21. 1 Statement of Fina 2. Ownership/Control 3. Both of the Abov 26. TERMINATION ACTION YOLUNTARY 00 01-Merger, Closure 02-Dissatisfaction W/ Reimburset 03-Risk of Involuntary Termination	TATE AG micial Solvene; of Interest Dise; ::	(L30) INVOLUNTARY 05-Fail to Meet Health/Safety 06-Fail to Meet Agreement OTHER 07-Provider Status Change	
PA  19. DETERMINATION OF ELIGIE  X 1, Facility is Eligible 2, Facility is not Elig  22. ORIGINAL DATE OF PARTICIPATION 10/10/1995 (L24)  25. LTC EXTENSION DATE:  (L27)	ART II - TO BE BILITY to Participate gible (L21) 23. LTC AGRE BEGINNIN 10/01/201 (L41) 27. ALTERNA A, Suspens B. Rescind	COMPLETED E  20. COM RI  20. COM RI  EMENT 24  IG DATE  6  ATIVE SANCTIONS sion of Admissions: Suspension Date:	APPLIANCE WITH GHTS ACT:  4. LTC AGREE ENDING DA: 12/31/2017 (L25)  (L44)  (L45)	EGIONAL H CIVIL MENT	21. 1 Statement of Fina 2. Ownership/Control 3. Both of the Abov 26. TERMINATION ACTION YOLUNTARY 00 01-Merger, Closure 02-Dissatisfaction W/ Reimburser 03-Risk of Involuntary Termination 04-Other Reason for Withdrawal	TATE AG micial Solvene; of Interest Dise; ::	(L30) INVOLUNTARY 05-Fail to Meet Health/Safety 06-Fail to Meet Agreement OTHER 07-Provider Status Change	

(L33) DETERMINATION APPROVAL

11/29/2016

(L32)

#### CENTERS FOR MEDICARE & MEDICAID SERVICES

MEDICARE/MEDICAID CERTIFICATION AND TRANSMITTAL PART I - TO BE COMPLETED BY THE STATE SURVEY AGENCY

ID: QQ39

Pacility ID: TNP538136

1 MEDICARE/MEDICAID F (L1) J4G140	ROVIDER NO.		3 NAME AND AI (L3) LIFE BRIDG			E			TYPĒ OF ACT		2 (L8)	ın.
2 STATE VENDOR OR MEDI	CAID NO,		(1A) 209 KILE La	AKE ROAD				3.			CHOW	-
(1.2)			(L5) CLEVELAND, TN			(L6) 37323		5.	Validation On-Sile Visit	6.	Complaint Other	
5. EFFECTIVE DATE CHAN	GE OF OWNER	SHIP	7 PROVIDER/SU	JPPLIER CATEG	ORY	1.1	(L7)	9,	Full Survey Aft	er Comple	aint	
(L9) 6 DATE OF SURVEY	02/23/2017	(L34) (L10)	01 Hospital 02 SNF/NF/Dual 03 SNF/NF/Distinct	05 11HA 06 PRTF 07 X-Ray	09 ESRD 10 NF 11 ICF/IID	13 PTIP 14 COR 15 ASC	22 ČLIA F	FISCA	AU YEAR END	ING DA	TE: (L3	5)
	JS: TJC Other	, ,	04 SNF	08 OPT/SP	12 RHC	16 11051	PICE					
110 LTC PERIOD OF CERTIF			10 THE FACILITY	IS CERTIFIED .	AS:							
From (a) :02/01/2017			X All In Complia	ance With		And/Or	Approved Waivers Of Th	e Folla	wing Requires	nents:		
To (b):04/30/2018				Requirements		3	. Technical Personnel 24 Honr RN		6 Scope of 7. Medical I		Limit	
12 Total Facility Beds	4	(L18)		Acceptable POC		4	7-Day RN (Rural SNF)	)	8. Palient R	oom Size		
13 Total Certified Beds	4	(L17)	B. Not in Co.	mpliance with Pro	2014922	5	Life Safety Code		9. Beds/Roo	)!n		
14 LTC CERTIFIED DED BE		(111)		and/or Applied V	-	* Code:	A* (	(L12)				
	9 SNF	19 SNF	ICF	IID 4			)(1) or 1861(j)(1):		(L15)			
(L37) (L	38)	(1.39)	(L42)	(L43)								
16 STATE SURVEY AGENC	TY REMARKS (	E APPLICAT	BLE SHOW LTC C.	ANCELLATION	DATE):							
(0 0,11,12,00,11,01,0		, ,										
17. SURVEYOR SIGNATUR	E		Date			18 STA	TE SURVEY AGENCY	APPRO	VAL	D	rate:	
$\bigcap$	e ng/B			4/27/2017	(1.19)	18. STA	TE SURVEY AGENCY	APPRO	OVAL	D	ote: 04/27/201	
$\bigcap$	re/B		0		(L19) EGIONAI	Be	TE SURVEY AGENCY	Ú.	0	D		7 (L20)
$\bigcap$	re/B		0  OMPLETED B  20. CON	BY HCFA RE	GIONAI	J.x.	E OR SINGLE ST	'ATE	ACENCY	-2572)	04/27/201	
Christin Ke	PART II -	TO BE C	0  OMPLETED B  20. CON	BY HCFA RE	GIONAI	J.x.	E OR SINGLE ST	CATE cial Sol	ACENCY	-2572)	04/27/201	
Christin Ce	PART II - ' LIGIBILITY gible to Participat	TO BE C	0  OMPLETED B  20. CON	BY HCFA RE	GIONAI	J.x.	E OR SINGLE ST  1. Statement of Finance 2. Ownership/Control	CATE cial Sol	ACENCY	-2572)	04/27/201	
Christian (ce	PART II - ' LIGIBILITY gible to Participat at Eligible  23 LT BE 02	TO BE C	OMPLETED B  20. CON RIG	BY HCFA RE	EGIONAI H CIVIL MENT	OFFIC 21. 26. TEI YOLUNI 01-Merge	EE OR SINGLE ST  1. Statement of Finance 2. Ownership/Control 3. Both of the Above	CATE cial Soli Interes	AGENCY  Ivency (HCFA- st Disclosure Si  INVOL.  05-Fail t	2572) imt (HCF (L30) JNTARY o Meet H	04/27/201 A-1513)	
Christian (Ce  19. DETERMINATION OF EI  X 1. Facility is EII, 2. Facility is not  22 ORIGINAL DATE OF PARTICIPATION 02/23/2011	PART II - ' LIGIBILITY gible to Participat of Eligible  23. LT Bi 02 (L	(L21) C AGREEM: GOINNING I L/01/2017 41)	OMPLETED B  20. CON RIC  ENT 24  DATE  PE SANCTIONS	BY HCFA RE  APLIANCE WITH GHTS ACT:  1. LTC AGREEN ENDING DAT 04/30/2018	EGIONAI H CIVIL MENT	26. TEI YOLUNI 01-Merge 02-Dissat 03-Risk o	E OR SINGLE ST  1. Statement of Finance 2. Ownership/Control 3. Both of the Above  RMINATION ACTION: CARY 00 r, Closure isfaction W/ Reimbursement Involuntary Termination	'ATE cial Soli Interes:	ACLNCY  Ivency (HCFA- st Disclosure Si  INVOL.  05-Fail t  06-Fail t	-2572) Int (HCF  (L30)  JNTARY o Meet H	04/27/201 A-1513) ealth/Safety greement	
Christian (Ce  19. DETERMINATION OF EL  X 1. Facility is Eli, 2. Facility is not  22 ORIGINAL DATE OF PARTICIPATION 02/23/2011 (L24)  25. LTC EXTENSION DATE	PART II - ' LIGIBILITY gible to Participat of Eligible  23. LT BE 02 (L	(L21) C AGREEM GOINNING I MO1/2017 41) LTERNATIV Suspension	OMPLETED B  20. CON RIG	BY HCFA RE  APLIANCE WITH GHTS ACT:  1. LTC AGREEN ENDING DAT 04/30/2018	EGIONAI H CIVIL MENT	26. TEI YOLUNI 01-Merge 02-Dissat 03-Risk o	2. Ownership/Control 3. Both of the Above  RMINATION ACTION: ARY 00 r, Closure isfaction W/ Reimbursement	'ATE cial Soli Interes:	ACLNCY  Ivency (HCFA- st Disclosure Si  INVOL.  05-Fail t  06-Fail t	2572) int (HCF  (L30) JNTARY o Meet H o Meet A	04/27/201 A-1513)	
Christian (Ce  19. DETERMINATION OF EL  X 1. Facility is Eli, 2. Facility is not  22 ORIGINAL DATE OF PARTICIPATION 02/23/2011 (L24)  25. LTC EXTENSION DATE	PART II - ' LIGIBILITY gible to Participat of Eligible  23. LT BE 02 (L	(L21) C AGREEM GOINNING I MO1/2017 41) LTERNATIV Suspension	OMPLETED B  20. CON RIG  ENT 24  DATE  ZE SANCTIONS of Admissions:	APLIANCE WITH GHTS ACT:  1. LTC AGREEM ENDING DAT 04/30/2018 (L25)	EGIONAI H CIVIL MENT	26. TEI YOLUNI 01-Merge 02-Dissat 03-Risk o	E OR SINGLE ST  1. Statement of Finance 2. Ownership/Control 3. Both of the Above  RMINATION ACTION: CARY 00 r, Closure isfaction W/ Reimbursement Involuntary Termination	'ATE cial Soli Interes:	AGENCY  Ivency (HCFA- st Disclosure Si  INVOLU  05-Fail t  06-Fail t  OTHER  07-Provi	2572) int (HCF  (L30) JNTARY o Meet H o Meet A	04/27/201 A-1513) ealth/Safety greement	
Christian (Ce  19. DETERMINATION OF EI  X 1. Facility is EII, 2. Facility is not  22 ORIGINAL DATE OF PARTICIPATION 02/23/2011 (L24)  25. LTC EXTENSION DATE (L25)	PART II - ' LIGIBILITY gible to Participat of Eligible  23. LT BE 02 (L	(L21) C AGREEM EGINNING I MO1/2017 41) LTERNATIV Suspension Rescind Susp	OMPLETED B  20. CON RIG  ENT 24  DATE  ZE SANCTIONS of Admissions:	APLIANCE WITH GHTS ACT:  1. LTC AGREEN ENDING DAT 04/30/2018 (L25)  (L44)  (L45)	EGIONAI H CIVIL MENT	26. TEI YOLUNI 01-Merge 02-Dissat 03-Risk o	2. Ownership/Control 3. Both of the Above  RMINATION ACTION: ARY 00 4. Closure isfaction W/ Reimbursement Involuntary Termination Reason for Withdrawal	'ATE cial Soli Interes:	AGENCY  Ivency (HCFA- st Disclosure Si  INVOLU  05-Fail t  06-Fail t  OTHER  07-Provi	2572) int (HCF  (L30) JNTARY o Meet H o Meet A	04/27/201 A-1513) ealth/Safety	
Christian (Ce  19. DETERMINATION OF EL  X 1. Facility is Eli, 2. Facility is not  22 ORIGINAL DATE OF PARTICIPATION 02/23/2011 (L24)  25. LTC EXTENSION DATE	PART II - ' LIGIBILITY gible to Participat of Eligible  23. LT BE 02 (L	(L21) C AGREEM GOINNING I MO1/2017 41) LTERNATIV Suspension Rescind Susp	OMPLETED B  20. CON RIG  ENT 24  DATE  PE SANCTIONS of Admissions: pension Date:	APLIANCE WITH GHTS ACT:  1. LTC AGREEN ENDING DAT 04/30/2018 (L25)  (L44)  (L45)	EGIONAI H CIVIL MENT	26. TEI YOLUN' 01-Merge 02-Dissat 03-Risk o	2. Ownership/Control 3. Both of the Above  RMINATION ACTION: ARY 00 4. Closure isfaction W/ Reimbursement Involuntary Termination Reason for Withdrawal	'ATE cial Soli Interes:	AGENCY  Ivency (HCFA- st Disclosure Si  INVOLU  05-Fail t  06-Fail t  OTHER  07-Provi	2572) int (HCF  (L30) JNTARY o Meet H o Meet A	04/27/201 A-1513) ealth/Safety	
Christian (Ce  19. DETERMINATION OF EI  X 1. Facility is EII, 2. Facility is not  22 ORIGINAL DATE OF PARTICIPATION 02/23/2011 (L24)  25. LTC EXTENSION DATE (L25)	PART II - ' LIGIBILITY gible to Participat of Eligible  23. LT BE 02 (L. E: 27. Al A. 27) B.	(L21) C AGREEM. EGINNING I MO1/2017 41) LTERNATIV Suspension Rescind Susp	OMPLETED B  20. CON RIG  ENT 24  DATE  PE SANCTIONS of Admissions: pension Date:	MPLIANCE WITH GHTS ACT:  1. LTC AGREEM ENDING DAT 04/30/2018 (L25)  (L44)  (L45)	EGIONAI ECIVIL MENT FE  (L31)	26. TEI YOLUN' 01-Merge 02-Dissat 03-Risk o	2. Ownership/Control 3. Both of the Above  RMINATION ACTION: ARY 00 4. Closure isfaction W/ Reimbursement Involuntary Termination Reason for Withdrawal	'ATE cial Soli Interes:	AGENCY  Ivency (HCFA- st Disclosure Si  INVOLU  05-Fail t  06-Fail t  OTHER  07-Provi	2572) int (HCF  (L30) JNTARY o Meet H o Meet A	04/27/201 A-1513) ealth/Safety	

7 4 départment of health and human services

#### CENTERS FOR MEDICARE & MEDICAID SERVICES

### MEDICARE/MEDICAID CERTIFICATION AND TRANSMITTAL PART I - TO BE COMPLETED BY THE STATE SURVEY AGENCY

ID: VX7T Facility ID: TNP538137

1 MEDICARE/MEDICAID (LI) 44G141	PROVIDER NO.		3 NAME AND AI			c		4 TYPE OF ACTI	, ,
2.STATE VENDOR OR MEI	DICAID NO.		(L4) 207 KILE L	AKE ROAD				J. Inkial	2. Recertification
(L2)		(L5) CLEVELAND, TN			(L6) 37323		Termination     Validation	4. CHOW 6. Camplaint	
5 EFFECTIVE DATE CHA	7. PROVIDER/SUPPLIER CATEGORY			11 (L7)		<ol> <li>On-Site Visit</li> <li>Full Survey Afte</li> </ol>	9. Other		
(L9) 6. DATE OF SURVEY	02/23/2017	(L34) (L10)	01 Hospital 02 SNF/NF/Dual 03 SNF/NF/Distinct	05 HHA 06 PRTF 07 X-Ray	09 ESRD 10 NF 11 ICF/IID	13 PTIP 14 CORF 15 ASC	22 CLIA	FISCAL YEAR END	
8 ACCREDITATION STATE	TUS:	,							
0 Unaccredited 2 AOA	1 TJC 3 Other		04 SNF	OR OPT/SP	12 RHC	16 HOSPICE			
11 .LTC PERIOD OF CERT	IFICATION		10 THE FACILITY	IS CERTIFIED	AS				
From (a):02/01/2017			A In Complia	ince With		And/Or Appro	oved Waivers Of T	he Following Requirem	enis:
То (b) :04/30/2018				Requirements ce Based On:			chnical Personnel Hour RN	<ol> <li>Scope of 3</li> <li>Medical E</li> </ol>	Services Limit Director
	· ·		1, 4	Acceptable POC		4. 7-D	Day RN (Rural SNI	F) 8: Patient Ro	oom Size
12 Total Facility Beds	4	(L18)				5 Life	c Safety Code	9. Beds/Roo	m
13 Total Certified Beds	4	(L17)		mpliance with Pro and/or Applied W	-	* Code:	A*	(1.12)	
14. LTC CERTIFIED BED I	BREAKDOWN					15, FACILITY	MEETS		
18 SNF 18	/19 SNF	19 SNF	ICF	11D 4		1861 (e) (1) oı	r 1861 (j) (1):	(L15)	
(L37)	(L38)	(L39)	(L42)	(L43)					
16: STATE SURVEY AGEN	NCY REMARKS (	IF APPLICA	BLE SHOW LTC C	ANCELLATION	DATE):				
17 SURVEYOR SIGNATU	RE	1.0e0	Date			18 STATE SU	JRVEY AGENCY	APPROVAL	Date:
Bunda ?	nyerd	90	0	5/05/2017	(L19)	Bali	lie Hal	exi-/so-	05/08/2017 (L20
			OMPLETED B	BY HCFA RE		OFFICE O	R SINGLE ST	TATE AGENCY	(626
19 DETERMINATION OF	ELIGIBILITY			MPLIANCE WITH GHTS ACT:	H CIVIL			ncial Solvency (HCFA- ol Interest Disclosure St	
X 1. Facility is E	digible to Participa	ite	KI	oiiis aci.			Both of the Above		(1.01.11.12.11.7)
2: Facility is	not Eligible	(L21)							
22. ORIGINAL DATE OF PARTICIPATION 02/23/2011 (L24)	B 0	C AGREEM EGINNING <b>2/01/2017</b> .41)		ENDING DAT 04/30/2018 (L25)		VOLUNTARY 01-Merger, Clos 02-Dissatisfaction	sure on W/ Reimbursen	INVOLL 05-Fail to ment 06-Fail to	(L30) INTARY  o Meet Health/Safety  o Meet Agreement
25, LTC EXTENSION DA			VE SANCTIONS				luntary Terminatio n for Withdrawal	OTHER	der Status Change
Ĭ.	Δ,	202heusto:	of Admissions;	(LA4)		04-Other Reason	11 101 11 11 11 11 11 11 11	00-Activ	_
(	(L27) B.	Rescind Sus	pension Date:						
10 mms 414 (4 mm)		20	INTERNATIONAL PROPERTY.	(L45)		30. REMARKS			
28 TERMINATION DATE:		29,	INTERMEDIARY	CARRIER NO.		JU. KEMAKKS	•		
	(L2	3)			(L31)				
31. RO RECEIPT OF CMS-	1539	32.	DETERMINATION	OF APPROVAL	DATE				

DETERMINATION APPROVAL

(L33)

(L32)



# State of Tennessee Health Services and Development Agency

Andrew Jackson, 9<sup>th</sup> Floor, 502 Deaderick Street, Nashville, TN 37243 **www.tn.gov/hsda** Phone: 615-741-2364 Fax: 615-741-9884

July 5, 2017

Ms. Teresa Tuten ICF/IID Director PO Box 29 Cleveland, TN 37364

RE:

Certificate of Need Application -- Life Bridges, Inc. - CN1706-019

The relocation of a 6-bed ICF/IID home from 2611 Bower Lane to 4755 Frontage Road NW. The estimated

project cost is \$635,000.

Dear Ms. Tuten:

This is to acknowledge the receipt of supplemental information to your application for a Certificate of Need. Please be advised that your application is now considered to be complete by this office.

Your application is being forwarded to Theresa C. Sloan at the Tennessee Department of Intellectual and Developmental Disabilities for Certificate of Need review by the Office of General Counsel. You may be contacted by someone from Ms. Sloan's office for additional clarification while the application is under review by the Department. Ms. Sloan's contact information is <a href="mailto:Theresa.C.Sloan@tn.gov">Theresa.C.Sloan@tn.gov</a> or 615-253-8731.

In accordance with Tennessee Code Annotated, §68-11-1601, et seq., as amended by Public Chapter 780, the 30-day review cycle for **CONSENT CALENDAR** for this project will begin on July 6, 2017. The first thirty (30) days of the cycle are assigned to the Tennessee Department of Intellectual and Developmental Disabilities, during which time a public hearing may be held on your application. You will be contacted by a representative from this Agency to establish the date, time and place of the hearing should one be requested. At the end of the thirty (30) day period, a written report from the Department of Intellectual and Developmental Disabilities or its representative will be forwarded to this office for Agency review within the thirty (30)-day period immediately following. You will receive a copy of their findings. The Health Services and Development Agency will review your application on August 23, 2017.

Ms. Tuten July 5, 2017 Page 2

Any communication regarding projects under consideration by the Health Services and Development Agency shall be in accordance with T.C.A. § 68-11-1607(d):

- (1) No communications are permitted with the members of the agency once the Letter of Intent initiating the application process is filed with the agency. Communications between agency members and agency staff shall not be prohibited. Any communication received by an agency member from a person unrelated to the applicant or party opposing the application shall be reported to the Executive Director and a written summary of such communication shall be made part of the certificate of need file.
- (2) All communications between the contact person or legal counsel for the applicant and the Executive Director or agency staff after an application is deemed complete and placed in the review cycle are prohibited unless submitted in writing or confirmed in writing and made part of the certificate of need application file. Communications for the purposes of clarification of facts and issues that may arise after an application has been deemed complete and initiated by the Executive Director or agency staff are not prohibited.

Should you have questions or require additional information, please contact me.

Sincerely.

Melanie M. Hill Executive Director

elane on Well

cc: Theresa Sloan, Assistant Commissioner and General Counsel Intellectual and Developmental Disabilities



# State of Tennessee Health Services and Development Agency

Andrew Jackson, 9<sup>th</sup> Floor, 502 Deaderick Street, Nashville, TN 37243 **www.tn.gov/hsda** Phone: 615-741-2364 Fax: 615-741-9884

#### **MEMORANDUM**

TO:

Theresa Sloan, Assistant Commissioner and General Counsel

Intellectual and Developmental Disabilities Citizens Plaza State Office Building 10<sup>th</sup> Floor

400 Deaderick Street Nashville, TN 37243-1403

FROM:

Melanie M. Hill Executive Director

DATE:

July 5, 2017

RE:

Certificate of Need Application Life Bridges, Inc. - CN1706-019

**CONSENT CALENDAR** 

Please find enclosed an application for a Certificate of Need for the above-referenced project.

This application has undergone initial review by this office and has been deemed complete. It is being forwarded to your agency for a **CONSENT CALENDAR** thirty (30) day review period to begin on July 6, 2017 and end on August 6, 2017.

Should there be any questions regarding this application or the review cycle, please contact this office.

#### Enclosure

cc:

Teresa Tuten

olyn y



#### State of Tennessee Health Services and Development Agency

Andrew Jackson Building, 9<sup>th</sup> Floor 502 Deaderick Street Nashville, TN 37243

www.tn.gov/hsda

Phone: 615-741-2364

Fax: 615-741-9884

THE THE TABLE

#### LETTER OF INTENT

The Publication of Intent is to be published in the	Cleveland D	aily Banner	which is	a newspaper
of general circulation in Bradley (County)		of Newspaper) nessee, on or befor	e June 9 (Month / da	y) 20 <u>17,</u> (Year)
for one day.				
This is to provide official notice to the Health saccordance with T.C.A. § 68-11-1601 <i>et seq.</i> , that:	Services and and the Rules	Development Ager of the Health Sen	ncy and all inte vices and Deve	erested parties, in elopment Agency,
Life Bridges, Inc.		Private No	on-Profit ICF/IID	
(Name of Applicant)		(Facility	Type-Existing)	
owned by: Life Bridges, Inc.	with a	n ownership type o	f Private Non-Pro	ofit Corporation
and to be managed by:Life Bridges, Inc.	inten	ds to file an applica	ation for a Certi	ficate of Need
for [PROJECT DESCRIPTION BEGINS HERE]:				
This proposal requests the relocation of a 6 licensed bed	ICF/IID home fro	m 2611 Bower Lane, Cl	leveland, TN to	
4755 Frontage Road NW, Cleveland, TN. The estimated	cost of the project	t is \$635,000		
The anticipated date of filing the application is:	June 9	. 20 17		
The contact person for this project isTeres	sa Tuten		ICF/II	D Director
The contact percent for the project is	(Contact Na	me)		(Title)
who may be reached at: Life Bridges, Inc.	×	P.O. Bo	ox 29	
(Company Name)		(Addre	ess)	
Cleveland	The state of the s	37364		1-1608
(City) (S	tate)	(Zip Code)	(Area Code	/ Phone Number)
Jenesa W Letter	6/6	5/17		bridgesonline.com
(Signature)		(Date)	(E-mail	Address)
The Letter of Intent must be filed in triplicate an	d received be	ween the first and	the tenth day	of the month. If the

The Letter of Intent must be <u>filed in triplicate</u> and <u>received between the first and the tenth</u> day of the month. If the last day for filing is a Saturday, Sunday or State Holiday, filing must occur on the preceding business day. File this form at the following address:

Health Services and Development Agency Andrew Jackson Building, 9<sup>th</sup> Floor 502 Deaderick Street Nashville, Tennessee 37243

The published Letter of Intent must contain the following statement pursuant to T.C.A. § 68-11-1607(c)(1). (A) Any health care institution wishing to oppose a Certificate of Need application must file a written notice with the Health Services and Development Agency no later than fifteen (15) days before the regularly scheduled Health Services and Development Agency meeting at which the application is originally scheduled; and (B) Any other person wishing to oppose the application must file written objection with the Health Services and Development Agency at or prior to the consideration of the application by the Agency.

HF51 (Revised 01/09/2013 - all forms prior to this date are obsolete)

# Supplemental #1

Life Bridges, Inc.

CN1706-019

# Life Bridges, Inc.



Diana Jackson
Executive Director
C, Dewayne Knight,
MD
Senior Medical
Director
Troy D: Gilson, MD
Psychiatric

P.O. Box 29 \* 764 Old Chattanooga Pike SW Cleveland, TN 37364-0029 \* (423) 472-5268 \* Fax (423) 479-1492

#### Nationally Accredited With Commendation Commission on Accreditation of Rehabilitation Facilities

June 19, 2017

Phillip M. Earhart
Health Services Development Examiner
State of Tennessee
Health Services and Development Agency
Andrew Jackson Building, 9<sup>th</sup> Floor
502 Deaderick Street, Nashville, TN 37243

RE: Certificate of Need Application CN 1706-019 Life Bridges, Inc.

Dear Mr. Earhart,

Please find enclosed the supplemental information you requested. We hope this will facilitate our consent calendar request for this project.

Thanks so much for all of your assistance in this matter.

Respectfully,

Teresa W. Tuten, MA

Jenem W Luten, MA

ICF/IID Director

Life Bridges, Inc.

(423)421-1608

(423)478-7772 FAX

teresatuten@lifebridgesonline.com



#### 1. Section A, Project Details, Item 6.B (1) Plot Plan

What type of home labeled "G" is located in the lot adjacent to the proposed site?

**Response:** "G" is a single family home. The closest residential facility is 0.8 miles from 4755 Frontage Road.

Tennessee Code Annotated 33-2-418 indicates that the DMHDD "shall not license more than two (2) such residential facilities within five hundred (500) yards in any direction from other such facilities housing service recipients. Please verify the proposed ICF/IID facility is not located at least 500 yards from other similar facilities.

Please complete the following table of driving distances and driving time for basic services from the proposed ICF/IID location:

Service	Closest Location	Driving Distance	Driving Time
Nearest Incorporated City	Cleveland	0.0 located in Cleveland City limits	0.0 located in Cleveland City limits
Hospital	Tennova	3.8 miles	10 minutes
Physician Offices	Varies		
EMS/Fire Station	Cleveland Fire Dept. Guthrie St.	3.3 miles	7 minutes
Day Treatment (if applicable)	Life Bridges, Inc.	7.9 miles	17 minutes

## 2. Section A, Project Details, Item 9 Medicaid/TennCare Participation

It is noted the project is 100% funded by TennCare. If so, please explain the reason the applicant will have no MCO contracts.

**Response:** ICF/IID funding comes from the Federal Medicaid Program which comes through TennCare. The MCOs are involved in the HCBS (State) Medicaid waivers. These are completely separate funding sources with different policies and guidelines.



# 3. Section B, Need Item D Population Demographics

The table on page 25 is noted. Please identify the target population in the table.

	Dej	oartment o	of He	alth/Hea	lth Stat	istics		Bureau of the Census Tenn (				Care	
Demographic Variable/ Geographic Area	Total Population- *Current Year (CY)	Total Population- **Projected Year (PY)	Total Pop.% Change	***Target Pop. (CY)	***Target Pop. (PY)	***Target Pop%	Target Pop. (PY) - % of Total	Median Age	Median Household Income	Person Below Poverty Level	Person Below Poverty Level as % of	TennCare Enrollees	TennCare Enrollees as % of Total Population
Bradley	106,600	110,730	4%	341	354	4%	1.5%	38	\$42,114	21,320	20%	22,107	21%
County	250 204	274742	20/	4450	4400	40/	F0/		440.040	57.400	4.504		100/
Hamilton County	359,331	371713	3%	1150	1190	4%	5%	39	\$48,248	57,493	16%	67,175	19%
McMinn County	54,783	56,019	2%	175	179	2%	.8%	43	\$38,535	8,765	16%	12,551	23%
Meigs County	12,285	12,518	2%	39	40	3%	.2%	44	\$34,424	2,580	21%	3,197	26%
Monroe County	48,511	50,551	4%	155	162	5%	.7%	43	\$35,291	9,217	19%	11,562	24%
Polk County	17,538	17,899	2%	56	57	2%	.3%	44	\$38,925	3,332	19%	4,101	23%
Rhea County	34,262	35,529	4%	110	114	4%	.5%	41	\$36,146	8,565	25%	8,976	26%
Service Area Total	633,310	654,959	3%	2027	2096	3%	9%	42	\$39,098	120,329	19%	129,669	21%
State of TN Total	6,887,572	7,179,512	4%	22,040	22,974	4%	100 %	38	\$45,219	1,239,763	18%	1,461,966	21%
*Current year = 2017													
**projected year =2021													
***Target Population is adults with intellectual & developmental disabilities based on ICF/IID formula of .32% of adult population.													

4. Section C. Need Item 1. (Project Specific Criteria)

Please complete a. and b. below.

#### SERVICE SPECIFIC CRITERIA AND STANDARD REVIEW

CONSTRUCTION, RENOVATION, EXPANSION, AND REPLACEMENT OF HEALTH CARE INSTITUTIONS

For relocation or replacement of an existing licensed health care institution:

a. The applicant should provide plans which include costs for both renovation and relocation, demonstrating the strengths and weaknesses of each alternative.

**Response:** Reference pp. 42-43 in the CON application.

b. The applicant should demonstrate that there is an acceptable existing or projected future demand for the proposed project.

Response: Life Bridges ICF/IID has a 99% occupancy rate over the past three years. ICF/IID services have been provided by this agency for 22 years. The only opening in the last three years was filled in 31 days. This combined with the target population projected growth (See population Demographic Chart) provides strong evidence for current and future demand for this service.



#### 5. Section B, Economic Feasibility, Item C. (Historical Data Chart)

The Historical Data Chat is noted. However, please bring forward the Net Income Amounts of \$88,028 for 2014, \$20,842 for 2015, and \$103,824 for 2016 on the bottom of page 31 to the top of page 32. The remainder of the Historical Data Chart on page 32 will need to be revised using the Net Income Amounts brought forward from page 31. Please submit a revised Historical Data Chart.

Response: See page R31-R33

# June 21, 2017 10:01 am

## HISTORICAL DATA CHART

Give	infon	mation for the last three (3) years for which complete data are a July (Month).	vailable for the f	acility or agency.	The fiscal year
begii	is in .	July (Month).	Year_2014	Year 2015	Year_2016_
А. В.	500	zation Data (Specify unit of measure, e.g., 1,000 patient days, visits) enue from Services to Patients	2,190 days	2,190 days	2,190 days
υ.	1,0	Inpatient Services	\$	\$	\$
	2.	Outpatient Services			
	3.	Emergency Services			
	4.	Other Operating Revenue (Specify) Per Diem Rate	1,180,942	1,238,929	1,391,272
		Gross Operating Revenue	\$_1,180,942	<b>\$</b> 1,238,929	\$ <u>1,391,272</u>
C.	Ded	uctions from Gross Operating Revenue			
	1.	Contractual Adjustments	\$	\$	\$
	2.	Provision for Charity Care			
	3.	Provisions for Bad Debt		-	
		Total Deductions	\$ 0	\$0	\$_0
NET	OPE	RATING REVENUE	\$ <u>1,180,942</u>	\$_1,238,929	\$_1,391,272
D.	Ope	rating Expenses			
	1.	Salaries and Wages & Benefits			
		a. Direct Patient Care	653,840	765,871	817,691
		b. Non-Patient Care	178,015	198,522	200,413
	2.	Physician's Salaries and Wages	22.057	20.024	47.007
	3.	Supplies	33,057	30,834	47,087
	4.	Rent a. Paid to Affiliates			
		b. Paid to Non-Affiliates	-		
	5.	Management Fees:		**	
	0.	a. Paid to Affiliates			
		b. Paid to Non-Affiliates			
	6.	Other Operating Expenses	201,249	195,889	195,606
		Total Operating Expenses	\$_1,066,161	\$ 1,191,116	\$1,260,797
E.	Ear	nings Before Interest, Taxes and Depreciation	\$ <u>114,781</u>	\$ 47,813	\$_130,475_
F.		-Operating Expenses			
	$1_{e_i}$	Taxes	\$	\$	\$
	2.	Depreciation	26,003	26,972	26,651
	3.	Interest	750		2
	4.	Other Non-Operating Expenses	<u>750</u>	0	0
		Total Non-Operating Expenses	\$ 26,753	\$26,972	\$_26,651
NET	INCC	DME (LOSS)	\$ 88,028	\$ 20,842	\$_103,824_



#### June 21, 2017

NET INCOME (LOSS) G. Other Deductions	\$_88,028		<b>ang</b> 103,824
NET E	\$	\$ \$0 \$_20,842 \$_26,972 \$_47,814	\$ \$0 \$103,824 \$26,651 \$130,475
HISTORICAL DATA CH	HART-OTHER E	XPENSES	Ö Total Facility □ Project Only

<u> </u>	HER EXPENSES CATEGORIES	Year_2014	Year_2015	<b>Year</b> 2016
1.	Professional Services Contract	\$	\$	\$
2.	Contract Labor			:
3.	Imaging Interpretation Fees		-	
4.				
5.	See following page			
6.				
7.		-	_	
	Total Other Expenses	\$	\$	\$

June 21, 2017

10:01 am

R 33

#### **HISTORICAL DATA CHART - OTHER EXPENSES**

	FY2014	FY2015	FY2016
Bed Tax	\$ 63,147	\$ 66,321	\$ 74,052
Maint	\$ 6,856	\$ 7,789	\$ 7,140
Comm	\$ 7,161	\$ 6,831	\$ 8,536
WC	\$ 19,286	\$ 19,873	\$ 19,687
Utilities	\$ 10,795	\$ 11,048	\$ 10,276
Food	\$ 24,698	\$ 22,958	\$ 20,365
Insurance	\$ 15,230	\$ 15,007	\$ 15,189
Prof Exp	\$ 22,640	\$ 20,667	\$ 20,461
Trans Exp	\$ 24,827	\$ 19,746	\$ 14,975
Travel	\$ 453	\$ 834	\$ 1,166
Misc	\$ 6,156	\$ 4,815	\$ 3,759
TOTALS	\$ 201,249	\$ 195,889	\$ 195,606

<sup>\*</sup>Misc - Memberships, Advertising, Rental Expense

June 21, 2017 10:01 am

# 6. Section B, Economic Feasibility, Item D. (Projected Data Chart)

Please bring forward the Net Income Amounts of \$35,793 for 2018 and \$32,242 for 2019 on the bottom of page 35 to the Not Income Line on the top of page 36 and submit a replacement page 36 (R-36).

Response: See page R35-R37

# June 21, 2017 10:01 am

#### PROJECTED DATA CHART

□ Total Facility
□χProject Only

	e information for the two (2) years following the completion of this pr	oposal. The fiscal year l	pegins in July
(Mo	onth).	Year 2018	Year 2019
A.	Utilization Data (Specify unit of measure, e.g., 1,000 patient da 500 visits)	ays, <u>2,190 days</u>	2,190 days
B.	Revenue from Services to Patients		
	1. Inpatient Services	\$	\$
	2. Outpatient Services		
	3. Emergency Services		
	4. Other Operating Revenue (Specify) Per Diem Rate	1,393,497	1,463,183
	Gross Operating Reve	nue \$ 1,393,497	\$ 1,463,183
С	Deductions from Gross Operating Revenue		
	1. Contractual Adjustments	\$	\$
	2. Provision for Charity Care		
	3. Provisions for Bad Debt		
	Total Deducti	ons \$ 0	\$0
NE	T OPERATING REVENUE	\$ 1,393,497	\$ 1,463,183
D.	Operating Expenses		
	1. Salaries and Wages		
	a. Direct Patient Care	854,191	893,716
	b. Non-Patient Care	228,673	243,291
	<ol><li>Physician's Salaries and Wages</li></ol>		
	3 <sub>∈</sub> Supplies	48,848	53,244
	4. Rent		
	a. Paid to Affiliates		
	b. Paid to Non-Affiliates	t <del>-11-11-1-1</del> 0	
	5. Management Fees:		
	a. Paid to Affiliates		7
	b. Paid to Non-Affiliates		040.000
	Other Operating Expenses	204,306	218,352
	Total Operating Exper	nses \$_1,336,018	<u>\$ 1,408,603</u>
E.	Earnings Before Interest, Taxes and Depreciation	\$ 57,479	<sub>\$</sub> 54,580
F.	Non-Operating Expenses		
• •	1. Taxes	\$	\$
	2. Depreciation	21,686	22,338
	3. Interest		
	4. Other Non-Operating Expenses		
	Total Non-Operating Expe	nses \$ 21,686	\$ 22,338
NE	ET INCOME (LOSS)	\$ 35,793	\$ 32,242

Chart Continues Onto Next Page

R-34

June 21, 2017 10:01 am

NET	INCO	ME (LOSS)	\$ 35,793	\$ 32,242
G.	Other	Deductions		
	1.	Estimated Annual Principal Debt Repayment	\$	\$
	2.	Annual Capital Expenditure		
		Total Other Deductions	\$0	<u>\$</u> 0
		NET BALANCE	\$ 35,793	\$_32,242
		DEPRECIATION	\$ 21,686	\$ 22,338
		FREE CASH FLOW (Net Balance + Depreciation)	s 54,479	s 54,580
			-	

☐ Total	Facility
---------	----------

☐ Project Only

# PROJECTED DATA CHART-OTHER EXPENSES

OT	HER EXPENSES CATEGORIES	Year_2018	Year 2019
1,	Professional Services Contract	\$	\$
2.	Contract Labor	4	-
3. 4.	Imaging Interpretation Fees	2	÷
5.	See following page	***************************************	-
6. 7.		-	-
	Total Other Expenses	\$	\$

SUPPLEMENTAL #3

June 21, 2017 10:01 am

#### **PROJECTED DATA CHART - OTHER EXPENSES**

	I	FY2018		FY2019
Bed Tax	\$	76,642	\$	80,475
Maint	\$	6,087	\$	6,574
Comm	\$	7,280	\$	7,863
WC	\$	25,964	\$	28,041
Utilities	\$	11,391	\$	12,302
Food	\$	24,401	\$	26,353
Insurance	\$	17,921	\$	19,355
Prof Exp	\$	15,225	\$	16,443
Trans Exp	\$	12,834	\$	13,861
Travel	\$	1,444	\$	1,559
Misc	\$	5,118	\$	5,527
TOTALS	\$	204,306	\$	218,352

<sup>\*</sup>Misc - Memberships, Advertising, Rental Expense



7. Section B, Economic Feasibility, Item E (1) Average Gross Charge, Average Deduction from Operating Revenue, and Average Net Charge

The chart on page 34 is noted. However, it appears the chart is incorrect except for the Gross charge of \$636.30 in Year One and \$668.12 in Year Two and the Deduction from Revenue row. Please calculate the previous year gross charge using the latest year in the Historical Data Chart. The Average Net Charge and Gross Charge should be the same if there are no deductions from revenue. Please revise and submit a revised page 34 (R-34).

**Response:** See page R 34 for chart.

The applicant notes a current year gross charge of \$666.17 in the table on page 34 and a current charge of \$700.82 on the top of page 99. Please clarify the difference

**Response:** Life Bridges has had two different rates for the fiscal year. The amount \$630.18 on page 34 represents total ICF/IID Wright house revenue from July 2016 to May 2017. Our current rate is \$700.82 on page 99, this rate went into effect in October 2016. The rate for July, August and September 2016 was \$651.21. See following page for current Year-to-Date financials used to calculate current year above.



E. 1) Please identify the project's average gross charge, average deduction from operating revenue, and average net charge using information from the Projected Data Chart for Year 1 and Year 2 of the proposed project. Please complete the following table.

	Previous Year	Current Year	Year One	Year Two	% Change (Current Year to Year 2)
Gross Charge (Gross	625.20	620.40	626.20	660.42	60/
Operating Revenue/Utilization	635.28	630.18	636.30	668.12	6%
Data					
Deduction from					
Revenue (Total	0	0	0	0	0
Deductions/Utilization					
Data					
Average Net Charge					
(Net Operating	47.41	88.00	16.34	14.72	83%
Revenue/Utilization					
Data)					

<sup>\*</sup>Percentage of SSI funds dedicated for care expense = ZERO

SSI is NOT used for rent or personal care services; no individual receives food stamps.



June 21, 2017 10:01 am

Life Bridges Inc. Income Statement by Month

Period: 11 Year: 2017

032	Wright House	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	March	April	May	June	Ytd Tot
	Income													
	ICF Cate & Wright	110,706	112,008	117,422 121,125	121,125	135,375	130,353	130,359	130,359 117,193	130,146	126,148	130,353	0	1,361,185
	Total Income	110,706	112,008	117,422	121,125	135,375	130,353	130,359	117,193	130,146	126,148	130,353	0	1,361,185
	Expense													
	Salaries / Wages	(56,885)	(54, 122)	(90,269)	(62,439)	(64, 120)	(29,965)	(62,326)	(59,991)	(68,181)	(62,249)	(59,664)	0	(700,210)
	Fringe Benefits	(14,191)	(13,097)	(17,769)	(12,433)	(18,627)	(16,877)	(17,159)	(15,413)	(14,796)	(18,820)	(17,593)	0	(176,775)
	Professional Services	(1,292)	(1,764)	(2,213)	(527)	(845)	(942)	(1,221)	(710)	(872)	(358)	(096)	0	(11,705)
	Travel	(67)	(92)	(147)	(22)	(62)	(32)	(54)	(80)	(290)	(136)	(281)	0	(1,300)
	Communications	(495)	(623)	(662)	(327)	(425)	(435)	(206)	(534)	(573)	(252)	(969)	0	(5,834)
	Utilities	(1,011)	(932)	(296)	(262)	(20)	(202)	(736)	(736)	(657)	(725)	(292)	0	(8,805)
	Memberships	0	0	(691)	0	0	0	(3)	0	0	က	0	0	(691)
	Maintenance and Repair	(531)	(386)	(320)	(329)	(286)	(334)	(439)	(724)	(429)	(489)	(654)	0	(4,950)
	Supplies	(2,979)	(2,615)	(1,917)	(1,916)	(2,152)	(5,909)	(2,085)	(1,564)	(5,625)	(4,897)	(9,928)	0	(38,586)
	Food	(1,593)	(1,550)	(1,849)	(1,566)	(2,021)	(2,047)	(1,662)	(1,653)	(1,726)	(1,554)	(2,299)	0	(19,520)
	Insurance	(857)	(3)	(1,124)	(1,348)	(1,352)	(1,367)	(2,223)	(1,360)	(1,418)	(1,417)	(1,425)	0	(13,893)
	Transportation Expense	(674)	(847)	(1,630)	(1,204)	(681)	(870)	(696)	(734)	(728)	(722)	(1,058)	0	(10,116)
	Workers Comp	(1,751)	(2,250)	(2,250)	(1,616)	(750)	(1,125)	(1,875)	(1,875)	(1,875)	(2,956)	(1,875)	0	(20,199)
	Advertising	(31)	(20)	(166)	(96)	(09)	(29)	(65)	(109)	(82)	(65)	(65)	0	(819)
	Non Operating Expense /	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	(1,772)	0	(19,489)
	ICF / MR Tax	(6,293)	(5,946)	(6,029)	(6,315)	(7,038)	(908'9)	(7,038)	(7,037)	(6,344)	(7,037)	(908'9)	0	(72,689)
	Rental Expense	(250)	(238)	(231)	(214)	(137)	(348)	(104)	(241)	(233)	(351)	(229)	0	(2,577)
	Training	(75)	(214)	(371)	(158)	(342)	(632)	(117)	(187)	(416)	(248)	(309)	0	(3,370)
	Stipens	(4,724)	(4,550)	(7,178)	(4,980)	(5,049)	(4,954)	(4,501)	(4,902)	(5,916)	(6,304)	(6,526)	0	(59,585)
	Total Expense	(95,470)	(91,026)	(137,584)	(98,096)	(106,488)	(102,179)	(104,855)	(99,620) (111,932)		(110,956)	(112,907)	•	(1,171,113)
Depa	Departmental Net Profit / Loss	15,236	20,982	(20,162)	23,029	28,887	28,174	25,504	17,573	18,214	15,191	17,446	0	190,072



#### 8. Section B, Economic Feasibility, Item E (2) Proposed Charges

The attachment on page 99 of the current and proposed charge schedule is noted. However, it appears the proposed 6-person home is labeled incorrectly as the "Wright Home" rather than the "Summers Home". If so, please provide a replacement page 99 (R-99).

**Response**: The proposed home is correctly labeled as Wright House. This project is a relocation and the name of the home at 4755 Frontage Road will become Wright House. "Summers House" will be closed in June 2017. The projected figures are for the six ICF/IID beds. The location of the six beds will not affect the bed rate.

Please clarify what clinical services are included in the per diem charges.

**Response:** Clinical services used for ICF/IID were included in the in the ICF/IID cost report and have been added to the staffing table.



## 9. Section B, Economic Feasibility, Item F

The capitalization ratio of 5.6% is noted. Please provide the calculations the applicant used to calculate the ratio.

**Response:** The numbers were extrapolated from the third page of the audited Financials that were provided. The equation was inverted in the application giving the 5.6% number. The corrected capitalization ratio is 18%.

#### 10. Section B, Economic Feasibility, Item H

The staffing table on page 41 is noted. However, the line for Total Employees (A + B) of 33 appears incorrect. Please revise and submit a corrected paged 41 (41R).

It is noted the applicant will employ nurses and direct support workers in direct patient care positions. However, please clarify how the services of a Qualified MR Professional, Dietician, Behavior Analyst, Physical, Occupational Therapist, and Speech Therapist will be provided to residents.

#### Response:

Position	Existing	Projected	Average	Area Wide/Statewide
Classification	FTEs	FTEs	Wage	Average Wage
	(2017)	Year 1	(Contractual	/ Wordgo Wago
	(2011)	100.	Rate)	
a) Direct Patient			1	
Care Positions				
Nurses	5	6	\$17.00 -	27.69
			19.00	
Direct Support	21	21	\$10.50 -	\$8.13 – 12.85
Workers			11.50	
Qualified ID	.25	.25	\$16.83	\$15.70
Professional				
Nutrition Therapist	.10	.10	\$38.85	\$26.11
Behavior Analyst	.15	.15	\$32.61	\$31.43
Physical Therapist	.15	<sub>*</sub> 15	\$43.60	\$41.07
Occupational	.10	,10	\$50.40	\$39.82
Therapist				
Speech Therapist	.10	,10	\$39.34	\$34.04
Total Direct Patient				
Care Positions	26.85	27.85		
b)Non-Patient Care				
Positions				
Supervisors	6	6	\$14.5-16.83	Avg. \$14.01
Director	1	1	\$27.40	Avg. \$49,389
Total Non-Patient	7	7		
Care Positions				
Total Employees				
(A+B)	33.85	34.85		
c) Contractual Staff	0	0	0	0
Total Staff				
(a+b+c)	33.85	34.85		



#### June 21, 2017 10:01 am

#### **Employment Wage Statistics**

The table below shows the estimated Employment Wage Statistics for individuals in Tennessee employed as Speech-Language Pathologists in 2016.

Rate Type / Statistical Type	Entry Level	Wedlan	Experienced
Annual wage or salary	\$47,180	\$70,810	\$85,430
Hourly wage	\$22.68	\$34.04	\$41.07

Source: TN Dept of Labor & Workforce Dev, Div Emp Sec, LMI

#### **Employment Wage Statistics**

The table below shows the estimated Employment Wage Statistics for individuals in Tennessee employed as Dietitians and Nutritionists in 2016.

Rate Type / Statistical Type	Entry Level	Wedlan	Experienced
Annual wage or salary	\$37,420	\$54,310	\$64,100
Hourly wage	\$17.99	\$26.11	\$30.82

Source: TN Dept of Labor & Workforce Dev, Div Emp Sec, LMI

#### **Employment Wage Statistics**

The table below shows the estimated Employment Wage Statistics for individuals in Tennessee employed as Physical Therapists in 2016.

Rate Type / Statistical Type	Entry Level	Wedian	Experienced
Annual wage or salary	\$66,360	\$85,420	\$98,120
Hourly wage	\$31.90	\$41.07	\$47.17

Source: TN Dept of Labor & Workforce Dev, Div Emp Sec, LMI

#### **Employment Wage Statistics**

The table below shows the estimated Employment Wage Statistics for individuals in Tennessee employed as Occupational Therapists in 2016.

Rate Type / Statistical Type	Epring Leviel	Median	Experienced
Annual wage or salary	\$59,730	\$82,830	\$94,130
Hourly wage	\$28.72	\$39.82	\$45.25

Source: TN Dept of Labor & Workforce Dev, Div Emp Sec, LMI



# **Employment Wage Statistics**

The table below shows the estimated Employment Wage Statistics for individuals in Tennessee employed as Clinical, Counseling, and School Psychologists (No data available for Counseling Psychologists) in 2016.

Rate Type / Statistical Type	Entry Level	Median	Experienced
Annual wage or salary	\$46,530	\$65,380	\$88,160
Hourly wage	\$22.37	\$31.43	\$42.38

Source: TN Dept of Labor & Workforce Dev, Div Emp Sec, LMI

#### **Employment Wage Statistics**

The table below shows the estimated Employment Wage Statistics for individuals in Tennessee employed as Mental Health Social Workers in 2016.

Rate Type / Statistical Type	Entry Level	Wedlan	Experienced
Annual wage or salary	\$26,600	\$32,650	\$40,010
Hourly wage	\$12.79	\$15.70	\$19.24

Source: TN Dept of Labor & Workforce Dev, Div Emp Sec, LMI Downloaded 6/7/2017 1:34PM



#### 11. Section B (Orderly Development), Item D

It is noted Summers House and Wright House is currently licensed by the Department of Intellectual and Developmental Disabilities as an ID & DD Residential Habilitation Facility. However, please clarify the reason other agencies are listed as the licensing agency.

Response: See R 46.

The Department of Health and Human Services Centers for Medicare and Medicaid Services survey dated 9/28/2016 is noted. Please provide documentation the applicant's plan of correction was accepted as a result of the 9/28/2016 survey.

**Response:** The Certification and Transmittal (p. 171 in application) and resubmitted here demonstrates that the plan of correction was accepted. Item 11 on the form provides the certification period and Item 10A1 states "Acceptable POC."

Please clarify if the Department of Health and Human Services Centers for Medicare and Medicaid Services survey also double as the survey of the Department of Intellectual and Developmental Disabilities. If not, please provide the most recent survey from the Tennessee Department of Intellectual and Developmental Disabilities.

**Response:** CMS contracts with the Quality Management department at DIDDs to provide survey services. However, ICF/IID is completely separate from DIDDs, therefore, there is no survey by DIDDs.

Please clarify if the applicant will be Medicare and/or Medicaid certified.

Response: ICF/IID services are part of the Federal Medicaid Waiver. The funding comes from CMS and is distributed through TennCare. The Certification and Transmittal (p. 171 in the application packet and included here is evidence that the house is currently certified). This certification is projected to continue.

If applicable, please revise page 46 with the above revisions and submit a replacement page (R-46).





D. Identify the type of licensure and certification requirements applicable and verify the applicant has reviewed and understands them. Discuss any additional requirements, if applicable. Provide the name of the entity from which the applicant has received or will receive licensure, certification, and/or accreditation.

Life Bridges is knowledgeable regarding all applicable licensure requirements. The agency is in compliance with these requirements as noted through current licenses and surveys. Both the requirements and levels of compliance are reviewed routinely through the agency's quality assurance functions.

**Licensure:** Department of Intellectual and Developmental Disabilities

Certification Type (e.g. Medicare SNF, Medicare LTAC, etc.):
Wright House (2611 Bower Lane, Cleveland, TN 37311) Institutional Habilitation

Accreditation (i.e., Joint Commission, CARF, etc.): Council of Accreditation Rehabilitation Facilities (CARF)

See Attachments: Section B: Contribution to the Orderly Development of Healthcare D, Licensed Facilities, p. 145-158

1) If an existing institution, describe the current standing with any licensing, certifying, or accrediting agency. Provide a copy of the current license of the facility and accreditation designation.

See Attachments: Section B: Contribution to the Orderly Development of Healthcare D1, CARF Accreditation, p. 159-161

2) For existing providers, please provide a copy of the most recent statement of deficiencies/plan of correction and document that all deficiencies/findings have been corrected by providing a letter from the appropriate agency.

See Attachments: Section B: Contribution to the Orderly Development of Healthcare D2, Survey, p. 162-174

Attochment Section B: Contribution Health Care D2 June 21. 2017

#### DEPARTMENT OF HEALTH AND HUMAN SERVICES

CENTERS FOR MEDICALD SERVICES

MEDICARE/MEDICAID CERTIFICATION AND TRANSMITTAL

PART 1- TO BE COMPLETED BY THE STATE SURVEY AGENCY

ID: RWW9 Facility ID: TNP5388

3. NAME AND ADDRESS OF FACILITY 4. TYPE OF ACTION: 2 (L8) 1. MEDICARE/MEDICAID PROVIDER NO. 44G091 (L3) LIFE BRIDGES WRIGHT HOUSE (L1) 2. Recertification 1. Initial (L4) 2611 BOWER LANES E 2, STATE VENDOR OR MEDICAID NO. 3. Termination 4. CHOW (L5) CLEVELAND, TN (L6) 37323 Validation 6. Camplaint (L2)9. Other 7. On-Site Visit 5. EFFECTIVE DATE CHANGE OF OWNERSHIP 7. PROVIDER/SUPPLIER CATEGORY (L7)8. Full Survey After Complaint 22 CLIA 09 ESRD 13 PTIP (L9) 05 HHA 01 Hospital 6. DATE OF SURVEY 09/28/2016 14 CORF (L34)02 SNF/NF/Dust 06 PRTF 10 NF FISCAL YEAR ENDING DATE: (L35) (L10) 03 SNF/NF/Distinct II ICF/IID 15 ASC 07 X-Ray 8. ACCREDITATION STATUS: 06/30 08 OPT/SP 12 RHC 14 HOSPICE 1 TJC 0 Unaccredited 3 Other 2 AOA 11. LTC PERIOD OF CERTIFICATION 10, THE FACILITY IS CERTIFIED AS: And/Or Approved Waivers Of The Following Requirements: (a):09/01/2016 A. In Compliance With 2. Technical Personnel 6. Scope of Services Limit Program Requirements To (b):11/30/2017 7. Medical Director Compliance Based Ou: 24 Hour RN 8 Patient Room Size 4. 7-Duy RN (Rural SNF) 1. Acceptable POC 12, Total Facility Beds 6 (L18) 9 Beds/Room 5. Life Safety Code 13. Total Certified Beds 6 (L17) Not in Compliance with Program A\* (1.12)\* Code: Requirements and/or Applied Waivers: 15, FACILITY MEETS 14 LTC CERTIFIED BED BREAKDOWN (L15) 1861 (c) (1) or 1861 (j) (1): 19 SNF **ICF** 11D **18 SNF** 18/19 SNF 6

(L43)

(L39) 16. STATE SURVEY AGENCY REMARKS (IF APPLICABLE SHOW LTC CANCELLATION DATE):

SURVEYOR SIGNATURE

(L37)

10/27/2016

Date

(1.42)

(L19)

18. STATE SURVEY AGENCY APPROVAL

Date:

10/27/2016

(L20)

#### PART II - TO BE COMPLETED BY HCFA REGIONAL OFFICE OR SINGLE STATE AGENCY

19. DETERMINATION OF ELIGIBILITY

20. COMPLIANCE WITH CIVIL RIGHTS ACT:

1. Statement of Financial Solvency (HCFA-2572)

2. Ownership/Control Interest Disclosure Stmt (HCFA-1513)

3. Both of the Above :

1. Facility is Eligible to Participate

(L38)

2, Facility is not Eligible

(L21)

(L41)

OF PARTICIPATION

23. LTC AGREEMENT **BEGINNING DATE** 09/01/2016

24. LTC AGREEMENT ENDING DATE

11/30/2017

VOLUNTARY 01-Merger, Closure

00

05-Fail to Meet Health/Sufety 06-Fail to Meet Agreement

(L30)

INVOLUNTARY

25, LTC EXTENSION DATE:

22 ORIGINAL DATE

10/10/1995

(L24)

27. ALTERNATIVE SANCTIONS A. Suspension of Admissions:

03-Risk of Involuntary Termination 04-Other Reason for Withdrawal

26. TERMINATION ACTION:

02-Dissatisfaction W/ Reimbursement

OTHER 07-Provider Status Change

(L27)

B. Reseind Suspension Date:

(L45)

(L44)

(L25)

00-Active

28. TERMINATION DATE:

29. INTERMEDIARY/CARRIER NO.

30 REMARKS

(L28)

(L31)

31. RO RECEIPT OF CMS-1539

32 DETERMINATION OF APPROVAL DATE

11/01/2016

(1.32)

(1.33)

DETERMINATION APPROVAL



# **AFFIDAVIT**

STATE OF TENNESSEE
COUNTY OF Bradley
NAME OF FACILITY: Life Bridges, Inc.
I, <u>DianaTackson</u> , after first being duly sworn, state under oath that I am the applicant named in this Certificate of Need application or the lawful agent thereof, that I
have reviewed all of the supplemental information submitted herewith, and that it is true,
accurate, and complete.
Signature/Title
Sworn to and subscribed before me, a Notary Public, this the 19 day of June, 2011,
witness my hand at office in the County of Brad len, State of Tennessee.  NOTARY PUBLIC
My commission expires <u>Feb. 10</u> , <u>2021</u> .
HF-0043
Revised 7/02  TENNESSEE NOTARY

# Supplemental #2

Life Bridges, Inc.

CN1706-019

# Life Bridges, Inc.

SUPPLEMENTAL #2

June 27, 2017

9:19 am

P.O. Box 29 \* 764 Old Chattanooga Pike SW Cleveland, TN 37364-0029 \* (423) 472-5268 \* Fax (423) 479-1492

Diana Jackson
Executive Director
C. Dewayne Knight,
MD
Senior Medical
Director
Troy D. Gilson, MD
Psychiatric Consultant

Nationally Accredited With Commendation Commission on Accreditation of Rehabilitation Facilities

June 26, 2017

Phillip M. Earhart
Health Services Development Examiner
State of Tennessee
Health Services and Development Agency
Andrew Jackson Building, 9<sup>th</sup> Floor
502 Deaderick Street, Nashville, TN 37243

RE: Certificate of Need Application CN 1706-019 Life Bridges, Inc.

Dear Mr. Earhart,

Please find enclosed the supplemental information you requested.

Thanks so much for all of your assistance in this matter.

Respectfully,

Deneun W Letin, MA

Teresa W. Tuten, MA ICF/IID Director Life Bridges, Inc. (423)421-1608 (423)478-7772 FAX teresatuten@lifebridgesonline.com | NET INCOME (LOSS)
| Sabara |

☐ Total Facility

☐ Project Only

## PROJECTED DATA CHART-OTHER EXPENSES

<u>OT</u>	HER EXPENSES CATEGORIES	Year_2018	Year 2019
1.	Professional Services Contract	\$	\$
2.	Contract Labor		V <sub>m</sub>
3.	Imaging Interpretation Fees	\$1	
4.		****	
5.	See following page		
6.		<del>(1</del>	
7.			
	Total Other Expenses	\$	\$

June 27, 2017 9:19 am

E. 1) Please identify the project's average gross charge, average deduction from operating revenue, and average net charge using information from the Projected Data Chart for Year 1 and Year 2 of the proposed project. Please complete the following table.

	Previous Year	Current Year	Year One	Year Two	% Change (Current Year to Year 2)
Gross Charge (Gross Operating Revenue/Utilization Data	635.28	630.18	636.30	668.12	6%
Deduction from Revenue (Total Deductions/Utilization Data	0	0	0	0	0
Average Net Charge (Net Operating Revenue/Utilization Data)	635.28	630.18	636.30	668.12	6%

<sup>\*</sup>Percentage of SSI funds dedicated for care expense = ZERO

SSI is NOT used for rent or personal care services; no individual receives food stamps.

Life Bridges has had two different rates for the fiscal year. The amount \$630.18 on page 34 represents total ICF/IID Wright house revenue from July 2016 to May 2017. Our current rate is \$700.82 on page 99, this rate went into effect in October 2016. The rate for July, August and September 2016 was \$651.21. See following page for current Year-to-Date financials used to calculate current year above.

3

SUPPLEMENTAL #2

June 27, 2017

9:19 am

#### **AFFIDAVIT**

STATE OF TENNESSEE COUNTY OF Bradley NAME OF FACILITY: Life Bridges Inc. I, Diana Tackson, after first being duly sworn, state under oath that I am the applicant named in this Certificate of Need application or the lawful agent thereof, that I have reviewed all of the supplemental information submitted herewith, and that it is true, accurate, and complete. Sworn to and subscribed before me, a Notary Public, this the 26 day of June, 2017, witness my hand at office in the County of Bradley \_, State of Tennessee. My commission expires \_\_\_\_\_\_ 2 -10 HF-0043 Revised 7/02